Budget Forecast: FY22 – FY27

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Our Vision:

To Be the Standard for Public Service in America

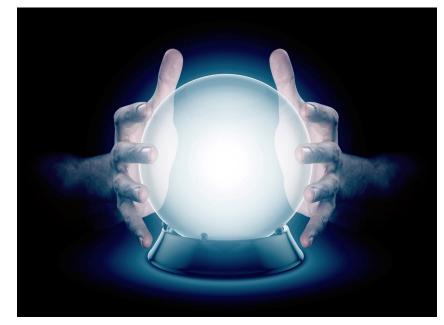
Purpose of the Forecast



Strategic Plan #5.2 - Be responsible stewards of the public's resources

Objectives:

- Assess financial sustainability
- Understand impact of today's decisions
- Identify <u>opportunities</u> and <u>challenges</u>



Forecast Document







Forecast Document - Assumptions



| Forecast Assumptions | FY22 | FY23 | FY24 | FY25 | FY26 | FY27 |
|--|-------|-------|-------|-------|-------|-------|
| REVENUES | • | | | | | |
| Property Taxes - Countywide | 1.0% | 2.9% | 3.8% | 4.1% | 4.3% | 4.3% |
| Property Taxes - MSTU | 0.0% | 1.4% | 2.3% | 2.6% | 2.8% | 2.8% |
| Half Cent Sales Tax | 8.6% | 2.1% | 2.5% | 1.6% | 1.6% | 1.6% |
| Revenue Sharing | 8.6% | 2.1% | 2.5% | 1.6% | 1.6% | 1.6% |
| Communications Svc Tax | -3.0% | -3.0% | -3.0% | -3.0% | -3.0% | -3.0% |
| Grants | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Interest | 0.2% | 0.1% | 0.1% | 0.2% | 0.3% | 0.4% |
| Charges for Services | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| Other revenues | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| | | | | | | |
| EXPENDITURES | | | T | | | |
| Personal Services | 2.3% | 3.1% | 3.1% | 3.1% | 3.1% | 3.1% |
| Operating Expenses | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| Capital Outlay | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| Grants & Aids | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| Projected Economic Conditions / Indicato | rs: | | | | | |
| Consumer Price Index, % change | 2.3% | 2.6% | 2.2% | 2.1% | 2.2% | 2.3% |
| FL Per Capita Personal Income Growth | -4.6% | 0.9% | 1.4% | 1.8% | 1.5% | 1.2% |
| Estimated New Construction % of tax base | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% |

Forecast Document – Pro Forma



| | | | | FORECAST | | | | | | |
|-------------------------------------|--------|--------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| (in \$ millions) | Actual | Budget | Estimated | |
| | FY20* | FY21** | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27 | |
| BEGINNING FUND BALANCE | 145.2 | 151.2 | 179.8 | 200.5 | 209.8 | 213.1 | 218.8 | 228.2 | 242.6 | |
| REVENUES | | | | | | | | | | |
| Property Taxes -Countywide | 435.3 | 460.5 | 465.3 | 470.0 | 483.6 | 502.0 | 522.6 | 545.1 | 568.5 | |
| Property Taxes - MSTU | 40.2 | 41.9 | 42.3 | 42.3 | 42.9 | 43.9 | 45.0 | 46.3 | 47.6 | |
| Half Cent Sales Tax | 46.1 | 45.5 | 47.9 | 52.0 | 53.1 | 54.5 | 55.3 | 56.2 | 57.1 | |
| Revenue Sharing | 17.1 | 19.5 | 20.5 | 22.2 | 22.7 | 23.3 | 23.7 | 24.0 | 24.4 | |
| Communications Svc Tax | 9.0 | 7.4 | 7.4 | 7.2 | 7.0 | 6.8 | 6.6 | 6.4 | 6.2 | |
| Grants (fed/state/local) | 17.9 | 11.7 | 11.7 | 11.9 | 12.2 | 12.4 | 12.7 | 12.9 | 13.2 | |
| Interest | 6.5 | 6.5 | 3.0 | 0.4 | 0.2 | 0.2 | 0.4 | 0.7 | 1.0 | |
| Charges for Services | 59.8 | 59.4 | 59.4 | 60.8 | 62.4 | 63.7 | 65.1 | 66.5 | 68.0 | |
| Reimbursement - Irma | 15.6 | - | - | - | - | - | - | - | - | |
| Other revenues | 29.2 | 32.9 | 33.3 | 34.1 | 35.0 | 35.7 | 36.5 | 37.3 | 38.2 | |
| TOTAL REVENUES | 676.6 | 685.3 | 691.0 | 701.0 | 719.1 | 742.6 | 767.9 | 795.4 | 824.2 | |
| % vs prior year | | 1.3% | 0.8% | 1.5% | 2.6% | 3.3% | 3.4% | 3.6% | 3.6% | |
| TOTAL RESOURCES | 821.8 | 836.5 | 870.8 | 901.6 | 928.9 | 955.7 | 986.7 | 1,023.6 | 1,066.8 | |
| EXPENDITURES* | | | | | | | | | | |
| Personal Services | 86.4 | 97.2 | 95.2 | 99.4 | 102.5 | 105.7 | 109.0 | 112.4 | 115.9 | |
| Operating Expenses | 133.5 | 140.9 | 138.5 | 144.2 | 147.9 | 151.2 | 154.3 | 157.7 | 161.4 | |
| Capital Outlay | 3.2 | 2.9 | 2.9 | 2.9 | 3.0 | 3.1 | 3.1 | 3.2 | 3.3 | |
| Grants & Aids | 32.6 | 33.6 | 33.6 | 37.3 | 38.7 | 40.2 | 41.7 | 43.3 | 45.0 | |
| Transfers to Other Funds | 9.9 | 6.9 | 6.9 | 6.6 | 6.8 | 7.0 | 7.2 | 7.4 | 7.6 | |
| Constitutional Officers Transfers | 376.3 | 389.4 | 393.2 | 405.6 | 421.2 | 434.2 | 447.7 | 461.7 | 476.2 | |
| Expenditure Lapse*** | - | - | - | (4.2) | (4.4) | (4.5) | (4.6) | (4.7) | (4.8) | |
| EXPENDITURES | 641.9 | 670.9 | 670.3 | 691.8 | 715.8 | 736.9 | 758.5 | 781.0 | 804.5 | |
| % vs prior year | | 4.5% | -0.1% | 3.2% | 3.5% | 3.0% | 2.9% | 3.0% | 3.0% | |
| ENDING FUND BALANCE | 179.8 | 165.7 | 200.5 | 209.8 | 213.1 | 218.8 | 228.2 | 242.6 | 262.3 | |
| ENDING FUND BALANCE AS % OF REVENUE | 26.6% | 24.2% | 29.0% | 29.9% | 29.6% | 29.5% | 29.7% | 30.5% | 31.8% | |
| TOTAL REQUIREMENTS | 821.8 | 836.5 | 870.8 | 901.6 | 928.9 | 955.7 | 986.7 | 1,023.6 | 1,066.8 | |
| REVENUE minus EXPENDITURES | 34.6 | 14.5 | 20.7 | 9.3 | 3.3 | 5.7 | 9.4 | 14.4 | 19.7 | |

Local Economic Outlook



U.S. Unemployment Rate 6.3% (January)

Florida 6.1% (December); Pinellas 5.0% (December)

Home Sales Rising

Median Price 8.0% in Florida; 10.3% in Pinellas (2020)

Volume up 5.9% (Florida - 2019)

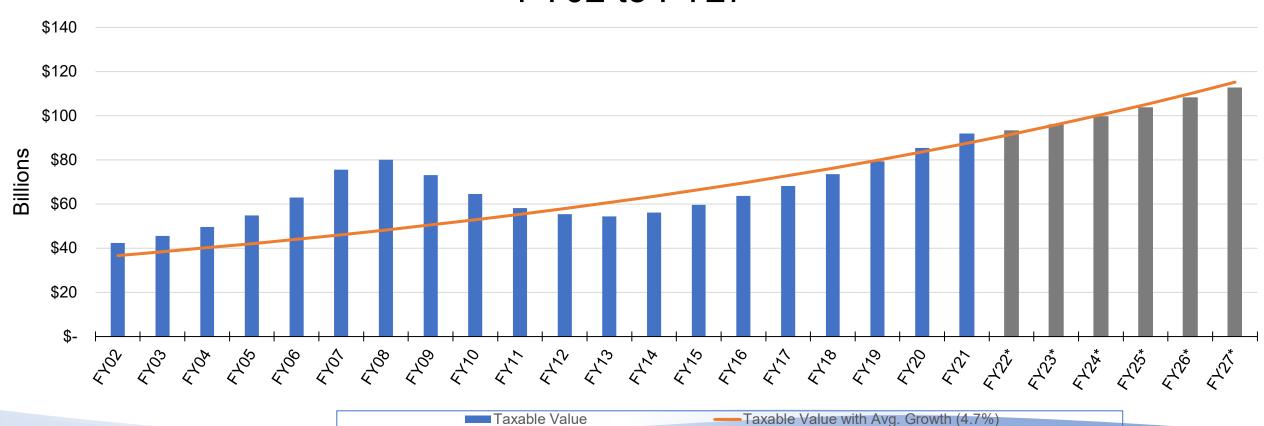
Taxable values up 7.3% in FY21 to \$91.8B



Local Economic Outlook



Pinellas County General Fund Taxable Values FY02 to FY27



Potential Impacts to the Forecast



- Slower economic growth or recession
- Property tax exemptions, Save Our Homes
- New federal or state mandates
- Climate change
- Pandemic





Fund Reviews



Emergency Medical Services Fund

- No millage rate change
- Maintains target reserve level (>25.0%)
- Replace Electro-Cardiogram machines in FY22 (\$5.0M)

Surface Water Utility Fund

- ERU growth flat
- Mitigation credits negatively impact revenues
- Maintains target reserve level (>15.0%)



Capital Projects Fund

- Funded by 'Penny for Pinellas" sales surtax
- Expenditures exceed revenue through FY27

Airport Revenue & Operating Fund

- Total expenditures exceed revenues
- Grants and Fund Balance for planned capital projects



Sewer Funds

- Expenditures exceed revenues through FY23
- Reserves offset gap to fund capital projects
- Annual rate increases of 9.5% through FY24 and 3.0% thereafter

Water Funds

- Revenues exceed expenditures
- Reserves offset the gap in FY22
- Annual rate increases of 1.0% through FY23



Solid Waste Fund

- BCC adopted a 6.0% increase in tipping fee through FY22
- Revenues exceed expenditures through FY24
- Power Purchase Agreement with Duke Energy expires in December 2024

General Fund Forecast



Balanced

- No change in millage rate
- Maintains target reserve level (>15.0%)

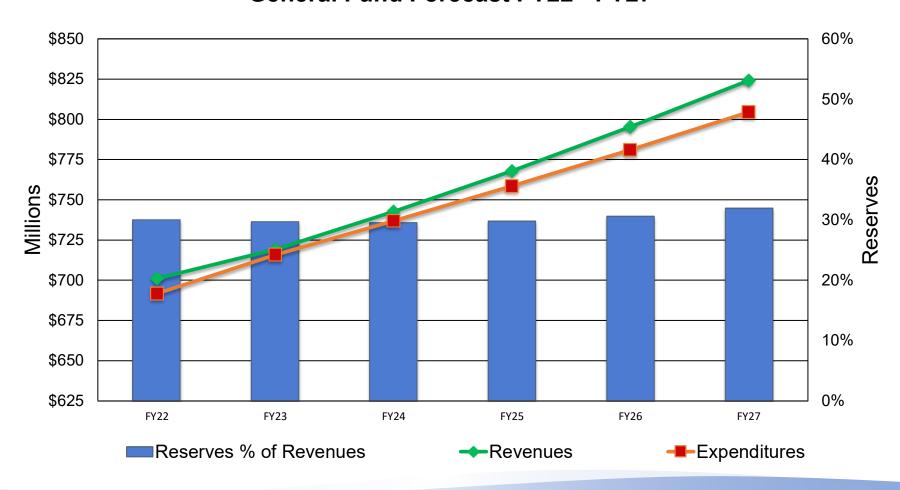
Balancing strategies

- Pursue efficiencies without compromising services
- Use non-recurring funds for one-time expenditures
- Expenditure reductions or revenue increases

General Fund Forecast



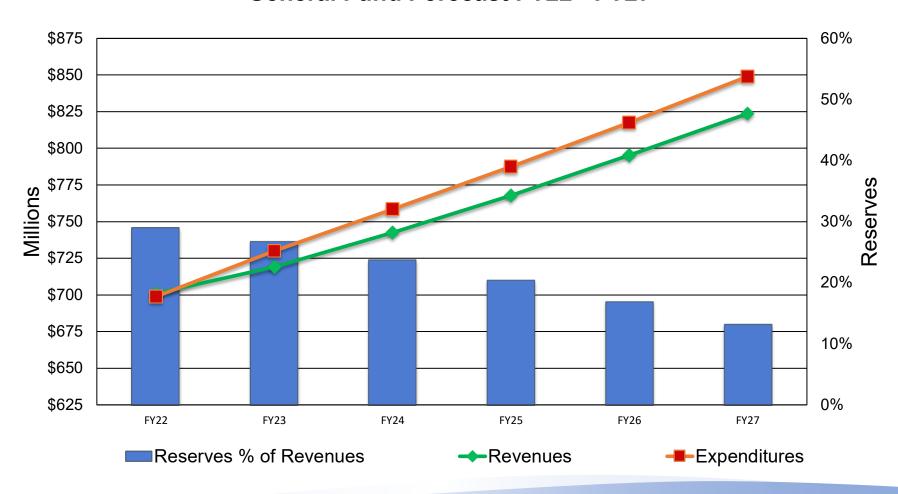
General Fund Forecast FY22 - FY27



General Fund Forecast – Continuation of Decision Package Trend



General Fund Forecast FY22 - FY27



Tourist Development Tax Fund Forecast



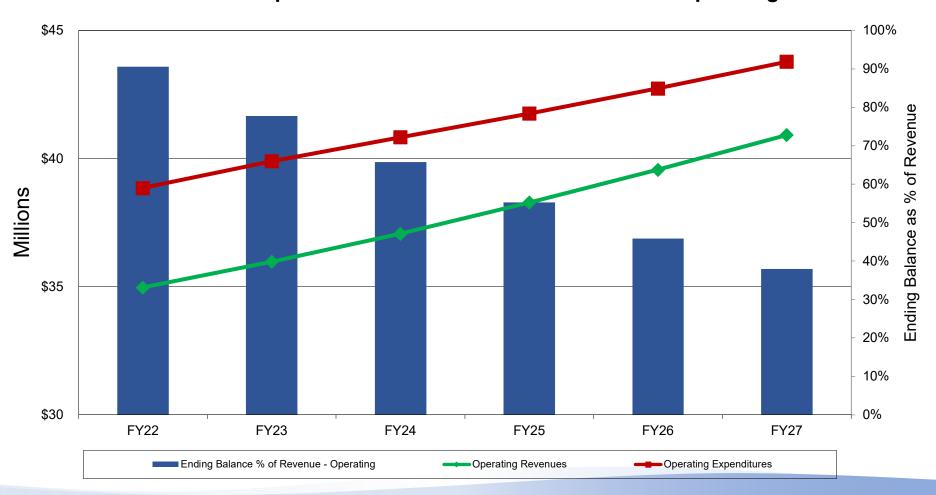
Balanced

- Commitments to capital projects end in FY22
- Reserves for both the Operating and Capital portions exceed 38%
- Maintains 60/40 split of current TDT revenue between Marketing & Advertising and Capital projects

Tourist Development Tax Fund Forecast



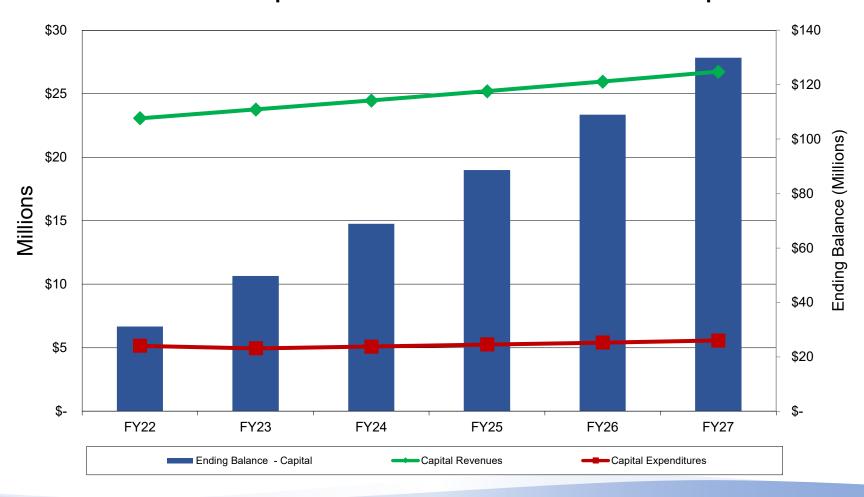
Tourist Development Tax Fund Forecast FY22 - FY27 - Operating



Tourist Development Tax Fund Forecast



Tourist Development Tax Fund Forecast FY22 - FY27 - Capital



Transportation Trust Fund Forecast



Not balanced

Reserves exhausted in FY22

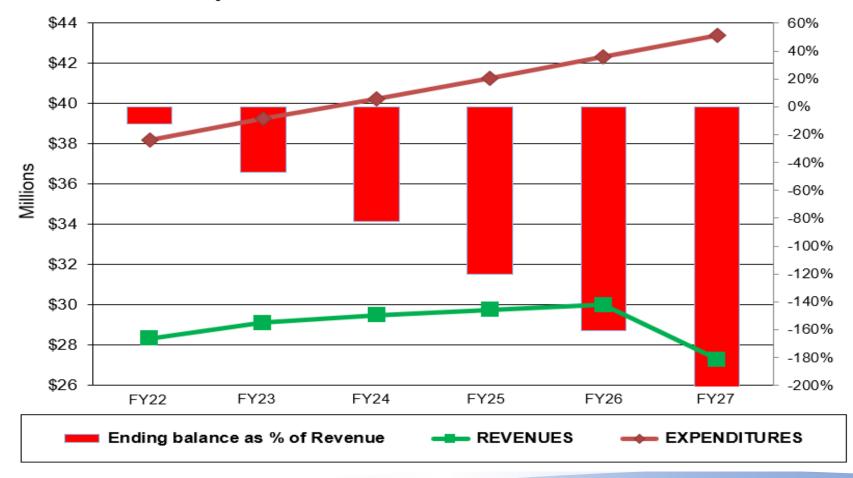
Balancing strategies

- Impose additional Local Option Fuel Tax
- Reduce current service levels to reduce expenditures

Transportation Trust Fund Forecast

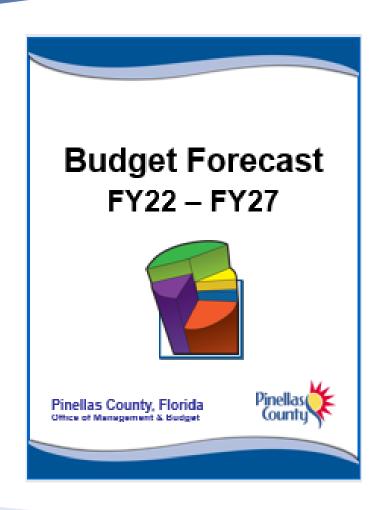


Transportation Trust Fund Forecast FY22 - FY27



Citizens Guide to the Budget





www.pinellascounty.org/budget