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PINELLAS COUNTY BOARD OF



400 S. FT. HARRISON AVENUE ANNEX BUILDING – 6 TH FLOOR CLEARWATER, FL 33756	DEPARTMENT OF ADMINISTRATIVE SERVICES	535	ST FOR POSAL
ISSUE DATE: January 22, 2021	PROPOSAL SUBMITTALS R	ECEIVED AFTER SUE CONSIDERED	BMITTAL DATE & TIME WILL NOT BE
TITLE: PRESCRIPTION DRUG BENEFITS	- PERSONNEL SERVICES		RFP NUMBER: 21-0180-P(LN)
SUBMITTAL DUE: STEP 1 - February 4 STEP 2 - March 9, 2 AND MAY NOT BE WITHDRAWN FOR 120 DA	2021 @ 3:00 P.M.		PRE-PROPOSAL DATE & LOCATION: NOT APPLICABLE
DEADLINE FOR WRITTEN QUESTIONS SUBMIT QUESTIONS TO: LUCY N	STEP 2 - MARCH 9, 2021	BY 3:00 P.M.	
Pinellas County Government is committed to propublic contact, judicious exercise of authority and			Merry Celeste MERRY CELESTE, CPPB Division Director Purchasing and Risk Management
NO CHANGES REQUESTED BY A PROPOSE THIS PROPOSAL FORM YOU ARE ATTEST PROPOSAL TERMS AND CONDITIONS, INCIDENCE (COMPANY NAME): EXPRES	TING TO YOUR AWARENESS LUDING ALL INSURANCE REQI	R THE RFP OPENING OF THIS POLICY AN JIREMENTS.	
IAILING ADDRESS: 1 Express Way			St. Louis, MO 63121
OMPANY EMAIL ADDRESS: Kenneth_ro	ostkowski@express-scripts.co		-
REMIT TO NAME: Express Scripts Hold		PHN: (201-561-5	5528 FAX : ()
As Shown On Company Invoice)	FEIN# 41-2063830	CONTACT NAME:	Kenneth Rostkowski
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	30.000 30.000 30.000 30.000 30.000	EMAIL ADDRESS	: Kenneth_Rostkowski@express- scripts.com
HEREBY AGREE TO ABIDE BY ALL TE HIS RFP, INCLUDING ALL INSURA ERTIFY I AM AUTHORIZED TO SIG ROPOSER.	NCE REQUIREMENTS &		- N
UTHORIZED SIGNATURE:	Secretary Herry Control of the Secretary		
RINT NAME/TITLE: Michael Donnelly, VP 8	& GM Account Management,	Government Markets	

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For

Pinellas County

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Exhibits:

Number	Exhibit			
1	Sample Implementation Timeline			
2	Insurance Certificates			

Section B, Item 3, Step 2 - Proposal

a) A separate statement describing the Proposer's qualifications and experience in providing the same or similar services as outlined in the RFP Scope of Work. This description should include the names of the person(s) who will provide the services, including any subcontractors, their qualifications, and the years of experience in performing this type of work/services. Also include the reference information requested in Section D.

Since our founding in 1986, Express Scripts has acted first to take on the toughest challenges in our industry, solving the problems others don't, won't, or can't. Our deep insights, expertise, and scale empower us to disrupt underperformance — fighting alongside those we serve in pursuit of a simpler, more sustainable system and better health for all.

From establishing the first-ever in-house research department to publishing the first-ever Drug Trend report to, at times, taking positions unpopular with companies in the supply chain, we've maintained a relentless focus on doing the right thing for our clients and their members.

At Express Scripts, we dare to imagine a better healthcare system, and we're driven to make it happen. From pharmacy and medical benefits management, to specialty pharmacy care and everything in between — we seek to uncover opportunities to make healthcare work better. We are Champions For BetterSM.

Additionally, since becoming a publicly traded corporation in 1992, we have sought to improve our offering for plan sponsors and members through strategic acquisitions and mergers.

Account Management

Express Scripts manages your account using a unique client-centered service approach through our Client Service Team (CST) model. Compared to traditional account team models, this model drives delivery effectiveness and efficiency through a single point of accountability with direct oversight responsibility for all resources assigned to your account. PCG's core team includes key specialized professionals experienced to meet the diverse needs and issues across the health services spectrum. Along with an account team, PCG will also receive direct support from our extended service team, all of whom are experts that bring the experience to support complex plans and respond quickly to your changing needs.

Select members of your Client Service Team include:

- Executive Sponsor Your Executive Sponsor, Michael Donnelly, VP & GM of Government Markets, is
 a leader within Express Scripts, with advanced knowledge and accountability for areas of most
 interest to PCG. He is responsible for:
 - Ensuring organization-wide commitment to PCG
 - Providing strategic insight and corporate vision to PCG
 - Building and strengthening relationships with PCG
 - Serving as an advocate for PCG within Express Scripts

Pinellas County March 12, 2021



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All of the materials in this proposal and any materials subsequently disclosed in any media form that relate to this proposal ("Proposal Materials") are confidential and the sole and exclusive proprietary property of Express Scripts, and all rights, titles and interests are vested in Express Scripts. The Proposal Materials are provided to Pinellas County for your exclusive use, and for the sole purpose, to evaluate Express Scripts' prescription drug program. The Proposal Materials may not be distributed, copied or made available for review or use to any other party. If you use any consultant or other party to review the Proposal Materials, you may divulge the Proposal Materials to them on the condition that each recipient agrees to be bound by the restrictions Express Scripts has placed on the use and disclosure of the Proposal Materials. This disclaimer is applicable to any recipient assisting or participating in the evaluation of these Proposal Materials on behalf of Pinellas County.

- Providing strategic direction, as needed, to the Client Service Team
- Collaborating on future products and programs to help achieve PCG's long-term goals
- Acting as a resource for executive-level intervention when necessary and appropriate
- Senior Director, Client Service Team Lead The leader of your Client Service Team and single point
 of accountability is your senior director, Chris Auberger. Chris directs your team of experts who bring
 the experience to support complex plans, provide innovative solutions, and respond quickly to your
 changing needs. The senior director serves as the ultimate escalation point for key issues and
 strategic needs, providing guidance to maximize all aspects of PCG's plan performance: financial,
 clinical, operational, strategic, and beyond.
- Account Executive Your experienced account executive, Ken Rostkowski, serves as PCG's strategic
 partner and primary contact. Ken will collaborate with PCG during all scheduled meetings and work
 with PCG to formulate goals and action plans related to program enhancements, member care, drug
 trend management, and cost containment. He is responsible for engaging and coordinating with
 internal partners and corporate resources to maximize PCG's success.
- Account Manager Your account manager, Anteneh Kebede, will own execution of all PCG-specific
 service and operational deliverables, participating in your program implementation activities to
 ensure a seamless transition experience. After implementation, your account manager will act as your
 primary operational point of contact to coordinate with internal partners, ensuring operational
 excellence and set-up quality. He will proactively monitor your service trends to allow for immediate
 resolution of any issues.
- Clinical Account Executive (CAE) Your CAE, Harris Zeyaee, manages the clinical relationship between PCG and Express Scripts. You will work closely with your CAE to develop a business plan that addresses your clinical benefit needs, including formulary intent and utilization management. To help you achieve your member health outcome goals, the CAE assists in clinical program oversight, results evaluation, and follow-up with PCG, analyzing data and delivering clinical modeling and reporting with recommendations. To ensure you are prepared for future events, the CAE will work with you to define a strategic clinical plan and work with internal partners to supply information on emerging clinical trends and market events tailored to PCG's needs.

Subcontractors

We pride ourselves on providing best-in-class quality and service to our clients by solving the problems others don't, won't, or can't. We not only dare to imagine a better healthcare system, but we're driven to actually make it happen. To this end, we continually evaluate our operations to identify ways to improve service and costs for you and your members. In addition to our in-house capabilities described throughout this proposal, Express Scripts uses subcontractors to support various services.

Express Scripts is completely responsible and liable for the performance of any subcontracted third party and for payment to that party.

All arrangements are governed by our physical and information security guidelines. Any personal healthcare information accessed by a subcontractor is done so in accordance with strict security requirements and all applicable laws, including the Health Insurance Portability and Accountability Act (HIPAA). Additionally, these arrangements are governed by Express Scripts' hiring guidelines, including background checks, drug tests, and compliance education.

A list of subcontracted vendors/services is included below:

Outsourced Function	Current Supplier	Years of Service	Service Location	Current Contract Period	Description of Services

Outsourced Function	Current Supplier	Years of Service	Service Location	Current Contract Period	Description of Services

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References

Please find below the reference information provided in Section D as well.

Company	Address	Telephone/ Fax	Contact	Contact Email	Company Email Address

Company	Address	Telephone/ Fax	Contact	Contact Email	Company Email Address

b) A separate written narrative describing the methods and/or manner in which the Proposer proposes to satisfy the requirements of the Scope of Work set out in Section E.

Please find below brief descriptions of our capabilities with regard to each element of the Scope of Work.

a) Access to national and local contracted networks of pharmacies

Express Scripts' offer is based on the National Plus Network, our broadest network with access to over 60,000 pharmacies nationwide, and the Smart90 Walgreens network. Below, we have provided information on our overall network offerings.

We want to help you build a network that is holistic, provides your members ample nationwide access, and helps you control costs on all medications – not just maintenance medications. That's why we offer flexible network bundles (Gold, Silver, and Bronze), so you can pick the level of network optimization that works for your plan and members. The following provides a summary of these bundles:

	Gold	Silver	Bronze
Benefit	The most savings for plans, while still providing members with access to nearly all pharmacies in the nation, and they'll be 19% more adherent on average to their medication regime.	Choice to manage the 30-day side of the network, the 90-day side of the network, or all aspects to ensure a holistic strategy.	The most flexible of our three tier options and a great step forward in more closely managing your network, where you'll start to see some savings of a more holistic strategy.
Savings	Bundles save up to \$61.86 PMPY ³	Bundles save up to \$22.86 PMPY ³	Bundles save up to \$8.56 PMPY ³
Choice	Members choose from practically any pharmacy in the nation to fill their short-term medications, but pay \$5-10 less when they use conveniently located preferred pharmacies. The Express Scripts Pharmacy or select retailers also fill maintenance medications.	Members choose from thousands of pharmacies to fill their short-term medications, but pay \$5-10 less when they use conveniently located preferred pharmacies. The Express Scripts Pharmacy or select retailers also fill maintenance medications.	Members choose from thousands of pharmacies for all medication prescriptions, and depending on your goals, can pick up maintenance meds monthly or get their medications delivered every three months.

^{*}PMPY data estimates maximum savings potential for the optimized network bundle. Savings may vary by plan.



Additionally, you can visit our website for more information on how an optimized network can help you see significant savings without making substantial tradeoffs for members: https://my.express-scripts.com/OptimizedNetwork.html.

On the site, you'll find testimonials from clients that have already optimized their pharmacy network, and an episode of our Encapsulated podcast in which we discuss the benefits of our network, how we minimize member disruption and help members easily transition to a new network, and how avoiding change can lead to higher costs in the overall benefit for all members.

b) Claims processing services including manual and electronic acceptance of claims and payment services

Express Scripts' single, integrated claims processing system provides consistent access to patient information for Express Scripts' retail pharmacy network and for our specialty and home delivery pharmacies. Because our clinical staff has access to a comprehensive patient profile, we more effectively manage prescription drug regimens, identify duplicative therapies, and prevent costly contraindications than other pharmacy benefit managers (PBMs) in the industry. Our real-time adjudication platform provides a level of plan flexibility, clinical functionality, administrative accuracy and efficiency, and member and client service that cannot be matched by a patchwork of individual system competitors.

When necessary, such as when a member uses an out-of-network pharmacy or a member cannot reasonably access one of our network pharmacies, the member may be asked to pay for a prescription in full and submit a direct reimbursement claim form to Express Scripts.

The direct claim adjudication process — also known as the paper claim adjudication process — begins when claims are received, imaged, stamped with the date received, sorted, and batched at our claims processing facility. The process concludes with the member receiving either reimbursement or documentation as to why a claim was rejected.

c) Utilization review of pharmacy claims and cases

Express Scripts' approach to advanced utilization management considers the rapidly changing pharmacy landscape by utilizing a comprehensive approach for traditional and specialty medications. We offer a simplified clinical offering that provides clients with the flexibility to adopt a stepwise, building-block approach and aggregates medication into lists and packages based on therapeutic indication and member impact. Lists within each package can be implemented individually, and most modules are available on an a la carte basis.

Module	Attributes
Unlimited	This all-inclusive option includes our Step Therapy, Prior Authorization, and Drug Quantity Management programs.
Advantage Plus	This option contains most available standard programs and is intended for clients interested in maximizing their savings.
Advantage	This option is designed to enhance the benefit for clients already focused on managing trend through the addition of programs targeting chronic disease states and specialty drugs.



Module	Attributes	
Limited	In this option, programs are weighted toward those targeting acute disease states, and a larger percentage of package savings comes from quantity level limits (QLLs), where member impact from interventions is less disruptive.	

d) Clinical programs to support members with chronic or complex conditions and to control costs

At Express Scripts, our mission as a pharmacy health services company is to provide our clients with a broad suite of solutions to ensure that our members can get medication and whole health support, quickly and conveniently. Express Scripts' system of connected care models — tailored to an employer's and an individual's needs — will transform the patient experience, keep your employees healthy, and provide specialized support for those with complex, high-cost conditions.

Express Scripts' clinical solutions bring the promise of affordability, predictability, and simplicity to the client, customer, and patient experience. In 2019, we managed to save our patients and plans nearly \$50 billion with our clinical offerings, all while maintaining consumer choice. We partner with our clients based on their populations' unique needs. This transformative model strives to align the industry with the individual, so your members have the support they need to make decisions about their health and healthcare to live their healthiest possible lives.

Affordable

At Express Scripts, we build on our leading, differentiated position to lower the total cost of care and make healthcare more affordable to those we serve. Pharmacy is the #1 driver of total healthcare costs, typically making up more than 30% of clients' spend. Our innovative solutions focus on our commitment to developing end-to-end solutions that coordinate care and keep people healthy in both body and mind. When in need of healthcare services, our open architecture delivery model consistently navigates customers to the best care, in the best place, at the best time. Year over year, we've demonstrated our ability to keep costs low for clients and members. This was most recently evidenced by our 2019 Drug Trend Report, which showed a -4.8% trend for tightly managed commercial plans that had adopted at least three of our clinical solutions.

Advanced Utilization Management (AUM) Programs

Express Scripts' approach to advanced utilization management considers the rapidly changing pharmacy landscape by utilizing a comprehensive approach for traditional and specialty medications. We offer a simplified clinical offering that provides clients with the flexibility to adopt a stepwise, building-block approach and aggregates medication into lists and packages based on therapeutic indication and member impact. Various packages of Advanced Utilization Management (AUM) tools (including different levels of Step Therapy, Prior Authorization, and Drug Quantity Management) support PCG's cost-control goals.



Drug Utilization Review

- Concurrent Drug Utilization Review is a clinically based program that automatically alerts pharmacists in real-time at the point of service to potential safety concerns, identifying medication conflicts before the member obtains a prescription. This prevents drug-related adverse events, reducing emergency room utilization, hospitalizations, and urgent care visits.
- Retrospective Drug Utilization Review analyzes prescription data to address patient health and safety issues across PCG's population. The goal of this clinical safety program is to identify and help prevent adverse drug events.

InMynd Behavioral Health Solution

InMynd is a new solution to help both patients and plans better recognize, treat, and support mental and behavioral health conditions. This holistic solution engages the industry's first predictive models for the progression of anxiety, depression, and insomnia, so we can proactively meet each member on their personal mental health journey. This solution guides your members and your benefit to cost efficiencies through maximized clinical outcomes. Better member care and predictive abilities will prevent downstream medical costs.

Specialty Drug Spend

For plan sponsors with higher specialty spend, a smarter clinical model providing support for patients with the most complex conditions drives the most value for the plan. We offer a suite of solutions that can be bundled to deepen plan savings through proactive engagement in these copayment assistance programs. In 2019, Accredo saw tremendous savings and secured \$850 million for our patients in the effort to combat the impact of manufacturer coupons on the plan.

• For clients who want to better manage increasingly expensive specialty drugs, nearly half of which are billed through the medical benefit, Express Scripts offers **Medical Benefit Drug Management** and **Medical Channel Management** programs.

Predictable

Express Scripts takes surprise out of the system and helps people make more informed healthcare choices. Our advanced suite of solutions is aimed to help reduce cost shock and provide actionable insights for providers and members. Through advanced analytics and predictive modeling, we intervene in time to drive better health outcomes, lower the cost of care, and partner effectively with providers and pharmacies. We proactively reach out to help customers, particularly those most in need, and provide the tools and resources needed to support behavior change.

Advanced Opioid ManagementSM

Our Advanced Opioid Management solution maximizes safety across the care continuum by minimizing early opioid exposure and helping prevent progression to overuse/abuse.

Enhanced Fraud, Waste, & Abuse

Plan sponsors face skyrocketing costs of prescription drugs, including billions in fraud, waste, and abuse. Enhanced Fraud, Waste, and Abuse (eFWA) is the industry-leading investigative service program that helps plan sponsors identify potential problem members and prescribers with unusual or excessive utilization patterns. The program is designed to help identify outliers by analyzing types of prescriptions, refill patterns, and pharmacy utilization. Investigations are then performed on aberrant behavior, such as doctor shopping, drug seeking behavior, identity theft, etc. eFWA includes client-specific claims review, identification of potential member and prescriber fraud, completion of detailed investigation reports, and integration of medical claims with prescription investigations when possible.

Embarc Benefit Protection

Embarc Benefit protection combines medical management, specialty pharmacy, and health services capabilities to make breakthrough drugs more affordable for the payer and the patient and ensures access for those who need it. Embarc protects payers from the lightning strike of very high cost gene therapies.

ScreenRx®

ScreenRx® is the industry's first adherence screening tool that provides significant savings for clients and improved health outcomes for members. ScreenRx detects patients at risk for future nonadherence, then proactively addresses the problem through patient-specific, tailored interventions.

To enhance these solutions, we provide member-specific information about savings opportunities through My Pharmacy Choices, a free, multimedia member education program that helps guide informed drug, pharmacy, and health choices.

Patient Assurance Program

We're applying protection against high out-of-pocket costs, enabling automatic point-of-sale cost caps, offering medication adherence support, and providing cost predictability to this broad set of diabetes medications. Members using the participating drugs will pay no more than \$25 per 30-day supply whenever they fill their prescription at either the Express Scripts PharmacySM or any in-network retail pharmacy. This will reduce out-of-pocket costs by 40% or more for many members.

Simple

We make it easier for customers and patients to get the care that they need. Through smarter digital interactions, we enable quick connections to care and medications, meeting customers when and where they are. Express Scripts has developed customer engagement solutions, such as data-sharing applications, that enhance our specialized care efforts to support your diverse populations. Our clinical solutions drive simplicity by identifying and resolving potential safety issues, eliminating barriers to non-adherence, and maximizing coordination of care efforts with to make the process straightforward and effective.



Digital Health Formulary

We have created the industry's first, standalone Digital Health Formulary to help you ensure safety, clinical effectiveness and member usability for the countless digital solutions available. All Express Scripts' plan sponsors benefit from the Digital Health Formulary's streamlined, rigorous vetting process at no additional charge. You will still have complete control over which solutions you enroll in to help members stay healthy and to provide them with the tools they need to manage ongoing medical conditions.

It's our job to find the right digital health solutions for our clients and patients, and then make sure patients use these solutions effectively. With the Express Scripts Digital Health Formulary, we've created more than just a list of approved programs or a vendor management process. We built a foundation for the future of care and pharmacy that will deliver better access, affordability, and health.

Clinical category	Sub-categories	Digital He	alth Formulary
	Type 1 diabetes Type 2 diabetes	Preferred:	Livongo® Health for Diabetes
Diabetes		Alternatives:	Omada Health for Diabetes LifeScan's OneTouch Reveal® Plus, powered by Welldoc's BlueStar® platform
	Diabetes prevention	Preferred:	Livongo® Health for Pre-Diabetes
		Alternative:	Omada Health for Pre-Diabetes
Cardiovascular	Hypertension	Preferred:	Livongo® Health for Hypertension
Cardiovascular		Alternative:	Omada Health for Hypertension
Pulmonary	Asthma COPD	Propeller Heal	lth
Mental health	Depression Anxiety Insomnia		Cognitive Behavioral Therapy ealth Cognitive Behavioral Therapy

Therapeutic Resource Centers®

Therapeutic Resource Centers® are designed to optimize the safe and appropriate dispensing of therapeutic agents, minimize waste, and improve clinical and financial outcomes. Access to specialist pharmacists and nurses is part of our core PBM pharmacy solution and is free of charge to all members whether they get their medications through an Express Scripts home delivery pharmacy or at a retail pharmacy (certain state-sensitive-drug-list clients and standalone-mail clients excluded).

Safeguarding Choices

Express Scripts is proud to offer PCG **SafeGuardRxSM**, a suite of innovative solutions designed to safeguard your interests while ensuring important therapies and specialized care are available to your members. These solutions include drug, pharmacy, and health choices and are available at no additional cost to your plan.

- Cardiovascular Care Value® program
- Diabetes Care ValueSM program
- Hepatitis Cure Value® program
- HIV Care ValueSM program
- Inflammatory Conditions Care ValueSM program
- Inflation Protection program
- Market Events ProtectionSM program
- Migraine Care ValueSM program
- Multiple Sclerosis Care ValueSM program
- Oncology Care Value® program
- Pulmonary Care ValueSM program
- Rare Conditions Care Value® program

e) Customer service representatives to respond to member inquiries

Express Scripts works tirelessly to deliver quality products and services that satisfy our members' needs and requirements the first time, every time. We employ a member advocacy model of engagement in which our patient care advocates are highly trained to respond to all member inquiries and optimize all interactions with members. Through this abundance of knowledge, advocates can help members overcome barriers and close gaps in care. In fact, we empower all member-facing employees to become trusted advisors by equipping them with all of the essential training, tools, and information to engage members through various touch points. They focus on addressing the member's most immediate needs and seek to provide actionable financial and clinical opportunities to improve member care and lower total healthcare costs for PCG.

All of Express Scripts' advocates have access to online, real-time database systems that provide integrated (retail and home delivery) prescription benefit information. This capability includes our customer service platform with a personalized electronic record, unique to each member, detailing the member's health and financial savings opportunities based on available pharmacy, medical, and lab data. This platform allows our advocates to provide consultative support to members and direct them to the most cost-effective source for their prescription needs.

Express Scripts ensures a positive customer experience by establishing a high level of quality and expectations throughout our entire Contact Center. This is impacted through:

- Investing in the most advanced database systems that provide our advocates with up-to-theminute, comprehensive, plan-specific and member-specific information
- Our Contact Center, which is accessible 24 hours a day, seven days a week
- Our customer service pharmacists, which are available 24 hours a day, seven days a week to provide patient counseling

- Providing staff with high quality initial and ongoing training that ensures thorough understanding
 of customer service policies and client-specific plan designs, as well as the concepts of skillful
 listening and conversation that enable them to understand member needs and act as member
 advocates
- Recruiting advocates with previous customer service experience
- Routinely monitoring advocate calls for quality assurance

f) Enrollment services and materials including ID cards, provider lists, claim forms, and drug cost estimator support and education tools

Express Scripts offers the eService Delivery system, a user-friendly, web-based application featuring a robust suite of benefit management functions. eService Delivery provides real-time access to member claims history details, plan benefit inquiries, member eligibility updates and maintenance, and more. A secure, Health Insurance Portability and Accountability Act (HIPAA)-compliant system, eService Delivery, is accessible through Express Scripts' client website or as a standalone product.

Menu Selections

- Claims History Claims details include prescription number, medication dispensed, applicable copayment, prescribing doctor, and dispensing pharmacy information. Claims are viewable in eService Delivery for 24 months or longer, if indicated by the client contract.
- Eligibility Maintenance Allows users to perform real-time updates to prescription eligibility files. Users can add plan participants and their dependents immediately into the plan or immediately terminate ineligible plan participants.
- *Prior Authorization Add* Allows users to add or approve prior authorizations required for a claim to get paid.

ID Cards

Following open enrollment, Express Scripts provides PCG's members with an ID card to use when filling prescriptions at retail pharmacies. Our ID card typically features member-identifying information such as the member's name, member ID, group (plan) number, and PCG's logo on the front of the card. The back of the card contains the Express Scripts website address and our toll-free phone numbers. The associated welcome letter includes other plan-related information. Members can also access a digital ID card from the Express Scripts mobile app or Express Scripts website.

g) Vendor integration and data sharing with medical plan administrator to automate deductible and out-of-pocket maximum accumulators

Consumer-directed health (CDH) benefits can reduce overall healthcare costs, and provide members with financial incentives to get the most value from their healthcare dollar as they consider cost and quality of care. A successful CDH plan must deliver technical expertise to appropriately administer the benefit as well as provide employees with solutions to support their health and financial wellness goals.

We lead the consumer-directed healthcare industry and serve over 11 million members of the CDH market today — more than any other pharmacy benefit manager (PBM) or health plan — with advanced data integration, innovative plan design, and member engagement to deliver on the full promise of consumerism. Supporting CDH since 1999, we now have integrated pharmacy and medical benefits for over 1,100 clients, including 77% of clients with a health savings account (HSA) and 5% of clients with a health reimbursement account (HRA).

Our extensive experience and knowledge in administering HRA- and HSA-qualifying CDH plans and integrating with a traditional pharmacy benefit enables us to guide clients with building CDH principles.

Express Scripts continues to dominate in data integration and innovation. We developed the healthcare industry's first real-time bidirectional platform that can connect to any CDH health plan or claims administrator. We integrate with more than 250 medical partners, third-party administrators (TPAs), behavioral health vendors, and flexible spending account (FSA) administrators to manage combined benefits.

At the core, we deploy industry-leading data integration capabilities to deliver timely and accurate updates to member accumulators. This ensures that the benefit accumulators between us and the medical partner are in sync to prevent incorrect payments by the member or plan sponsor. We actively monitor the transactions to identify and correct errors to medical and pharmacy account balances which eliminates the time-consuming process of manually investigating and correcting benefit data. This process provides an invaluable advantage that most industry partners do not offer.

In addition, we pursue three additional paths to fully support members enrolled in these complex plan designs:

- 1. First, we implement tools to guide members in making better choices when using their pharmacy dollars. We have a team of patient care advocates dedicated to CDH who specialize in account-based plans. We provide Prescription Benefits Review (PBR) statements that summarize a member's prescription costs and identify ways to save money by analyzing the most recent prescription activity. As part of this, we have developed a proprietary algorithm that is able to forecast a patient's future spend. Members can also use our mobile app, which is built to allow price comparisons and directs members to the lowest cost option.
- 2. Second, we provide clinical safety nets to boost adherence to prescribed therapies. Through one of our game-changing solutions, ScreenRx®, we have built a proprietary, predictive model that identifies members at risk of non-adherence, so we can proactively intervene and prevent gaps in care. Paired with ScreenRx, we can identify members at risk of becoming nonadherent in the future and offer them a tailored, proactive intervention before nonadherence becomes a significant issue. First dollar coverage for preventive medications promotes improved member adherence, thereby reducing avoidable medical costs and the risk of worsening conditions.
- 3. Finally, we educate members on the dynamics of these plan designs to decrease misconceptions and misinterpretations on how they function. Our unparalleled member advocacy tools incorporate behavioral science-based member communications (through Interactive Web Chat, brochures, FAQ document, web and/or our mobile app) to empower members to use their benefit effectively. Consumer-directed health plans are complex, but can be more easily navigated through utilization of our personalized support and expertise. In turn, CDH plan members can become savvy, smart, independent consumers. Our CDH offering is built to deliver the support our clients need to deploy these plans successfully.

h) Detailed management reporting, clinical reporting and ad-hoc reporting

Express Scripts offers efficient, on-demand reporting solutions through our client website to empower PCG with the information you need to more effectively manage your pharmacy benefit.

Trend Central®

The Trend Central portal is the pathway to a wide variety of client reporting capabilities. With our flexible, web-based features, the portal gives users access to a suite of capabilities that can be used to review and evaluate plan performance data and opportunities. Based on feedback from our users, we created an online client reporting experience that is innovative and intuitive.

Express Scripts' team of analytical experts spends a great deal of time assessing market trends, and collecting feedback and/or suggestions from our existing user community to provide the most useful and user-friendly application.

The Trend Central interface provides our users with self-service access to a set of tools and functionality designed to address the needs of a wide variety of knowledge worker requirements. The application contains both standard and custom reporting capabilities, in addition to a variety of supplementary analytical tools to help PCG analyze their historical pharmacy benefit, identify potential opportunities, and thereby guide decision-making for plan design.

Standard Report Features

Trend Central provides an intuitive self-service method of accessing prescription claims and clinical programs performance reporting. Our years of research have helped us to create a stable of standard report templates, each designed with care to help in analyzing specific plan features. Our web-based, interactive data analysis solution enables PCG to manage performance and promptly identify emerging issues and trends.

Using Trend Central, users gain self-service access to:

- Generate reports that contain a subset of the client population, schedule recurring automated report generation, save reports as PDF or Excel files with the formatting preserved, and send reports to other Express Scripts Trend Central users
- Modify member populations or groups, timeframes, and other optional claim attributes to customize the report content

We realize there is often need for specialization. Advanced features within the tool provide a "deeper dive" and allow our support staff to specialize templates:

- Manipulate the content and format of any report template for special reporting needs through an intuitive edit function
- Depending on the report, drill into specific populations, create new variables or calculations, modify date ranges, apply dynamic online filtering and rankings, and conduct other variations of data editing through drag-drop functionality
- Save, share, and reuse favorite reports, and schedule reports for recurring automated generation

Custom Report Features

Express Scripts understands the need to customize information extraction to suit specific needs. As such, Trend Central also includes an ad hoc reporting tool. Through this tool, users have the ability to create custom, tailored reports with ease. With a few simple clicks, you can quickly and easily create a report based on your specified criteria. The custom reporting tool:

- Allows users to readily choose from more than 300 prescription-drug claim data elements to learn more about costs and utilization specific to a given plan, drug, patient, prescriber, or pharmacy
- Supports the use of pre-built populations to allow users to easily construct reports that match the way PCG needs to see their data
- Quickly produces reports on demand or scheduled to run at a frequency you define

The evolution of the custom reporting feature was created with you in mind. Your time is important, as is your need for information that is relevant, timely, and easy-to-access. We have designed a tool that will appeal to experienced and new users alike.

Express Scripts' scalable, intuitive reporting tools give users the ability to easily locate the information that matters most. With simple-to-use navigation, data field descriptions, and direct access to key metrics, while we do offer various training options, the need for it is virtually eliminated. No additional installation or set-up is required.

i) Online claims and benefit plan information access for members via secure portal

Express-scripts.com is our digital touchpoint, along with the Express Scripts mobile app, that provides PCG's members with a personalized experience every time they log in. The member website's secure dashboard displays a variety of options, including easy to order medicine refills and renewals, order status, shipping details, and prescription and prior authorization expiration dates. The member website also allows the member to transfer eligible prescriptions to Express Scripts Pharmacy. The many self-service features available enable members to accomplish multiple tasks quickly, such as paying a bill, verifying a shipping address, updating payment information, and managing preferences. The Express Scripts mobile app mirrors the member website in almost every way, providing a consistent experience regardless of the access point.

We recently introduced a modernized dashboard experience which is a responsive design whereas it is easily adaptable to any screen size — from computer screen to mobile device — eliminating the need for members to pinch and expand the screens on their mobile device. The redesigned dashboard will allow members to easily access frequently used features without scrolling. Indicators alert members to actionable items such as showing the number of prescriptions that are ready for refill. This helps members stay on track at a glance. Refilling or renewing a prescription is easier with just two clicks to add it to the cart.

Members can easily navigate the member website to:

- View website most frequently used options upon first view dashboard displays available refills, recent orders, and bill payment links
- Intuitive menu options to guide the member to the pages on the site they need
- Check order status and access tracking information
- Refill and renew prescriptions



- View the shopping cart and check out from any page
- Review important messages about managing their benefit and health
- Submit claims for reimbursement
- Manage payment by storing multiple credit cards and checking accounts on file, as well as accessing PayPal and MasterPass
- Enter multiple addresses on file, including a temporary address, and verify the shipping address
- Select programs and make important benefit choices through decision flows that optimize health, pharmacy, and cost options (including home delivery, care value programs, and pharmacy networks)
- Set communications and viewing preferences from a helpful list of options, including "going green" by selecting email in favor of hard-copy communications, opting to receive Prescription, Account, Benefit & Safety Alerts via email or telephone, and sharing information with other household members
- Contact us at any time to get information, ask questions, and provide feedback, a key element in our approach to the continuous improvement of our member experience

j) Online network tool and drug cost estimator access for members via secure portal

Plan members can easily locate in-network participating retail pharmacies in and around a specific ZIP code or city/state. The website lists the closest participating pharmacies, as well as those pharmacies that will fill 90-day prescriptions. Additional information includes: indicator of pharmacies dispensing vaccines and compounds, filter criteria specific to member needs and according to their benefit design (e.g., needs: vaccine, compound, plan-recommended). Finding a pharmacy is very convenient, as this page provides maps and links to driving directions.

Price a Medication is an online resource, available on both the member website and via the Express Scripts mobile app, that members can use to find pricing and coverage information for both brand name and generic medications through Express Scripts Pharmacy and a retail pharmacy for side-by-side comparison. For example, the tool allows the member to compare Express Scripts Pharmacy to a retail pharmacy, or one retail pharmacy versus another retail pharmacy.

Price a Medication information is based on the member's specific prescription benefit plan guidelines. This convenient tool helps educate plan members about the cost savings afforded by generics and preferred brands. Additionally, Price a Medication provides usual and customary (U&C) prices to members, as appropriate. Precise prospective pricing information, available by pharmacy as chosen by the member, will empower your members to make smart financial decisions.

For members who have plans with accumulators, such as a deductible or other caps, pricing results will take their current balances into account. Drug information is provided for each medication searched.

k) Online reporting and eligibility access for plan sponsor

Trend Central provides an intuitive self-service method of accessing prescription claims and clinical programs performance reporting. Our years of research have helped us to create a stable of standard report templates, each designed with care to help in analyzing specific plan features. Our web-based, interactive data analysis solution enables PCG to manage performance and promptly identify emerging issues and trends. Please refer to our response to h) above for more details.



I) Data sharing with data aggregation vendor (IBM Watson Health) to populate the County's data aggregation system for reporting and analysis.

Data files can be provided to third party vendors in standard layouts free of charge, so long as the appropriate third-party confidentiality agreements are in place. It can take approximately 30 days to prepare and deliver a claims detail file to a third party where a data connection has already been established. It can take approximately 40 days to prepare and deliver a claims detail file to a third party where a data connection has not yet been established.

c) A separate proposed Statement of Work (Proposer's Statement of Work) that enumerates and defines the work/services that Proposer will provide to the County to complete the Scope of Work in this RFP, including each task, deliverable, and/or goods or products comprising the services Proposer will provide, as well as a proposed completion schedule for each task or deliverable, if applicable. The Proposer's Statement of Work shall be in a form that can be incorporated into the Services Agreement as an Exhibit at the County's option.

Please see a sample implementation timeline attached as *Exhibit 1*. As Express Scripts is your incumbent PBM, a full implementation would not be applicable; however, the tasks and timelines in the sample timeline would apply for end-of-year benefit changes.

d) Financial information as requested in online questionnaire for Step 2 to determine compensation formulation. The County's health and welfare consultant will be calculating the costs to determine the compensation rating.

Express Scripts has provided the completed Financial Worksheets document and uploaded it with our submission in ProposalTech.

e) Any exceptions to any section of this RFP.

Express Scripts has noted any exceptions within our proposal response.

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

1. LIMITATIONS ON LIABILITY. By submitting a Proposal, the Proposer acknowledges and agrees that the services will be provided without any limitation on Proposer's liability. The County objects to and shall not be bound by any term or provision that purports to limit the Proposer's liability to any specified amount in the performance of the services. Proposer shall state any exceptions to this provision in its response, including specifying the proposed limits of liability in the stated exception to be included in the Services Agreement. Proposer is deemed to have accepted and agreed to provide the services without any limitation on Proposer's liability that Proposer does not take exception to in its response. Notwithstanding any exceptions by Proposer, the County reserves the right to declare its prohibition on any limitation on Proposer's liability as non-negotiable, to disqualify any Proposal that includes exceptions to this prohibition on any limitation on Proposer's liability, and to proceed with another responsive, responsible proposal, as determined by the County in its sole discretion.

Except for the indemnification obligations set forth in Section 6.3(d) of the PBM contract, each party's liability to the other hereunder will in no event exceed the actual proximate losses or damages caused by breach of this Agreement. In no event will either party or any of their respective affiliates, directors, employees or agents, be liable for any indirect, special, incidental, consequential, exemplary or punitive damages, or any damages for lost profits relating to a relationship with a third party, however caused or arising, whether or not they have been informed of the possibility of their occurrence.

2. INDEMNIFICATION. By submitting a Proposal, the Proposer acknowledges and agrees to be bound by and subject to the County's indemnification provisions as set out in the Services Agreement. The County objects to and shall not be bound by any term or provision that purports to modify or amend the Proposer's indemnification obligations in the Services Agreement, or requires the County to indemnify and/or hold the Proposer harmless in any way related to the services. Proposer shall state any exceptions to this provision in the response, including specifying the proposed revisions to the Services Agreement indemnification provisions, or the proposed indemnification from the County to the Proposer to be included in the Services Agreement. Proposer is deemed to have accepted and agreed to provide the services subject to the Services Agreement indemnification provisions that Proposer does not take exception to in its response. Notwithstanding any exceptions by Proposer, the County reserves the right to declare its indemnification requirements as non-negotiable, to disqualify any Proposal that includes exceptions to this paragraph, and to proceed with another responsive, responsible proposal, as determined by the County in its sole discretion.

In addition to any indemnification obligations set forth in the Business Associate Agreement, ESI will indemnify and hold Sponsor harmless from and against any loss, cost, damage, expense or other liability, including, without limitation, reasonable costs and attorney fees ("Costs") incurred in connection with any and all third party claims, suits, investigations or enforcement actions ("Claims") which may be asserted against, imposed upon or incurred by Sponsor and arising as a result of (A) ESI's negligent acts or omissions or willful misconduct (including those of the Mail Service Pharmacy and ESI Specialty Pharmacy), or (B) ESI's breach of this Agreement. As a condition of indemnification, the party seeking indemnification will notify the indemnifying party in writing promptly upon learning of any Claim for which indemnification may be sought hereunder, and will tender the defense of such claim to the indemnifying party. No party will be obligated to indemnify the other with respect to any claim settled without the written consent of the other.

3. INSURANCE:

The recommended Proposer must provide a certificate of insurance and endorsement in accordance with the insurance requirements listed below, prior to award of contract. Failure to provide the required insurance within the requested timeframe may result in your submittal being deemed non-responsive.

The contracted Proposer shall obtain and maintain, and require any sub-contractors to obtain and maintain, at all times during its performance of the Agreement, insurance of the types and in the amounts set forth. For projects with a Completed Operations exposure, Contractor shall maintain coverage and provide evidence of insurance for two (2) years beyond final acceptance. All insurance policies shall be from responsible companies duly authorized to do business in the State of Florida and have an AM Best rating of A- VIII or better at the time of each policy inception.

a) Proposal submittals should include, the Proposer's current Certificate(s) of Insurance in accordance with the insurance requirements listed below. If Proposer does not currently meet insurance requirements, Proposer

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

shall also include verification from their broker or agent that any required insurance not provided at that time of submittal will be in place prior to the award of contract.

- b) Proposer shall email certificate that is compliant with the insurance requirements to Lucy Nowacki at lnowacki@pinellascountv.org. If certificate received with bid was a compliant certificate no further action may be necessary. The Certificate(s) of Insurance shall be signed by authorized representatives of the insurance companies shown on the Certificate(s). A copy of the endorsement(s) referenced in paragraph d) for Additional Insured shall be attached to the certificate(s) referenced in this paragraph. Blanket additional insured endorsements are acceptable. The certificate must name Pinellas County, a Political Subdivision of the State of Florida 400 S fort Harrison Avenue Clearwater, FL 33756, as certificate holder. Certificate marked "Sample", or blank certificate holder information are not compliant.
- c) Approval by the County of any Certificate(s) of Insurance does not constitute verification by the County that the insurance requirements have been satisfied or that the insurance policy shown on the Certificate(s) of Insurance is in compliance with the requirements of the Agreement. County reserves the right to require a certified copy of the entire insurance policy, including endorsement(s), at any time during the RFP and/or contract period.
- d) All policies providing liability coverage(s), other than professional liability and workers compensation policies, obtained by the Proposer and any subcontractors to meet the requirements of the Agreement shall be endorsed to include **Pinellas County a Political subdivision of the State of Florida** as an Additional Insured.

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

e) If any insurance provided pursuant to the Agreement expires or cancels prior to the completion of the Work, you will be notified by CTrax, the authorized vendor of Pinellas County. Upon notification, renewal Certificate(s) of Insurance and endorsement(s) shall be furnished to Pinellas County Risk Management at InsuranceCerts@pinellascounty.org and to CTrax c/o JDi Data at PinellasSupport@ididata.com by the Proposer or their agent prior to the expiration date.,

- (1) Proposer shall also provide notify County a 30-day notice of within twenty-four (24) hours after receipt, of any notices of expiration, cancellation of any of the required insurance programs if any insurance policy(ies) is(are) cancelled or non-renewed and not immediately replaced by a substantially similar insurance program without a disruption in coverage while continuing to meet the requirements herein, nonrenewal or adverse material change in coverage received by said Proposer from its insurer. Notice shall be given by email to Pinellas County Risk Management at InsuranceCerts@pinellascounty.org. Nothing contained herein shall absolve Proposer of this requirement to provide notice.
- (2)—Should the Proposer, at any time, not maintain the insurance coverages required herein, the County may terminate the Agreement.__, or at its sole discretion may purchase such coverages necessary for the protection of the County and charge the Proposer for such purchase or offset the cost against amounts due to proposer for services completed. The County shall be under no obligation to purchase such insurance, nor shall it be responsible for the coverages purchased or the insurance company or companies used. The decision of the County to purchase such insurance shall in no way be construed to be a waiver of any of its rights under the Agreement.
- (3)(2) The County reserves the right, but not the duty, to review and request a copy of the Contractor's most recent annual report or audited financial statement when a self-insured retention (SIR) or deductible exceeds \$50,000.
- f) If subcontracting is allowed under this RFP, the Prime Proposer shall obtain and maintain, at all times during its performance of the Agreement, insurance of the types and in the amounts set forth; and require any subcontractors to obtain and maintain_appropriate levels of insurance based on the specific services being provided by said subcontractor, at all times during its performance of the Agreement, insurance limits as it may apply to the portion of the Work performed by the subcontractor; but in no event will the insurance limits be less than \$500,000 for Workers' Compensation/Employers' Liability, and \$1,000,000 for General Liability and Auto Liability if required below.
 - (1) All subcontracts between Proposer and its subcontractors shall be in writing and are subject to the County's prior written approval. Further, all subcontracts shall (1) require each subcontractor to be bound to Proposer to the same extent Proposer is bound to the County by the terms of the Contract Documents, as those terms may apply to the portion of the Work to be performed by the subcontractor; (2) provide for the assignment of the subcontracts from Proposer to the County at the election of Owner upon termination of the Contract; (3) provide that County will be an additional insurance policies required to be provided by the subcontractor except workers compensation and professional liability; (5) provide waiver of subrogation in favor of the County and other insurance terms and/or conditions as outlined below; (6) assign all warranties directly to the County; and (7) identify the County as an intended third-party beneficiary of the subcontract. Proposer shall make available to each proposed subcontractor, prior to the execution of the subcontract, copies of the Contract Documents to which the subcontractor will be bound by this Section C and identify to the subcontractor any terms and conditions of the proposed subcontract which may be at variance with the Contract Documents.
- g) Each insurance policy and/or certificate shall include the following terms and/or conditions:
 - (1) The Named Insured on the Certificate of Insurance and insurance policy must match the entity's name that responded to the solicitation and/or is signing the agreement with the County. If Proposer is a Joint Venture per Section A. titled Joint Venture of this RFP, Certificate of Insurance and Named Insured must show Joint Venture Legal Entity name and the Joint Venture must comply with the requirements of Section C with regard to limits, terms and conditions, including completed operations coverage.
 - (2) Companies issuing the insurance policy, or policies, shall have no recourse against County for payment of premiums or assessments for any deductibles which all are at the sole responsibility and risk of Contractor.
 - (3) The term "County" or "Pinellas County" shall include all Authorities, Boards, Bureaus, Commissions,

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

Divisions, Departments and Constitutional offices of County and individual members, employees thereof in their official capacities, and/or while acting on behalf of Pinellas County.

(4) The policy clause "Other Insurance" shall not apply to any insurance coverage currently held by County or any such future coverage, or to County's Self-Insured Retentions of whatever nature.

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

- (5) All policies shall be written on a primary, non-contributory basis.
- (6) Any Certificate(s) of Insurance evidencing coverage provided by a leasing company for either workers compensation or commercial general liability shall have a list of covered employees certified by the leasing company attached to the Certificate(s) of Insurance. The County shall have the right, but not the obligation to determine that the Proposer is only using employees named on such list to perform work for the County. Should employees not named be utilized by Proposer, the County, at its option may stop work without penalty to the County until proof of coverage or removal of the employee by the contractor occurs, or alternatively find the Proposer to be in default and take such other protective measures as necessary.
- (7)(6) Insurance policies, other than Professional Liability, shall include waivers of subrogation in favor of Pinellas County from both the Proposer and subcontractor(s).
- i) The minimum insurance requirements and limits for this Agreement, which shall remain in effect throughout its duration and for two (2) years beyond final acceptance for projects with a Completed Operations exposure, are as follows:
 - (1) Workers' Compensation Insurance

Limit Florida Statutory

Employers' Liability Limits

Per Employee \$ 500,000 Per Employee Disease \$ 500,000 Policy Limit Disease \$ 500,000

(2) <u>Commercial General Liability Insurance</u> including, but not limited to, Independent Contractor, Contractual Liability Premises/Operations, Products/Completed Operations, and Personal Injury.

Limits

Combined Single Limit Per Occurrence	\$ 1,000,000
Products/Completed Operations Aggregate	\$ 2,000,000
Personal Injury and Advertising Injury	\$ 1,000,000
General Aggregate	\$ 2,000,000

(3) Professional Liability (Errors and Omissions) Insurance with at least minimum limits as follows. If "claims made" coverage is provided, "tail coverage" extending three (3) years beyond completion and acceptance of the project with proof of "tail coverage" to be submitted with the invoice for final payment. In lieu of "tail coverage", Proposer may submit annually to the County, for a three (3) year period, a current certificate of insurance providing "claims made" insurance with prior acts coverage in force with a retroactive date no later than commencement date of this contract.

Limits

Each Policy Occurrence or Claim \$5,000,000

General Aggregate \$5,000,000

For acceptance of Professional Liability coverage included within another policy required herein, a statement notifying the certificate holder must be included on the certificate of insurance and the total amount of said coverage per occurrence must be greater than or equal to the amount of Professional Liability and other coverage combined.

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SECTION C - LIMITATION ON LIABILITY, INDEMNIFICATION, AND INSURANCE REQUIREMENTS

(4) Cyber Risk Liability (Network Security/Privacy Liability) Insurance to cover liability arising out of loss of any data deemed confidential by any applicable or governing law, statute or regulation including cloud computing and mobile devices, for protection of private or confidential information whether electronic or non-electronic, network security and privacy; privacy against liability for system attacks, digital asset loss, denial or loss of service, introduction, implantation or spread of malicious software code, security breach, unauthorized access and use; including regulatory action expenses; and notification and credit monitoring expenses with at least minimum limits as follows:

Limits

Each Policy Occurrence
General Aggregate

\$5,000,000 \$5,000,000

For acceptance of Cyber Risk Liability coverage included within another policy required herein, a statement notifying the certificate holder must be included on the certificate of insurance and the total amount of said coverage per occurrence must be greater than or equal to the amount of Cyber Risk Liability and other coverage combined.

(5) <u>Crime/Fidelity/Financial Institution Insurance</u> coverage shall include Clients' Property endorsement similar or equivalent to ISO form CR 04 01, with at least minimum limits as follows:

Limits

Each Occurrence General Aggregate \$ 1,000,000 \$ 1,000,000

(6)(5) Property Insurance Proposer will be responsible for all damage to its own property, equipment and/or materials.

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SECTION D - VENDOR REFERENCES

Proprietary and Confidential

Proposal Title: Prescription Drug Benefits - Personnel Services

Proposal Number	er: 21-0180-P(LN)
THE FOLLOWING INFORMATION IS REQUIRED IN ORDER T EVALUATED.	HAT YOUR PROPOSAL MAY BE REVIEWED AND PROPERLY
COMPANY NAME: Express Scripts, Inc.	and the second s
LENGTH OF TIME COMPANY HAS BEEN IN BUSINESS: 35	
BUSINESS ADDRESS: 1 Express Way, St. Louis, MO 63121	
PROPERTY AND A COLOR OF THE PROPERTY OF THE PR	
TELEPHONE NUMBER: 201.561.5528	
FAX NUMBER: N/A	
TOTAL NUMBER OF CURRENT EMPLOYEES: 15,329 FUL	L TIME 794 PART TIME
NUMBER OF EMPLOYEES YOU PLAN TO USE TO SERVICE	THIS CONTRACT: 5 designated employees, plus an unknown number from various operational areas
All references will be contacted by a County Designee via applicable before an evaluation decision is made.	number from various operational areas
Proposers must have experience in work of the same or similar Proposer must furnish a reference list of at least four (4) custom	
LOCAL COMMERCIAL AND/OR GOVERNMENTAL REFERENCE CONTRACT SERVICES FOR:	ICES THAT YOU HAVE PREVIOUSLY PERFORMED SIMILAR
1. COMPANY: _	2. COMPANY: _
ADDRESS: _	ADDRESS: _
TELEPHONE/FAX: _	TELEPHONE/FAX: _
CONTACT:	CONTACT:
CONTACT EMAIL;	CONTACT EMAIL:
COMPANY EMAIL ADDRESS: _	COMPANY EMAIL ADDRESS: _
3. COMPANY: _	4. COMPANY: _
ADDRESS: _	ADDRESS: _
TELEPHONE/FAX: _	TELEPHONE/FAX: _
CONTACT: _	CONTACT:
CONTACT EMAIL:_	CONTACT EMAIL:_
COMPANY EMAIL ADDRESS:	COMPANY EMAIL ADDRESS:

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SECTION F ELECTRONIC PAYMENT

Proposal Title: Prescription Drug Benefits - Personnel Services

Proprietary and Confidential

Proposal Number: 21-0180-P(LN)

Electronic Payment (ePayables)

The Pinellas County Board of County Commissioners (County) offers a credit card payment process (ePayables) through Bank of America. Pinellas County does not charge vendors to participate in the program; however, there may be a charge by the company that processes your credit card transactions. For more information please visit Pinellas County purchasing website at www.pinellascounty.org/purchase.

Would y	_	articipate in the ePayables credit card program?
	Yes	Ď No
	Express S	Scripts, Inc.
	Company	/ N
	Authorize	d Signature (for payment acceptance)
	Michael	Donnelly, VP & GM Account Management, Government Markets
	Printed S	ignature/Title/Department
	314.684	.5230
	Phone Nu	umber

(Rev. October 2018) Department of the Treasury Internal Revenue Service

Request for Taxpayer **Identification Number and Certification**

► Go to www.irs.gov/FormW9 for instructions and the latest information.

Give Form to the requester. Do not send to the IRS.

	Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. Express Scripts, Inc.		
	2 Business name/disregarded entity name, if different from above		
e. ns on page 3.		4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) 5	
Print or type. Specific Instructions on page	Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶	Exemption from FATCA reporting code (if any) N/A	
ec.	☐ Other (see instructions) ►	(Applies to accounts maintained outside the U.S.)	
တ္တ	5 Address (number, street, and apt. or suite no.) See instructions. Requester's name an	nd address (optional)	
See	One Express Way		
(0)	6 City, state, and ZIP code		
	St. Louis, MO 63121		
	7 List account number(s) here (optional)		
Pai	Taxpayer Identification Number (TIN)		
Enter		urity number	
backi reside entitie	up withholding. For individuals, this is generally your social security number (SSN). However, for a ent alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other es, it is your employer identification number (EIN). If you do not have a number, see <i>How to get a</i>]-[]]-	
TIN, I	TOTAL TOTAL CONTRACTOR OF THE STATE OF THE S	dentification number	
	: If the account is in more than one name, see the instructions for line 1. Also see What Name and ber To Give the Requester for guidelines on whose number to enter.	identification number	
rvarri	4 3 -	1 4 2 0 5 6 3	
Par	t II Certification		
Unde	er penalties of perjury, I certify that:		
2. I ar Se	e number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issument subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been no exice (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) to longer subject to backup withholding; and	tified by the Internal Revenue	
3. I ar	m a U.S. citizen or other U.S. person (defined below); and		

4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II. later

outer trice.	million doct dance darried	s, you are not required to sign the continuation, but you must promise your control in the medical control in the training and the sign that the sinterest the sign that the sign that the sign that the sign that t
Sign Here	Signature of U.S. person ▶	Date ► 7/15/2020

General Instructions

Section references are to the Internal Revenue Code unless otherwise

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

· Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

By signing the filled-out form, you:

- Certify that the TIN you are giving is correct (or you are waiting for a number to be issued),
 - 2. Certify that you are not subject to backup withholding, or
- 3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income, and
- 4. Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting, is correct. See *What is FATCA reporting*, later, for further information.

Note: If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- · An individual who is a U.S. citizen or U.S. resident alien;
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States;
- · An estate (other than a foreign estate); or
- A domestic trust (as defined in Regulations section 301,7701-7).

Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax under section 1446 on any foreign partners' share of effectively connected taxable income from such business. Further, in certain cases where a Form W-9 has not been received, the rules under section 1446 require a partnership to presume that a partner is a foreign person, and pay the section 1446 withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid section 1446 withholding on your share of partnership income.

In the cases below, the following person must give Form W-9 to the partnership for purposes of establishing its U.S. status and avoiding withholding on its allocable share of net income from the partnership conducting a trade or business in the United States.

- In the case of a disregarded entity with a U.S. owner, the U.S. owner of the disregarded entity and not the entity;
- In the case of a grantor trust with a U.S. grantor or other U.S. owner, generally, the U.S. grantor or other U.S. owner of the grantor trust and not the trust; and
- In the case of a U.S. trust (other than a grantor trust), the U.S. trust (other than a grantor trust) and not the beneficiaries of the trust.

Foreign person. If you are a foreign person or the U.S. branch of a foreign bank that has elected to be treated as a U.S. person, do not use Form W-9. Instead, use the appropriate Form W-8 or Form 8233 (see Pub. 515, Withholding of Tax on Nonresident Aliens and Foreign Entities).

Nonresident alien who becomes a resident alien. Generally, only a nonresident alien individual may use the terms of a tax treaty to reduce or eliminate U.S. tax on certain types of income. However, most tax treaties contain a provision known as a "saving clause." Exceptions specified in the saving clause may permit an exemption from tax to continue for certain types of income even after the payee has otherwise become a U.S. resident alien for tax purposes.

If you are a U.S. resident alien who is relying on an exception contained in the saving clause of a tax treaty to claim an exemption from U.S. tax on certain types of income, you must attach a statement to Form W-9 that specifies the following five items.

- 1. The treaty country. Generally, this must be the same treaty under which you claimed exemption from tax as a nonresident alien.
 - 2. The treaty article addressing the income.
- The article number (or location) in the tax treaty that contains the saving clause and its exceptions.
- 4. The type and amount of income that qualifies for the exemption from tax.
- 5. Sufficient facts to justify the exemption from tax under the terms of the treaty article.

Example. Article 20 of the U.S.-China income tax treaty allows an exemption from tax for scholarship income received by a Chinese student temporarily present in the United States. Under U.S. law, this student will become a resident alien for tax purposes if his or her stay in the United States exceeds 5 calendar years. However, paragraph 2 of the first Protocol to the U.S.-China treaty (dated April 30, 1984) allows the provisions of Article 20 to continue to apply even after the Chinese student becomes a resident alien of the United States. A Chinese student who qualifies for this exception (under paragraph 2 of the first protocol) and is relying on this exception to claim an exemption from tax on his or her scholarship or fellowship income would attach to Form W-9 a statement that includes the information described above to support that exemption.

If you are a nonresident alien or a foreign entity, give the requester the appropriate completed Form W-8 or Form 8233.

Backup Withholding

What is backup withholding? Persons making certain payments to you must under certain conditions withhold and pay to the IRS 24% of such payments. This is called "backup withholding." Payments that may be subject to backup withholding include interest, tax-exempt interest, dividends, broker and barter exchange transactions, rents, royalties, nonemployee pay, payments made in settlement of payment card and third party network transactions, and certain payments from fishing boat operators. Real estate transactions are not subject to backup withholding.

You will not be subject to backup withholding on payments you receive if you give the requester your correct TIN, make the proper certifications, and report all your taxable interest and dividends on your tax return.

Payments you receive will be subject to backup withholding if:

- 1. You do not furnish your TIN to the requester,
- You do not certify your TIN when required (see the instructions for Part II for details),
 - 3. The IRS tells the requester that you furnished an incorrect TIN,
- 4. The IRS tells you that you are subject to backup withholding because you did not report all your interest and dividends on your tax return (for reportable interest and dividends only), or
- 5. You do not certify to the requester that you are not subject to backup withholding under 4 above (for reportable interest and dividend accounts opened after 1983 only).

Certain payees and payments are exempt from backup withholding. See *Exempt payee code*, later, and the separate Instructions for the Requester of Form W-9 for more information.

Also see Special rules for partnerships, earlier.

What is FATCA Reporting?

The Foreign Account Tax Compliance Act (FATCA) requires a participating foreign financial institution to report all United States account holders that are specified United States persons. Certain payees are exempt from FATCA reporting. See Exemption from FATCA reporting code, later, and the Instructions for the Requester of Form W-9 for more information.

Updating Your Information

You must provide updated information to any person to whom you claimed to be an exempt payee if you are no longer an exempt payee and anticipate receiving reportable payments in the future from this person. For example, you may need to provide updated information if you are a C corporation that elects to be an S corporation, or if you no longer are tax exempt. In addition, you must furnish a new Form W-9 if the name or TIN changes for the account; for example, if the grantor of a grantor trust dies.

Penalties

Failure to furnish TIN. If you fail to furnish your correct TIN to a requester, you are subject to a penalty of \$50 for each such failure unless your failure is due to reasonable cause and not to willful neglect.

Civil penalty for false information with respect to withholding. If you make a false statement with no reasonable basis that results in no backup withholding, you are subject to a \$500 penalty.

Criminal penalty for falsifying information. Willfully falsifying certifications or affirmations may subject you to criminal penalties including fines and/or imprisonment.

Misuse of TINs. If the requester discloses or uses TINs in violation of federal law, the requester may be subject to civil and criminal penalties.

Specific Instructions

Line 1

You must enter one of the following on this line; **do not** leave this line blank. The name should match the name on your tax return.

If this Form W-9 is for a joint account (other than an account maintained by a foreign financial institution (FFI)), list first, and then circle, the name of the person or entity whose number you entered in Part I of Form W-9. If you are providing Form W-9 to an FFI to document a joint account, each holder of the account that is a U.S. person must provide a Form W-9.

a. **Individual.** Generally, enter the name shown on your tax return. If you have changed your last name without informing the Social Security Administration (SSA) of the name change, enter your first name, the last name as shown on your social security card, and your new last name.

Note: ITIN applicant: Enter your individual name as it was entered on your Form W-7 application, line 1a. This should also be the same as the name you entered on the Form 1040/1040A/1040EZ you filed with your application.

- b. Sole proprietor or single-member LLC. Enter your individual name as shown on your 1040/1040A/1040EZ on line 1. You may enter your business, trade, or "doing business as" (DBA) name on line 2.
- c. Partnership, LLC that is not a single-member LLC, C corporation, or S corporation. Enter the entity's name as shown on the entity's tax return on line 1 and any business, trade, or DBA name on line 2.
- d. Other entities. Enter your name as shown on required U.S. federal tax documents on line 1. This name should match the name shown on the charter or other legal document creating the entity. You may enter any business, trade, or DBA name on line 2.
- e. **Disregarded entity.** For U.S. federal tax purposes, an entity that is disregarded as an entity separate from its owner is treated as a "disregarded entity." See Regulations section 301.7701-2(c)(2)(iii). Enter the owner's name on line 1. The name of the entity entered on line 1 should never be a disregarded entity. The name on line 1 should be the name shown on the income tax return on which the income should be reported. For example, if a foreign LLC that is treated as a disregarded entity for U.S. federal tax purposes has a single owner that is a U.S. person, the U.S. owner's name is required to be provided on line 1. If the direct owner of the entity is also a disregarded entity, enter the first owner that is not disregarded for federal tax purposes. Enter the disregarded entity's name on line 2, "Business name/disregarded entity name." If the owner of the disregarded entity is a foreign person, the owner must complete an appropriate Form W-8 instead of a Form W-9. This is the case even if the foreign person has a U.S. TIN.

Line 2

If you have a business name, trade name, DBA name, or disregarded entity name, you may enter it on line 2.

Line 3

Check the appropriate box on line 3 for the U.S. federal tax classification of the person whose name is entered on line 1. Check only one box on line 3.

IF the entity/person on line 1 is a(n)	THEN check the box for
Corporation	Corporation
 Individual Sole proprietorship, or Single-member limited liability company (LLC) owned by an individual and disregarded for U.S. federal tax purposes. 	Individual/sole proprietor or single- member LLC
 LLC treated as a partnership for U.S. federal tax purposes, LLC that has filed Form 8832 or 2553 to be taxed as a corporation, or LLC that is disregarded as an entity separate from its owner but the owner is another LLC that is not disregarded for U.S. federal tax purposes. 	Limited liability company and enter the appropriate tax classification. (P= Partnership; C= C corporation; or S= S corporation)
Partnership	Partnership
Trust/estate	Trust/estate

Line 4, Exemptions

If you are exempt from backup withholding and/or FATCA reporting, enter in the appropriate space on line 4 any code(s) that may apply to you.

Exempt payee code.

- Generally, individuals (including sole proprietors) are not exempt from backup withholding.
- Except as provided below, corporations are exempt from backup withholding for certain payments, including interest and dividends.
- Corporations are not exempt from backup withholding for payments made in settlement of payment card or third party network transactions.
- Corporations are not exempt from backup withholding with respect to attorneys' fees or gross proceeds paid to attorneys, and corporations that provide medical or health care services are not exempt with respect to payments reportable on Form 1099-MISC.

The following codes identify payees that are exempt from backup withholding. Enter the appropriate code in the space in line 4.

- 1—An organization exempt from tax under section 501(a), any IRA, or a custodial account under section 403(b)(7) if the account satisfies the requirements of section 401(f)(2)
- 2-The United States or any of its agencies or instrumentalities
- 3—A state, the District of Columbia, a U.S. commonwealth or possession, or any of their political subdivisions or instrumentalities
- 4—A foreign government or any of its political subdivisions, agencies, or instrumentalities
- 5-A corporation
- 6-A dealer in securities or commodities required to register in the United States, the District of Columbia, or a U.S. commonwealth or possession
- 7—A futures commission merchant registered with the Commodity Futures Trading Commission
- 8-A real estate investment trust
- 9—An entity registered at all times during the tax year under the Investment Company Act of 1940
- 10-A common trust fund operated by a bank under section 584(a)
- 11-A financial institution
- 12—A middleman known in the investment community as a nominee or custodian
- 13—A trust exempt from tax under section 664 or described in section 4947

The following chart shows types of payments that may be exempt from backup withholding. The chart applies to the exempt payees listed above, 1 through 13.

IF the payment is for	THEN the payment is exempt for
Interest and dividend payments	All exempt payees except for 7
Broker transactions	Exempt payees 1 through 4 and 6 through 11 and all C corporations. S corporations must not enter an exempt payee code because they are exempt only for sales of noncovered securities acquired prior to 2012.
Barter exchange transactions and patronage dividends	Exempt payees 1 through 4
Payments over \$600 required to be reported and direct sales over \$5,000 ¹	Generally, exempt payees 1 through 5 ²
Payments made in settlement of payment card or third party network transactions	Exempt payees 1 through 4

See Form 1099-MISC, Miscellaneous Income, and its instructions.

Exemption from FATCA reporting code. The following codes identify payees that are exempt from reporting under FATCA. These codes apply to persons submitting this form for accounts maintained outside of the United States by certain foreign financial institutions. Therefore, if you are only submitting this form for an account you hold in the United States, you may leave this field blank. Consult with the person requesting this form if you are uncertain if the financial institution is subject to these requirements. A requester may indicate that a code is not required by providing you with a Form W-9 with "Not Applicable" (or any similar indication) written or printed on the line for a FATCA exemption code.

- A—An organization exempt from tax under section 501(a) or any individual retirement plan as defined in section 7701(a)(37)
 - B-The United States or any of its agencies or instrumentalities
- C-A state, the District of Columbia, a U.S. commonwealth or possession, or any of their political subdivisions or instrumentalities
- D—A corporation the stock of which is regularly traded on one or more established securities markets, as described in Regulations section 1.1472-1(c)(1)(i)
- E—A corporation that is a member of the same expanded affiliated group as a corporation described in Regulations section 1.1472-1(c)(1)(i)
- F—A dealer in securities, commodities, or derivative financial instruments (including notional principal contracts, futures, forwards, and options) that is registered as such under the laws of the United States or any state
 - G-A real estate investment trust
- H—A regulated investment company as defined in section 851 or an entity registered at all times during the tax year under the Investment Company Act of 1940
 - I-A common trust fund as defined in section 584(a)
 - J—A bank as defined in section 581
 - K-A broker
- $L\!-\!A$ trust exempt from tax under section 664 or described in section 4947(a)(1)

M—A tax exempt trust under a section 403(b) plan or section 457(g) plan

Note: You may wish to consult with the financial institution requesting this form to determine whether the FATCA code and/or exempt payee code should be completed.

Line 5

Enter your address (number, street, and apartment or suite number). This is where the requester of this Form W-9 will mail your information returns. If this address differs from the one the requester already has on file, write NEW at the top. If a new address is provided, there is still a chance the old address will be used until the payor changes your address in their records.

Line 6

Enter your city, state, and ZIP code.

Part I. Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. If you are a resident alien and you do not have and are not eligible to get an SSN, your TIN is your IRS individual taxpayer identification number (ITIN). Enter it in the social security number box. If you do not have an ITIN, see *How to get a TIN* below.

If you are a sole proprietor and you have an EIN, you may enter either your SSN or EIN.

If you are a single-member LLC that is disregarded as an entity separate from its owner, enter the owner's SSN (or EIN, if the owner has one). Do not enter the disregarded entity's EIN. If the LLC is classified as a corporation or partnership, enter the entity's EIN.

Note: See What Name and Number To Give the Requester, later, for further clarification of name and TIN combinations.

How to get a TIN. If you do not have a TIN, apply for one immediately. To apply for an SSN, get Form SS-5, Application for a Social Security Card, from your local SSA office or get this form online at www.SSA.gov. You may also get this form by calling 1-800-772-1213. Use Form W-7, Application for IRS Individual Taxpayer Identification Number, to apply for an ITIN, or Form SS-4, Application for Employer Identification Number, to apply for an EIN. You can apply for an EIN online by accessing the IRS website at www.irs.gov/Businesses and clicking on Employer Identification Number (EIN) under Starting a Business. Go to www.irs.gov/Forms to view, download, or print Form W-7 and/or Form SS-4. Or, you can go to www.irs.gov/OrderForms to place an order and have Form W-7 and/or SS-4 mailed to you within 10 business days.

If you are asked to complete Form W-9 but do not have a TIN, apply for a TIN and write "Applied For" in the space for the TIN, sign and date the form, and give it to the requester. For interest and dividend payments, and certain payments made with respect to readily tradable instruments, generally you will have 60 days to get a TIN and give it to the requester before you are subject to backup withholding on payments. The 60-day rule does not apply to other types of payments. You will be subject to backup withholding on all such payments until you provide your TIN to the requester.

Note: Entering "Applied For" means that you have already applied for a TIN or that you intend to apply for one soon.

Caution: A disregarded U.S. entity that has a foreign owner must use the appropriate Form W-8.

Part II. Certification

To establish to the withholding agent that you are a U.S. person, or resident alien, sign Form W-9. You may be requested to sign by the withholding agent even if item 1, 4, or 5 below indicates otherwise.

For a joint account, only the person whose TIN is shown in Part I should sign (when required). In the case of a disregarded entity, the person identified on line 1 must sign. Exempt payees, see Exempt payee code, earlier.

Signature requirements. Complete the certification as indicated in items 1 through 5 below.

² However, the following payments made to a corporation and reportable on Form 1099-MISC are not exempt from backup withholding: medical and health care payments, attorneys' fees, gross proceeds paid to an attorney reportable under section 6045(f), and payments for services paid by a federal executive agency.

- Interest, dividend, and barter exchange accounts opened before 1984 and broker accounts considered active during 1983.
 You must give your correct TIN, but you do not have to sign the certification.
- 2. Interest, dividend, broker, and barter exchange accounts opened after 1983 and broker accounts considered inactive during 1983. You must sign the certification or backup withholding will apply. If you are subject to backup withholding and you are merely providing your correct TIN to the requester, you must cross out item 2 in the certification before signing the form.
- Real estate transactions. You must sign the certification. You may cross out item 2 of the certification.
- 4. Other payments. You must give your correct TIN, but you do not have to sign the certification unless you have been notified that you have previously given an incorrect TIN. "Other payments" include payments made in the course of the requester's trade or business for rents, royalties, goods (other than bills for merchandise), medical and health care services (including payments to corporations), payments to a nonemployee for services, payments made in settlement of payment card and third party network transactions, payments to certain fishing boat crew members and fishermen, and gross proceeds paid to attorneys (including payments to corporations).
- 5. Mortgage interest paid by you, acquisition or abandonment of secured property, cancellation of debt, qualified tuition program payments (under section 529), ABLE accounts (under section 529A), IRA, Coverdell ESA, Archer MSA or HSA contributions or distributions, and pension distributions. You must give your correct TIN, but you do not have to sign the certification.

What Name and Number To Give the Requester

For this type of account:	Give name and SSN of:
1. Individual	The individual
Two or more individuals (joint account) other than an account maintained by an FFI	The actual owner of the account or, if combined funds, the first individual on the account ¹
Two or more U.S. persons (joint account maintained by an FFI)	Each holder of the account
Custodial account of a minor (Uniform Gift to Minors Act)	The minor ²
a. The usual revocable savings trust (grantor is also trustee)	The grantor-trustee ¹
 b. So-called trust account that is not a legal or valid trust under state law 	The actual owner ¹
Sole proprietorship or disregarded entity owned by an individual	The owner ³
7. Grantor trust filing under Optional Form 1099 Filing Method 1 (see Regulations section 1.671-4(b)(2)(i) (A))	The grantor*
For this type of account:	Give name and EIN of:
Disregarded entity not owned by an individual	The owner
9. A valid trust, estate, or pension trust	Legal entity ⁴
Corporation or LLC electing corporate status on Form 8832 or Form 2553	The corporation
 Association, club, religious, charitable, educational, or other tax- exempt organization 	The organization
10 Dortoorship or multi mambar I I C	The partnership
12. Partnership or multi-member LLC	

For this type of account:	Give name and EIN of:
14. Account with the Department of Agriculture in the name of a public entity (such as a state or local government, school district, or prison) that receives agricultural program payments	The public entity
 Grantor trust filing under the Form 1041 Filing Method or the Optional Form 1099 Filing Method 2 (see Regulations section 1.671-4(b)(2)(i)(B)) 	The trust

- ¹ List first and circle the name of the person whose number you furnish. If only one person on a joint account has an SSN, that person's number must be furnished.
- ² Circle the minor's name and furnish the minor's SSN.
- ³ You must show your individual name and you may also enter your business or DBA name on the "Business name/disregarded entity" name line. You may use either your SSN or EIN (if you have one), but the IRS encourages you to use your SSN.
- ⁴ List first and circle the name of the trust, estate, or pension trust. (Do not furnish the TIN of the personal representative or trustee unless the legal entity itself is not designated in the account title.) Also see *Special rules for partnerships*, earlier.

*Note: The grantor also must provide a Form W-9 to trustee of trust.

Note: If no name is circled when more than one name is listed, the number will be considered to be that of the first name listed.

Secure Your Tax Records From Identity Theft

Identity theft occurs when someone uses your personal information such as your name, SSN, or other identifying information, without your permission, to commit fraud or other crimes. An identity thief may use your SSN to get a job or may file a tax return using your SSN to receive a refund.

To reduce your risk:

- · Protect your SSN.
- · Ensure your employer is protecting your SSN, and
- Be careful when choosing a tax preparer.

If your tax records are affected by identity theft and you receive a notice from the IRS, respond right away to the name and phone number printed on the IRS notice or letter.

If your tax records are not currently affected by identity theft but you think you are at risk due to a lost or stolen purse or wallet, questionable credit card activity or credit report, contact the IRS Identity Theft Hotline at 1-800-908-4490 or submit Form 14039.

For more information, see Pub. 5027, Identity Theft Information for Taxpayers.

Victims of identity theft who are experiencing economic harm or a systemic problem, or are seeking help in resolving tax problems that have not been resolved through normal channels, may be eligible for Taxpayer Advocate Service (TAS) assistance. You can reach TAS by calling the TAS toll-free case intake line at 1-877-777-4778 or TTY/TDD 1-800-829-4059.

Protect yourself from suspicious emails or phishing schemes. Phishing is the creation and use of email and websites designed to mimic legitimate business emails and websites. The most common act is sending an email to a user falsely claiming to be an established legitimate enterprise in an attempt to scam the user into surrendering private information that will be used for identity theft.

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The IRS does not initiate contacts with taxpayers via emails. Also, the IRS does not request personal detailed information through email or ask taxpayers for the PIN numbers, passwords, or similar secret access information for their credit card, bank, or other financial accounts.

If you receive an unsolicited email claiming to be from the IRS, forward this message to <code>phishing@irs.gov</code>. You may also report misuse of the IRS name, logo, or other IRS property to the Treasury Inspector General for Tax Administration (TIGTA) at 1-800-366-4484. You can forward suspicious emails to the Federal Trade Commission at <code>spam@uce.gov</code> or report them at <code>www.ftc.gov/complaint</code>. You can contact the FTC at <code>www.ftc.gov/idtheft</code> or 877-IDTHEFT (877-438-4338). If you have been the victim of identity theft, see <code>www.ldentityTheft.gov</code> and Pub. 5027.

Visit www.irs.gov/IdentityTheft to learn more about identity theft and how to reduce your risk.

Privacy Act Notice

Section 6109 of the Internal Revenue Code requires you to provide your correct TIN to persons (including federal agencies) who are required to file information returns with the IRS to report interest, dividends, or certain other income paid to you; mortgage interest you paid; the acquisition or abandonment of secured property; the cancellation of debt; or contributions you made to an IRA, Archer MSA, or HSA. The person collecting this form uses the information on the form to file information returns with the IRS, reporting the above information. Routine uses of this information include giving it to the Department of Justice for civil and criminal litigation and to cities, states, the District of Columbia, and U.S. commonwealths and possessions for use in administering their laws. The information also may be disclosed to other countries under a treaty, to federal and state agencies to enforce civil and criminal laws, or to federal law enforcement and intelligence agencies to combat terrorism. You must provide your TIN whether or not you are required to file a tax return. Under section 3406, payers must generally withhold a percentage of taxable interest, dividend, and certain other payments to a payee who does not give a TIN to the payer. Certain penalties may also apply for providing false or fraudulent information.

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SECTION G - ADDENDA ACKNOWLEDGMENT FORM

Proprietary and Confidential

Proposal Title: Prescription Drug Benefits - Personnel Services

Proposal No: 21-0180-P(LN)

PLEASE ACKNOWLEDGE RECEIPT OF ADDENDA FOR THIS RFP BY SIGNING AND DATING BELOW:

ADDENDA NO.	SIGNATURE/PRINTED NAME	DATE RECEIVED
1	Michael Donnelly	February 2, 2021
2	Michael Donnelly	February 17, 2021
3	Michael Donnelly	March 2, 2021

Note: Prior to submitting the response to this solicitation, it is the responsibility of the firm submitting a response to confirm if any addenda have been issued. If such document(s) has been issued, acknowledge receipt by signature and date in section above and return Addenda Acknowledgement Form with RFP. Failure to do so may result in being considered non-responsive.

Information regarding Addenda issued is available on the Purchasing Department section of the County's website at, www.pinellascounty.org/purchase/Current_Bids1.htm, listed under category 'Current Bids'.

#	Task Name	Owner	Target Completion
1	INFORMATION GATHERING		
2	Request initial implementation documents	ESI	First 3 Days
3	Provide current SPD's and benefit documents	Client	First 4 Days
4	Provide proposed account structure	Client	First 7 Days
5	Provide copay intent	Client	First 7 Days
6	INITIATING IMPLEMENTATION		
7	Kickoff meeting	ESI/Client	First 10 Days
8	Distribute meeting notes and BID from the kickoff meeting	ESI	First 14 Days
9	BENEFIT INTENT		
10	Benefit Design		
11	Review benefit design	ESI/Client	First 17 Days
12	Coordination of Benefits		
	Review coordination of benefits	ESI/Client	Days 9 - 17
13	COB discussion with product team	ESI/Client	Days 9 - 17
14	Copay		
15	Create copay grid	ESI	Days 9 - 17
16	Provide final copay grid for approval	ESI	Days 17 -20
17	Approve final copay grid	Client	Days 20 -26
18	Build copays within ESI system	ESI	Days 26 - 72
19	Group Structure		
20	Create group structure	ESI	Days 9 - 17
21	Provide final account structure for approval	ESI	Days 17 -20
22	Approval final group structure	Client	Days 20 -26
23	Build group structure within ESI system	ESI	Days 26 - 72
24	Welcome Kit Communications		
25	Discuss welcome kit communications	ESI/Client	Days 9 - 17
26	Provide logo for communication materials, if required	Client	Days 17 -25
27	Provide welcome kit proof for review	ESI	Days 25 - 35
28	Approve welcome kits	Client	Days 35 - 41
29	Distribute welcome kits	ESI	Days 102 - 115
30	Client/Vendor Generated ID Cards		
31	Provide ID card proof for review	Client	Days 25 - 35
32	Approve ID card proof	ESI	Days 35 - 41
33	eBusiness Tools (user portal access)		
34	Present eBusiness tools	ESI	Days 10 - 18
35	Provide a list of users and their level of access	Client	Days 18 - 24

	chas county implementation filler		
#	Task Name	Owner	Target Completion
36	Send user IDs and passwords	ESI	Days 74 - 84
37	Send training materials	ESI	Days 104 - 109
38	Claims Files		
39	Discuss claims files intent	ESI/Client	Days 9 - 17
40	Initial Eligibility		
41	Discuss initial eligibility intent	ESI/Client	Days 9 - 17
42	Review and Appeals		
43	Review appeals and conditions of coverage	ESI/Client	Days 9 - 17
44	Transition Strategy		
45	Review transition strategy	ESI/Client	Days 9 - 17
46	Provide finalized Benefit Intent Document	ESI	Days 17 - 20
47	Approve Benefit Intent Document	Client	Days 20 -26
48	OPEN ENROLLMENT		
49	Plus Open Enrollment		
50	Provide open enrollment client specific URL	ESI	Days 42 - 45
51	Provide open enrollment FAQ	ESI	Days 45 - 53
52	Provide additional PDF's for website, if applicable	ESI/Client	Days 45 - 53
53	Confirm open enrollment is live	ESI	Days 91 - 92
54	Traditional Open Enrollment		
55	Review open enrollment structure grid	ESI	Days 17 - 23
56	Approve open enrollment structure grid	ESI	Days 23 - 26
57	Provide open enrollment website link	ESI	Days 42 - 50
58	Confirm benefit readiness for open enrollment	Client	Days 85 - 89
59	Confirm open enrollment is live	ESI	Days 91 - 92
60	CDH/SHARED ACCUMULATOR INTENT		
61	Conduct CDH call to review shared accumulator intent document	ESI/Client/ Medical Vendor	Days 48 - 52
62	Provide final CDH/shared accumulators BID	ESI	Days 52 - 55
63	Approve final CDH/shared accumulators BID	Client	Days 55 - 57
64	CLINICAL & UTILIZATION MANAGEMENT DECISIONS		
65	Provide clinical implementation document template, if applicable	ESI	Days 10 - 11
66	Return completed clinical implementation document template	Client	Days 12 - 20
67	Provide any additional clinical program and coverage detail	Client	Days 11 - 19
68	Complete drug coverage mapping	ESI	Days 31 - 37

#	Task Name	Owner	Target Completion
69	Conduct clinical call to review clinical coverage	ESI	Days 44 - 45
70	Approve drug grid	Client	Days 45- 51
71	Confirm formulary requirements	ESI/Client	Days 45 - 51
72	Approve clinical addendum	Client	Days 45 - 51
73	ELIGIBILITY		
74	Hold eligibility kick off call	ESI/Client	Days 16 - 24
75	Establish eligibility file layout and transmission method	ESI	Days 24 - 25
76	Provide eligibility statement of work (SOW) for approval	ESI	Days 24 - 27
77	Approve eligibility statement of work (SOW)	Client	Days 27 - 30
78	Establish FTP with eligibility vendor	ESI	Days 30 - 65
79	Eligibility Test File		
80	Send eligibility test file	ESI	Days 76 - 79
81	Review eligibility test file results	ESI/Client	Days 80 - 82
82	Approve eligibility test file results	Client	Days 82 - 83
83	Eligibility Re-Test File, if applicable		
84	Send eligibility test file	ESI	Days 82 - 86
85	Review eligibility test file results	ESI/Client	Days 87 - 89
86 87	Approve eligibility test file results Eligibility Production File	Client	Days 89 - 90
88	Send eligibility production file	ESI	Days 91 - 92
89	Review eligibility production file results	ESI/Client	Days 93 - 94
90	Approve eligibility production file results	Client	Days 94 - 95
91	Load final production file	ESI	Days 95 - 96
92	Start ongoing production eligibility updates	ESI/Client	Days 97 - 120
93	PHARMACY NETWORK		
94	Confirm pharmacy network requirements	ESI/Client	Days 9 - 10
95	LEGAL DOCUMENTS		
96	Provide PHI disclosure forms	ESI	Days 10 -11
97	Return signed PHI disclosure forms	Client	Days 12 -17
98	Provide ERISA appeals external form	ESI	Days 10 -11
99	Return signed ERISA appeals external form	Client	Days 12 - 17
100	Provide Medicaid subrogation agreement	ESI	Days 10 -11
101	Return signed Medicaid subrogation agreement	Client	Days 12 - 17
102	FILE LOADS: MEMBER DATA TRANSITION		
103	File transitions call with incumbent	ESI/Client	Days 14 - 19
104	Open Refill Transfer File (ORTF)		
105	Receive Open Refill Transfer Test File from Vendor	ESI	Days 93 - 99

Target Name		chas county implementation innem		
107	#	Task Name	Owner	Target Completion
108	106	Load Open Refill Transfer Test File from Vendor	ESI	Days 99 - 105
Receive Open Refill Post-Production File from Vendor ESI Days 132 - 135	107	Receive Open Refill Production File from Vendor	ESI	Days 120 - 124
Process Open Refill Post-Production File from Vendor Prior Authorization File (PA) Receive Prior Authorization Wave 1 File from Vendor Load Prior Authorization Wave 1 File from Vendor Load Prior Authorization Wave 1 File from Vendor Load Prior Authorization Wave 2 File from Vendor Load Claims History File Receive Claims History Wave 1 File from Vendor Receive Claims History Wave 1 File from Vendor Load Claims History Wave 1 File from Vendor Receive Claims History Wave 2 File from Vendor Load Claims History Wave 2 File from Vendor Receive Claims History Wave 2 File from Vendor Load Claims History Wave 2 File from Vendor Receive Wave 1 of all additional production files from vendor Load Wave 1 of all additional production files from vendor Load Wave 2 of all additional production files from vendor Load Wave 2 of all additional production files from vendor Receive Wave 2 of all additional production files from vendor Confirm PT complete Receive Wave 2 of all additional production files from vendor Confirm PT complete Confirm PT complete SI Days 132 - 124 MEMBER COMMUNICATIONS Discuss initial communications Targeted Communications, if applicable Determine member letter requirements SI Define communication strategy and timing SI/Client Days 17 - 25 Define communication strategy and timing SI/Client Days 17 - 25 Days 19 - 99 136 NVOICING/BILLING Receive Invoicing & Billing document SEI Days 17 - 18 Send PAD/EFT form, if applicable SI Days 17 - 18 Receive first invoice Client Days 17 - 134	108	Process Open Refill Production File from Vendor	ESI	Days 124 - 130
Prior Authorization File (PA) Receive Prior Authorization Wave 1 File from Vendor ESI Days 93 - 99 113 Load Prior Authorization Wave 2 File from Vendor ESI Days 99 - 105 114 Receive Prior Authorization Wave 2 File from Vendor ESI Days 132 - 135 115 Load Prior Authorization Wave 2 File from Vendor ESI Days 135 - 141 116 Claims History File 117 Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 1 File from Vendor ESI Days 99 - 105 119 Receive Claims History Wave 2 File from Vendor ESI Days 99 - 105 110 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 110 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 111 Additional File Loads (Deductible, CAP, OOP), if applicable 112 Receive Wave 1 of all additional production files from vendor ESI Days 99 - 105 112 Receive Wave 2 of all additional production files from vendor ESI Days 99 - 105 112 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 112 Load Wave 1 of all additional production files from vendor ESI Days 135 - 141 112 Patient Profile Transfers (PPT), if applicable 112 Confirm PPT complete ESI Days 135 - 141 112 Patient Profile Transfers (PPT), if applicable 113 Determine member letter requirements ESI Days 17 - 25 114 Patient Profile Transfers (PPT), if applicable 115 Define communications, if applicable 116 Determine member letter requirements ESI Days 17 - 25 117 Define communication strategy and timing ESI/Client Days 17 - 25 118 Define communication strategy and timing ESI/Client Days 17 - 25 119 Define communication strategy and timing ESI/Client Days 17 - 25 119 Days 19 - 199 110 Days 19 - 199 111 Determine member letters ESI Days 17 - 18 111 Determine member letters ESI Days 17 - 18 111 Determine member letters ESI Days 17 - 18 111 Determine member letters ESI Days 17 - 18 112 Days 17 - 18 113 Days 17 - 18 114 Days 17 - 18 115 Days 17 - 18	109	Receive Open Refill Post-Production File from Vendor	Client	Days 132 - 135
1112 Receive Prior Authorization Wave 1 File from Vendor ESI Days 93 - 99 113 Load Prior Authorization Wave 2 File from Vendor ESI Days 132 - 135 114 Receive Prior Authorization Wave 2 File from Vendor ESI Days 132 - 135 115 Load Prior Authorization Wave 2 File from Vendor ESI Days 135 - 141 116 Claims History File 117 Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 1 File from Vendor ESI Days 99 - 105 119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 132 - 135 121 Load Claims History Wave 2 File from Vendor ESI Days 132 - 135 122 Receive Claims History Wave 2 File from Vendor ESI Days 135 - 141 123 Additional File Loads (Deductible, CAP, OOP), if applicable 124 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 132 - 135 126 Confirm PT complete ESI Days 135 - 141 127 Patient Profile Transfers (PPT), if applicable 128 MEMBER COMMUNICATIONS 130 Discuss initial communications ESI/Client Days 17 - 25 131 Determine member letter requirements ESI Days 17 - 25 132 Define communications, if applicable 133 Provide targeted mailings for review and approval ESI Days 17 - 25 134 Approve targeted mailings for review and approval ESI Days 9 - 19 135 Mail targeted letters 136 Review Involcing & Billing document ESI/Client Days 17 - 18 137 Review Involcing & Billing document ESI Days 127 - 134 138 Receive first invoice Client Days 18 - 22 140 Receive first invoice Client Days 17 - 134	110	Process Open Refill Post-Production File from Vendor	ESI	Days 135 - 141
Load Prior Authorization Wave 1 File from Vendor ESI Days 99 - 105	111	Prior Authorization File (PA)		
114 Receive Prior Authorization Wave 2 File from Vendor ESI Days 132 - 135 115 Load Prior Authorization Wave 2 File from Vendor ESI Days 135 - 141 116 Claims History File 117 Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 1 File from Vendor ESI Days 99 - 105 119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 121 Additional File Loads (Deductible, CAP, OOP), if applicable 122 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 93 - 99 124 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 132 - 135 126 Patient Profile Transfers (PPT), if applicable 127 Confirm PPT complete ESI Days 120 - 124 128 MEMBER COMMUNICATIONS 129 Discuss initial communications 130 EsI/Client Days 17 - 25 131 Determine member letter requirements ESI Days 17 - 25 132 Define communications, if applicable 131 Determine member letter requirements ESI Days 55 - 70 134 Approve targeted mailing ESI/Client Days 70 - 78 135 Mail targeted letters ESI Days 91 - 99 136 INVOICING/BILLING 137 Review Invoicing & Billing document ESI Days 17 - 18 138 Send PAD/EFT form, if applicable 139 Return approved Invoicing & Billing doc, and PAD/EFT form Client Days 127 - 134	112	Receive Prior Authorization Wave 1 File from Vendor	ESI	Days 93 - 99
Load Prior Authorization Wave 2 File from Vendor Claims History File Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 2 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 2 File from Vendor ESI Days 93 - 99 119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 121 Additional File Loads (Deductible, CAP, OOP), if applicable 122 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 99 - 105 124 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 135 - 141 126 Patient Profile Transfers (PPT), if applicable Confirm PPT complete ESI Days 120 - 124 128 MEMBER COMMUNICATIONS 130 Discuss initial communications ESI/Client Days 9 - 17 Targeted Communications, if applicable 131 Determine member letter requirements ESI Days 17 - 25 132 Define communication strategy and timing ESI/Client Days 17 - 25 133 Approve targeted mailings for review and approval ESI Days 70 - 78 135 Mail targeted letters ESI Days 17 - 18 136 INVOICING/BILLING Review Invoicing & Billing doc, and PAD/EFT form Client Days 12 - 134	113	Load Prior Authorization Wave 1 File from Vendor	ESI	Days 99 - 105
116 Claims History File 117 Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 2 File from Vendor ESI Days 99 - 105 119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 121 Additional File Loads (Deductible, CAP, OOP), if applicable 122 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 99 - 105 124 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 135 - 141 126 Patient Profile Transfers (PPT), if applicable 127 Confirm PPT complete ESI Days 120 - 124 128 MEMBER COMMUNICATIONS 129 Discuss initial communications 130 Targeted Communications, if applicable 131 Determine member letter requirements ESI Days 17 - 25 132 Define communications, if applicable 133 Provide targeted mailings for review and approval ESI Days 70 - 78 134 Approve targeted mailings for review and approval 135 Mail targeted letters ESI Days 70 - 78 136 INVOICING/BILLING 137 Review Invoicing & Billing document 138 Send PAD/EFT form, if applicable 139 Return approved Invoicing & Billing doc, and PAD/EFT form 139 Client Days 12 - 134 140 Receive first invoice	114	Receive Prior Authorization Wave 2 File from Vendor	ESI	Days 132 - 135
117 Receive Claims History Wave 1 File from Vendor ESI Days 93 - 99 118 Load Claims History Wave 2 File from Vendor ESI Days 99 - 105 119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 121 Additional File Loads (Deductible, CAP, OOP), if applicable 122 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 99 - 105 124 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 132 - 135 126 Patient Profile Transfers (PPT), if applicable 127 Confirm PPT complete ESI Days 120 - 124 128 MEMBER COMMUNICATIONS 129 Discuss initial communications 130 Determine member letter requirements ESI Days 17 - 25 131 Determine member letter requirements ESI Days 17 - 25 132 Define communication strategy and timing ESI/Client Days 17 - 25 133 Provide targeted mailings for review and approval ESI Days 55 - 70 134 Approve targeted mailings for review and approval ESI Days 91 - 99 136 INVOICING/BILLING 137 Review Invoicing & Billing document ESI Days 17 - 18 138 Send PAD/EFT form, if applicable ESI Days 17 - 18 139 Return approved Invoicing & Billing doc, and PAD/EFT form Client Days 127 - 134	115	Load Prior Authorization Wave 2 File from Vendor	ESI	Days 135 - 141
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119 Receive Claims History Wave 2 File from Vendor ESI Days 132 - 135 120 Load Claims History Wave 2 File from Vendor ESI Days 135 - 141 121 Additional File Loads (Deductible, CAP, OOP), if applicable 122 Receive Wave 1 of all additional production files from vendor ESI Days 93 - 99 123 Load Wave 1 of all additional production files from vendor ESI Days 99 - 105 124 Receive Wave 2 of all additional production files from vendor ESI Days 132 - 135 125 Load Wave 2 of all additional production files from vendor ESI Days 132 - 135 126 Patient Profile Transfers (PPT), if applicable 127 Confirm PPT complete ESI Days 120 - 124 128 MEMBER COMMUNICATIONS 129 Discuss initial communications 120 Determine member letter requirements ESI Days 17 - 25 131 Determine member letter requirements ESI Days 17 - 25 132 Define communication strategy and timing ESI/Client Days 17 - 25 133 Provide targeted mailings for review and approval ESI Days 70 - 78 134 Approve targeted mailing ESI/Client Days 70 - 78 135 Mail targeted letters ESI Days 91 - 99 136 INVOICING/BILLING 137 Review Invoicing & Billing document ESI Days 17 - 18 139 Return approved Invoicing & Billing doc, and PAD/EFT form Client Days 127 - 134 140 Receive first invoice	117	Receive Claims History Wave 1 File from Vendor	ESI	Days 93 - 99
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Load Wave 2 of all additional production files from vendor Patient Profile Transfers (PPT), if applicable Confirm PPT complete ESI Days 120 - 124 MEMBER COMMUNICATIONS Discuss initial communications Targeted Communications, if applicable 131 Determine member letter requirements ESI Days 17 - 25 132 Define communication strategy and timing ESI/Client Days 17 - 25 133 Provide targeted mailings for review and approval Approve targeted mailing ESI/Client Days 55 - 70 134 Approve targeted mailing ESI/Client Days 70 - 78 135 Mail targeted letters ESI Days 91 - 99 136 INVOICING/BILLING 137 Review Invoicing & Billing document ESI/Client Days 16 - 17 138 Send PAD/EFT form, if applicable ESI Days 17 - 18 139 Return approved Invoicing & Billing doc, and PAD/EFT form Client Days 127 - 134	123	Load Wave 1 of all additional production files from vendor	ESI	Days 99 - 105
126 Patient Profile Transfers (PPT), if applicable 127 Confirm PPT complete 128 MEMBER COMMUNICATIONS 129 Discuss initial communications 130 Targeted Communications, if applicable 131 Determine member letter requirements 132 Define communication strategy and timing 133 Provide targeted mailings for review and approval 134 Approve targeted mailing 135 Mail targeted letters 136 INVOICING/BILLING 137 Review Invoicing & Billing document 138 Send PAD/EFT form, if applicable 139 Return approved Invoicing & Billing doc, and PAD/EFT form 140 Receive first invoice 150 Days 127 - 134 16 ESI 17 Days 16 - 17 18 Days 17 - 18 19 Days 17 - 18 19 Days 18 - 22 19 Days 127 - 134	124	Receive Wave 2 of all additional production files from vendor	ESI	Days 132 - 135
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128 MEMBER COMMUNICATIONS129 Discuss initial communicationsESI/ClientDays 9 - 17130Targeted Communications, if applicable131 Determine member letter requirementsESIDays 17 - 25132 Define communication strategy and timingESI/ClientDays 17 - 25133 Provide targeted mailings for review and approvalESIDays 55 - 70134 Approve targeted mailingESI/ClientDays 70 - 78135 Mail targeted lettersESIDays 91 - 99136 INVOICING/BILLING137 Review Invoicing & Billing documentESI/ClientDays 16 - 17138 Send PAD/EFT form, if applicableESIDays 17 - 18139 Return approved Invoicing & Billing doc, and PAD/EFT formClientDays 18 - 22140 Receive first invoiceClientDays 127 - 134	126	Patient Profile Transfers (PPT), if applicable		
Discuss initial communications Targeted Communications, if applicable 131 Determine member letter requirements ESI Days 17 - 25 132 Define communication strategy and timing ESI/Client Days 17 - 25 133 Provide targeted mailings for review and approval ESI Days 55 - 70 134 Approve targeted mailing ESI/Client Days 70 - 78 135 Mail targeted letters ESI Days 91 - 99 136 INVOICING/BILLING 137 Review Invoicing & Billing document ESI/Client Days 16 - 17 138 Send PAD/EFT form, if applicable ESI Days 17 - 18 139 Return approved Invoicing & Billing doc, and PAD/EFT form Client Days 18 - 22 140 Receive first invoice Client Days 127 - 134	127	Confirm PPT complete	ESI	Days 120 - 124
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136INVOICING/BILLING137Review Invoicing & Billing documentESI/ClientDays 16 - 17138Send PAD/EFT form, if applicableESIDays 17 - 18139Return approved Invoicing & Billing doc, and PAD/EFT formClientDays 18 - 22140Receive first invoiceClientDays 127 - 134	134	Approve targeted mailing	ESI/Client	Days 70 - 78
136INVOICING/BILLING137Review Invoicing & Billing documentESI/ClientDays 16 - 17138Send PAD/EFT form, if applicableESIDays 17 - 18139Return approved Invoicing & Billing doc, and PAD/EFT formClientDays 18 - 22140Receive first invoiceClientDays 127 - 134	135	Mail targeted letters	ESI	Days 91 - 99
138Send PAD/EFT form, if applicableESIDays 17 - 18139Return approved Invoicing & Billing doc, and PAD/EFT formClientDays 18 - 22140Receive first invoiceClientDays 127 - 134	136	INVOICING/BILLING		
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140 Receive first invoice Client Days 127 - 134				-
,				-
141 CUSTOWIER SERVICE		CUSTOMER SERVICE		, .,.

#	Task Name	Owner	Target Completion
142	Request toll free customer service number	ESI	Days 16 - 19
143	Provide toll free customer service number	ESI	Days 26 - 31
144	Confirm customer service phone line is active	ESI	Days 85 - 86
145	IMPLEMENTATION PERFORMANCE GUARANTEES, IF APPLICABLE		
146	Review implementation PGs	ESI/Client	Days 10 18
147	Select specific PGs	Client	Days 18 - 40
148	Present final PG outcome	ESI	Days 141 - 149
149	PRE-GO-LIVE		
150	Provide Client Service Center Welcome Flyer	ESI	Days 109 - 110
151	Review final documentation	Client	Days 113 - 114
152	POST-GO-LIVE		
153	Monitor claims transactions and provide daily summary	ESI	Days 120 - 136
154	Post-implementation survey	Client	Days 146 - 152
154	Transition to account team	ESI	Days 151 - 152



CERTIFICATE OF LIABILITY INSURANCE

DATE(MM/DD/YYYY) 06/26/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

certificate does not comer rigi	certificate does not come rights to the certificate notice in fied of such endorsement(s).						
PRODUCER		CONTACT NAME:					
Aon Risk Services Central, Inc. Philadelphia PA Office One Liberty Place 1650 Market Street Suite 1000 Philadelphia PA 19103 USA		PHONE (A/C. No. Ext):	(866) 283-7122	FAX (A/C. No.): (800) 363-01	05		
		E-MAIL ADDRESS:					
			INSURER(S) AFFORDING COV	/ERAGE	NAIC#		
INSURED		INSURER A:	ACE American Insurance	Company	22667		
Cigna Corporation Et Al		INSURER B:	Indemnity Insurance Co	of North America	43575		
Express Scripts Holding Comp 900 Cottage Grove Road	rarry	INSURER C:	Lexington Insurance Co	mpany	19437		
Bloomfield CT 06002 USA		INSURER D:	American Guarantee & L	iability Ins Co	26247		
		INSURER E:					
		INSURER F:					
00VED 4 0 E 0	OFFICIAL AND ADED. 5700005005	24	DEVIOLON	MINABED			

CERTIFICATE NUMBER: 570082598584

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

11100	Limits snown are as requested									
INSR LTR		TYPE OF INSU	RANCE	INSD	SUBR WVD		POLICY EFF (MM/DD/YYYY)		LIMITS	3
Α	Χ	COMMERCIAL GENERA	AL LIABILITY			HDOG71232670	07/01/2020	07/01/2021	EACH OCCURRENCE	\$2,000,000
		CLAIMS-MADE	X OCCUR			General Liability			DAMAGE TO RENTED PREMISES (Ea occurrence)	\$2,000,000
									MED EXP (Any one person)	\$5,000
									PERSONAL & ADV INJURY	\$2,000,000
	GEN	N'L AGGREGATE LIMIT AF	PPLIES PER:						GENERAL AGGREGATE	\$4,000,000
	Х	POLICY PRO- JECT	LOC						PRODUCTS - COMP/OP AGG	\$4,000,000
		OTHER:								
Α	AUT	OMOBILE LIABILITY				ISA H25301535	07/01/2020	07/01/2021	COMBINED SINGLE LIMIT (Ea accident)	\$1,000,000
	Х	ANYAUTO							BODILY INJURY (Per person)	
			SCHEDULED						BODILY INJURY (Per accident)	
		HIRED AUTOS	AUTOS NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	
		ONET	AUTOS CIVET							
D	Х	UMBRELLA LIAB	X OCCUR			AUC967096612	07/01/2020	07/01/2021	EACH OCCURRENCE	\$10,000,000
		EXCESS LIAB	CLAIMS-MADE			Excludes Pol# 35407110			AGGREGATE	\$10,000,000
		DED RETENTION								
В		RKERS COMPENSATION PLOYERS' LIABILITY				WLRC66922443	07/01/2020	07/01/2021	X PER STATUTE OTH-	
	AN'	Y PROPRIETOR / PARTNER		N/A					E.L. EACH ACCIDENT	\$1,000,000
	(Ma	FICER/MEMBER EXCLUDED andatory in NH)	D?	N/A					E.L. DISEASE-EA EMPLOYEE	\$1,000,000
		es, describe under SCRIPTION OF OPERATI	IONS below						E.L. DISEASE-POLICY LIMIT	\$1,000,000
С	Pr	oducts Liab				35407110 Express Scripts Only	07/01/2020	07/01/2021	CompOps-Claims Made	\$10,000,000
DESC	RIPT	ION OF OPERATIONS / L	OCATIONS / VEHICL	ES (AC	ORD 1	01, Additional Remarks Schedule, may be	attached if more	space is require	[d)	

See attached list of additional Named Insureds.

CERTIFICATE HOLDER	CANCELLATION
CENTIFICATE HOLDEN	CANCELLATION

Express Scripts Holding Company One Express Way, HQ2N01 St. Louis MO 63121 USA

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Aon Rish Services Central Inc

AGENCY CUSTOMER ID: 10042023

LOC #:



ADDITIONAL REMARKS SCHEDULE

Page _ of _

AGENCY		NAMED INSURED
Aon Risk Services Central, Inc.		Cigna Corporation Et Al
POLICY NUMBER See Certificate Number: 570082598584		
CARRIER	NAIC CODE]
See Certificate Number: 570082598584		EFFECTIVE DATE:

ADDITIONAL REMARKS

THIS ADDITIONAL	. REMARKS F	ORM IS A SCHE	DULE TO ACORD F	ORM,
FORM NUMBER:	ACORD 25	FORM TITLE:	Certificate of Liability	/ Insurance

	INSURER(S) AFFORDING COVERAGE	NAIC#
INSURER		

ADDITIONAL POLICIES If a policy below does not include limit information, refer to the corresponding policy on the ACORD certificate form for policy limits.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YYYY)	POLICY EXPIRATION DATE (MM/DD/YYYY)	LIMITS	
	OTHER							
С	Misc Med Prof			35407109 Healthcare Prof Liab	07/01/2020	07/01/2021	HC Limit - Claims Made	\$10,000,000
С	ManageCare Liab			33085874 Managed Care E&O	07/01/2020	07/01/2021	MC Limit - Claims Made	\$10,000,000
							SecurityPriv Claims Made	\$5,000,000

Additional Named Insureds (1 of 2)

Allegiance Benefit Plan Management, Inc.

Allegiance Cobra Services, Inc. Bravo Health Mid-Atlantic, Inc.

Brighter Inc.

Cigna Behavioral Health, Inc. Cigna Corporate Services, LLC

Cigna Dental Health of California, Inc. Cigna Dental Health of Delaware, Inc. Cigna Dental Health of Florida, Inc.

Cigna Dental Health of Kentucky, Inc.

Cigna Dental Health of Maryland, Inc.
Cigna Dental Health of New Jersey, Inc.
Cigna Dental Health of North Carolina, Inc.

Cigna Dental Health of Ohio, Inc.

Cigna Dental Health of Pennsylvania, Inc.

Cigna Dental Health of Texas, Inc.
Cigna Dental Health of Virginia, Inc.
Cigna Dental Health Plan of Arizona, Inc.

Cigna Dental Health, Inc.

Cigna Health and Life Insurance Company

Cigna Health Management, Inc.
Cigna Healthcare of Arizona, Inc.
Cigna Healthcare of California, Inc.
Cigna Healthcare of Georgia, Inc.
Cigna Healthcare of North Carolina, Inc.
Cigna Healthcare of Tennessee, Inc.
Cigna Healthcare of Utah, Inc.

Cigna Healthcare, Inc.

Cigna Life Insurance Company of New York

Cigna Onsite Health, LLC

Connecticut General Life Insurance Company

Express Scripts Holding Company

Gulfquest, LP

Healthspring Life & Health Insurance Company, Inc.

Healthspring of Florida, Inc. Healthspring USA, LLC Healthspring, Inc.

Home Physicians Management, LLC Life Insurance Company of North America Newquest Management Northeast, LLC Newquest Management of Alabama, LLC

Newquest, LLC

Qualcare Alliance Networks, Inc.

Qualcare, Inc.

Scibal Associates, Inc.

Tel-Drug of Pennsylvania, L.L.C.

Tel-Drug, Inc.

Verity Solutions Group, Inc. Accredo Health Group, Inc. Accredo Health, Incorporated

AHG of New York, Inc. Airport Holdings, LLC Biopartners in Care, Inc. Care Continuum, Inc.

CareCore National Group, LLC

CareCore National Intermediate Holdings, LLC

CareCore National, LLC CareCore NJ, LLC

CareNext Managed Care, LLC CareNext Post-Acute, LLC Chiro Alliance Corporation

CuraScript, Inc.

Diversified NY IPA, Inc.

Diversified Pharmaceutical Services, Inc. Econdisc Contracting Solutions, LLC

ESI Canada

ESI GP Canada ULC ESI GP Holdings, Inc. ESI GP2 Canada ULC

ESI Mail Order Processing, Inc. ESI Mail Pharmacy Service, Inc.

ESI Partnership ESI Resources, Inc.

eviCore healthcare MSI, LLC Express Reinsurance Company Express Scripts Administrators LLC

Express Scripts Canada Co.

Express Scripts Canada Holding Co. Express Scripts Canada Holding, LLC Express Scripts Canada Services Express Scripts Canada Wholesale Express Scripts Holding Company, Inc.

Express Scripts Pharmaceutical Procurement, LLC

Express Scripts Pharmacy Atlantic, Ltd. Express Scripts Pharmacy Central, Ltd. Express Scripts Pharmacy Ontario, Ltd. Express Scripts Pharmacy West, Ltd. Express Scripts Pharmacy, Inc.

Express Scripts Sales Operations, Inc. Express Scripts Senior Care Holdings, Inc.

Express Scripts Senior Care, Inc. Express Scripts Services Co.

Additional Named Insureds (2 of 2)

Express Scripts Specialty Distribution Services, Inc.

Express Scripts Strategic Development, Inc.

Express Scripts Utilization Management Company

Express Scripts, Inc.

Freco, Inc.

Freedom Service Company, LLC

Healthbridge Reimbursement & Product Support, Inc.

Healthbridge, Inc.

Innovative Product Alignment, LLC

Inside RX, LLC

Lynnfield Compounding Center, Inc.

Lynnfield Drug, Inc.

MAH Pharmacy, LLC

Matrix GPO, LLC

Matrix Healthcare Services, Inc.

Medco Containment Insurance Company of NY

Medco Containment Life Insurance Company

Medco Health Services, Inc.

Medco Health Solutions, Inc.

MedSolutions Holdings, Inc.

MedSolutions of Texas, Inc.

MHS Holdings, CV

MSI Health Organization of Texas, Inc.

MyM Technology Services, LLC

myMatrixx Holdings, LLC

myMatrixx-B, LLC

Palladian Health of Florida, LLC

Palladian Independent Practice Association, LLC

Priority Healthcare Corporation

Priority Healthcare Distribution, Inc.

QPID Health, LLC

Specialty Products Acquisitions, LLC

SpectraCare Health Care Ventures, Inc.

SpectraCare, Inc.



CERTIFICATE OF LIABILITY INSURANCE

DATE(MM/DD/YYYY) 10/07/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this

certificate does not confer rights to the certificate	icate noider in lieu of such							
PRODUCER Aon Risk Services Central, Inc.		CONTACT NAME:						
Philadelphia PA Office		PHONE (A/C. No. Ext): (866) 283-7122 FAX (A/C. No.): (800) 363-0105						
One Liberty Place 1650 Market Street		E-MAIL ADDRESS:						
Philadelphia PA 19103 USA		INSU	NAIC #					
NSURED		INSURERA: Lexin	19437	\neg				
Cigna Corporation Et Al	•	INSURER B:						
900 Cottage Grove Road Bloomfield CT 06002 USA		INSURER C:						
		INSURER D:						
		INSURER E:						
		INSURER F:						
COVERAGES CERTIFICA	ATE NUMBER: 5700844535	11	REVISI	ON NUMBER:	<u>, </u>			
THIS IS TO CERTIFY THAT THE POLICIES OF INSINDICATED. NOTWITHSTANDING ANY REQUIRES CERTIFICATE MAY BE ISSUED OR MAY PERTAIN THE POLICIES OF MAY PERTAIN THE PROPERTY OF THE PR	MENT, TERM OR CONDITION N, THE INSURANCE AFFORD	OF ANY CONTRACT (ED BY THE POLICIES	OR OTHER DOCU DESCRIBED HER	MENT WITH RESPE	CT TO WHICH THIS	s		
EXCLUSIONS AND CONDITIONS OF SUCH POLIC					own are as request	ied		
INSR TYPE OF INSURANCE ADDLES INSD.	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	S	_		
COMMERCIAL GENERAL LIABILITY				OCCURRENCE GE TO RENTED		\dashv		
CLAIMS-MADE OCCUR				ISES (Ea occurrence)				
				EXP (Any one person)		_		
				ONAL & ADV INJURY				
GEN'L AGGREGATE LIMIT APPLIES PER:			GENE	RAL AGGREGATE		_		
POLICY JECT LOC			PROD	UCTS - COMP/OP AGG		_		
OTHER:								
AUTOMOBILE LIABILITY				INED SINGLE LIMIT cident)				
ANYAUTO				Y INJURY (Per person)		T		
SCHEDITIED				Y INJURY (Per accident)		\dashv		
AUTOS ONLY AUTOS				ERTY DAMAGE		\dashv		
HIRED AUTOS NON-OWNED AUTOS ONLY			(Per a	ccident)		\dashv		
UMBRELLA LIAB OCCUR			EACH	OCCURRENCE		\dashv		
EXCESS LIAB CLAIMS-MADE			AGGR	EGATE		\dashv		
DED RETENTION						\dashv		
WORKERS COMPENSATION AND			l P	ER STATUTE OTH-		-		
EMPLOYERS' LIABILITY Y/N				l ER		-		
ANY PROPRIETOR / PARTNER / EXECUTIVE OFFICER/MEMBER EXCLUDED?				ACH ACCIDENT		\dashv		
(Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below				SEASE-EA EMPLOYEE		_		
A Cyber Liability	33085874	07/01/2020	07/01/2021 Agg-	SEASE-POLICY LIMIT	\$10,000,0	100		
A Cyber Liability	Security and Privacy		01/01/2021 Agg	Crariiis Made	\$10,000,0			
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACC	ORD 101, Additional Remarks Schedule	e, may be attached if more s	pace is required)					
See attached list of additional Named In	sured					13		
						5		
						=		
CERTIFICATE HOLDER	CAN	NCELLATION				i		
-		HOULD ANY OF THE A	BOVE DESCRIBED I	OUTUES BE CANCELL	ED REFORE THE			
	Ė	XPIRATION DATE THEREC				<u> </u>		

Aon Risk Services Central Inc

Express Scripts Evidence of Insurance One Express Way St. Louis MO 63121 USA

AUTHORIZED REPRESENTATIVE

Additional Named Insureds (1 of 2)

Econdisc Contracting Solutions, LLC Accredo Health Group, Inc.

ESI Canada Accredo Health, Incorporated

AHG of New York, Inc. **ESI GP Canada ULC** Airport Holdings, LLC ESI GP Holdings, Inc. AS Acquisition Corp. ESI GP2 Canada ULC

Biopartners in Care, Inc. ESI Mail Order Processing, Inc. Care Continuum, Inc. ESI Mail Pharmacy Service, Inc.

CareCore National Group, LLC ESI Partnership CareCore NJ, LLC (dba eviCore healthcare NJ ODS) ESI Resources, Inc.

CCN NMO, LLC (dba eviCore healthcare IPA) eviCore healthcare MSI, LLC (dba eviCore healthcare)

CCN-WYN IPA, LLC (dba eviCore healthcare IPA) **Express Reinsurance Company** Chiro Alliance Corporation **Express Scripts Administrators LLC**

Choicelinx Corporation Express Scripts Canada Co.

Cigna Arbor Life Insurance Company Express Scripts Canada Holding Co. CIGNA BEHAVIORAL HEALTH, INC. Express Scripts Canada Holding, LLC **CIGNA Corporation Express Scripts Canada Services**

Cigna Corporation Et Al **Express Scripts Canada Wholesale** Cigna Dental Health of California, Inc. Express Scripts Holding Company, Inc.

Cigna Dental Health of Colorado, Inc. Express Scripts Pharmaceutical Procurement, LLC

Cigna Dental Health of Delaware, Inc. Express Scripts Pharmacy Atlantic, Ltd. Cigna Dental Health of Florida, Inc. Express Scripts Pharmacy Central, Ltd. Cigna Dental Health of Maryland, Inc. Express Scripts Pharmacy Ontario, Ltd. Cigna Dental Health of New Jersey, Inc. Express Scripts Pharmacy West, Ltd.

Cigna Dental Health of North Carolina, Inc. Express Scripts Pharmacy, Inc.

Cigna Dental Health of Ohio, Inc. Express Scripts Sales Operations, Inc. Cigna Dental Health of Pennsylvania, Inc. Express Scripts Senior Care Holdings, Inc.

Cigna Dental Health of Texas, Inc. Express Scripts Senior Care, Inc. Cigna Dental Health of Virginia, Inc. Express Scripts Services Co.

Cigna Dental Health Plan of Arizona, Inc. Express Scripts Specialty Distribution Services, Inc. CIGNA EUROPE INSURANCE COMPANY S.A.-N.V. Express Scripts Strategic Development, Inc. Cigna European Services UK Limited (CESL) **Express Scripts Utilization Management Company** Cigna European Services UK Limited, Barcelona Express Scripts, Inc.

Cigna Global Health Benefits (CGHB) Freco, Inc.

CIGNA GROUP INSURANCE

Freedom Service Company, LLC Cigna Health and Life Insurance Company (CHLIC) GulfQuest, LP

Cigna Health Management Inc. Healthbridge Reimbursement & Product Support, Inc. CIGNA HEALTHCARE OF CALIFORNIA, INC. Healthbridge, Inc. Cigna HealthCare of Connecticut, Inc HealthFortis, Inc.

Cigna Healthcare of South Carolina, Inc. HealthSpring Life & Health Insurance Company, Inc.

Cigna HealthCare of St. Louis, Inc. HealthSpring of Florida, Inc.

Cigna HLA Technology Services LTD HealthSpring, Inc.

Cigna Insurance Middle East S.A.L. Innovative Product Alignment, LLC

Cigna International Health Services BVBA Inside RX, LLC

Cigna Life Insurance Company of Europe, Madrid Integricare Healthplan of Texas, Inc.

Cigna Onsite Health, LLC L&C Investments, LLC

Connecticut General Life Insurance Company (CGLIC) Landmark Healthcare Arizona, Inc.

CuraScript, Inc. Landmark Healthcare Colorado, Inc.

Diversified NY IPA, Inc (dba eviCore healthcare MSK Colorado) Diversified Pharmaceutical Services, Inc. Landmark Healthcare New Jersey, Inc.

DNA Direct, Inc.

Additional Named Insureds (2 of 2)

Landmark Healthcare New Mexico, Inc.Landmark Healthcare Services, Inc.

(dba eviCore Healthcare MSK Services)

Landmark Healthcare, Inc. (dba eviCore healthcare MSK)

Life Insurance Company of North America (LINA)

Lynnfield Compounding Center, Inc.

Lynnfield Drug, Inc.

MAH Pharmacy, LLC

Matrix GPO, LLC

Matrix Healthcare Services, Inc.

Medco Containment Insurance Company of NY

Medco Containment Life Insurance Company

Medco Europe II, LLC

Medco Europe, LLC

Medco Health Puerto Rico, LLC

Medco Health Services, Inc.

Medco Health Solutions [Ireland] Limited

Medco Health Solutions, Inc.

Medco International Holdings, BV

MedSolutions Holdings, Inc.

MedSolutions Holdsings, Inc.

MedSolutions of Texas, Inc.

MedSolutions, Inc. (dba eviCore healthcare)

MHS Holdings, CV

MSI Health Organization of Texas, Inc.

MyM Technology Services, LLC

myMatrixx Holdings, LLC

myMatrixx-B, LLC

New Quest Management of Alabama LLC

Palladian Health of Florida, LLC

Palladian Independent Practice Association, LLC

Premerus, Inc.

Priority Healthcare Corporation

Priority Healthcare Distribution, Inc.

QPID Health, Inc.

Qual-Lynx

SpectraCare Health Care Ventures, Inc.

SpectraCare, Inc.

Strategic Pharmaceutical Investments, LLC

Systemed, LLC

The Vaccine Consortium, LLC

Triad Healthcare, Inc. (dba eviCore healthcare

MSK Services of Connecticut)

UBC Late Stage (UK) Limited

UBC Late Stage, Inc.

United BioSource (Germany) GmbH

United BioSource (HCA Canada) Company

United BioSource (Suisse) SA

United BioSource Corporation, S.L.

United BioSource Holding (Canada) Company United BioSource Holding (UK) Limited United BioSource Holdings, Inc.

United BioSource LLC

United BioSource Patient Solutions, Inc.