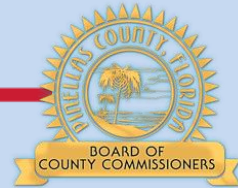




Doing Things!

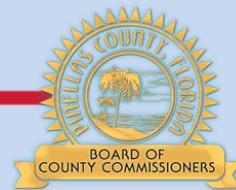
Budget Information Session
Finalize Decision Packages and Funding
Strategies for Proposed Budget
June 14, 2018





Finalize Decision Packages for Proposed Budget

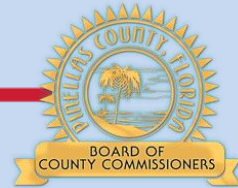
- Background / Current State
- Recommended Approach and Funding Strategies
- Next Steps



The Budget Quandary

“The wants and needs of a community are infinite, but the resources to address them are finite.”

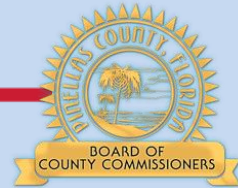
County Commissioner Bob Stewart



Balancing Strategies

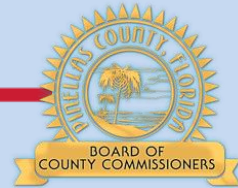
Best Practices and Continual Improvement

- Retain Reserve Policy at 15%
- Apply Lessons Learned to Emergency Preparedness
- Maintain Recurring Investment in Public Safety and Human Services Programs
- Prioritize Capital Projects via Portfolio Management
- Apply Best Practices to Asset Management
- Fair and Competitive Compensation Package



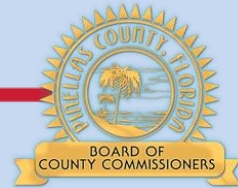
Budget Priority Guidance

- Careful, strategic investments in service level restoration.
- Focus on sustaining public safety and human services programs.
- Maintain and preserve existing assets – natural, built, and historic.
- Customer-centric investments that increase efficiencies and long-term cost savings.



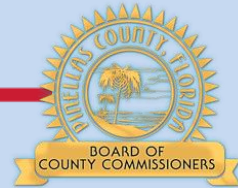
Budget Priority Guidance

- Enhance quality of life with incremental increases in programs.
- Mitigate redundancies, consolidate where practical, and create economies of scale.
- Focus funding on County Charter responsibilities, not those that are the responsibility of others.



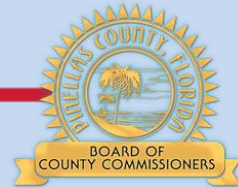
Additional Considerations

- Additional Homestead Exemption (Amendment 1)
- Non-Homestead Property Cap (Amendment 2)
- Pay & Classification Study Implementation
- Contractor Licensing Department
- FEMA Reimbursement for Hurricane Irma



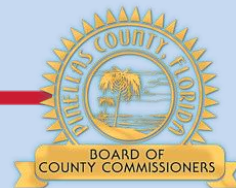
Funding Strategies

- Leverage Non-Recurring Funds for Non-Recurring Requests
- Incremental Progress toward Desired Outcomes
- Diversify Funding Sources
- Contingent Approvals



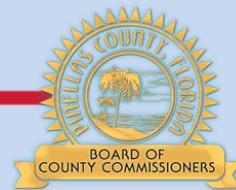
General Fund Forecast

- **Balanced throughout the forecast period**
 - Assumes no change in the millage rate
 - Does not include potential Amendment 1 nor 2 impacts
 - Maintains the target reserve level exceeding 15%
- **Balancing strategies**
 - Continue to pursue efficiencies without compromising services
 - Use non-recurring funds for one-time expenditures
 - Expenditure reductions or revenue increases



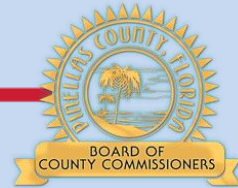
General Fund Forecast





Potential Impacts to the Forecast

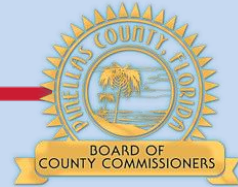
- Additional Homestead Exemption (Amendment 1)
- Non-Homestead Property Cap (Amendment 2)
- New federal or state mandates
- Save Our Homes impact
- Slower than expected economic growth
- Climate change – frequency & intensity of storms
- Utility rate changes



Decision Package Request Summary

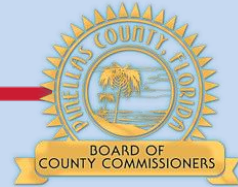
Strategy	Estimated Net Cost
1 - Create a Quality Workforce in a Positive, Supportive Organization	\$ 1,049,400
2 - Ensure Public Health, Safety, and Welfare	\$10,209,180
3 - Practice Superior Environmental Stewardship	\$ 8,150,000
4 - Foster Continual Economic Growth and Vitality	\$12,585,300
5 - Deliver First Class Services to the Public and Our Customers	\$ 5,296,570
TOTAL – 50 requests	\$37,290,450

Decision Package Request Summary

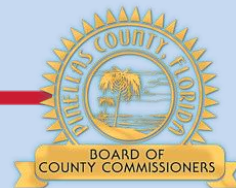


Department / Agency	Requested Funding	Net General Fund Impact
Business Technology Services	\$775,170	\$524,850
CIP - Transportation	\$10,600,000	\$0
CIP - Utilities	\$8,150,000	\$0
Clerk of the Circuit Court	\$1,697,660	\$1,697,660
Convention and Visitors Bureau	\$211,410	\$0
Creative Pinellas	\$878,160	\$250,000
Economic Development	\$483,940	\$483,940
Enterprise Asset Management (EAM)	\$2,773,140	\$876,450
Feather Sound Community Svcs District	\$77,430	\$0
Human Services	\$2,165,990	\$2,165,990
Hurricane Irma After-Action Report	\$309,460	\$99,000
Judiciary	\$58,410	\$58,410
Planning and Development	\$148,100	\$148,100
Public Defender	\$332,500	\$332,500
Public Works	\$186,260	\$0
Sheriff	\$7,342,820	\$7,342,820
Supervisor of Elections	\$1,100,000	\$1,100,000
Grand Total	\$37,290,450	\$15,079,720

Decision Package Recommendations



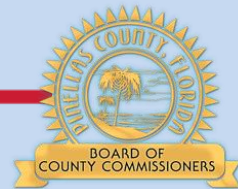
Department / Agency	Recommended Funding	Net General Fund Impact
Business Technology Services	\$693,130	\$0
CIP - Transportation	\$10,600,000	\$0
CIP - Utilities	\$0	\$0
Clerk of the Circuit Court	\$330,000	\$330,000
Convention and Visitors Bureau	\$114,250	\$0
Creative Pinellas	\$401,000	\$65,000
Economic Development	\$458,940	\$458,940
Enterprise Asset Management (EAM)	\$2,773,140	\$876,450
Feather Sound Community Svcs District	\$61,940	\$0
Human Services	\$1,053,150	\$500,000
Hurricane Irma After-Action Report	\$309,460	\$99,000
Judiciary	\$58,410	\$58,410
Planning and Development	\$0	\$0
Public Defender	\$192,500	\$192,500
Public Works	\$36,260	\$0
Sheriff	\$2,833,080	\$2,833,080
Supervisor of Elections	\$1,100,000	\$1,100,000
Grand Total	\$21,015,260	\$6,513,380



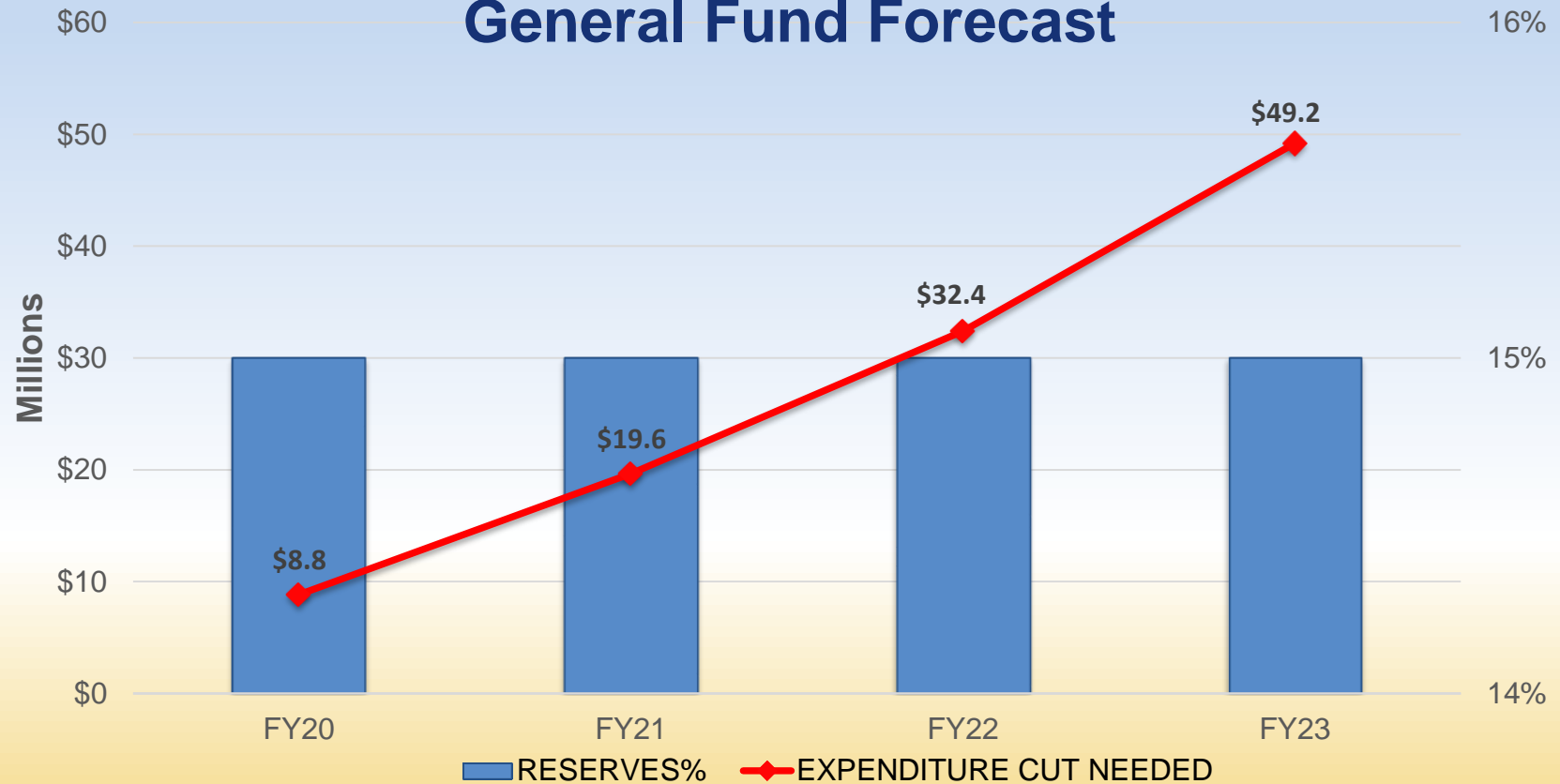
General Fund Forecast

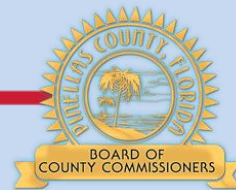
(including decision package recommendations)





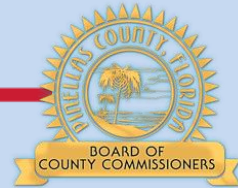
Impact of Additional Homestead General Fund Forecast





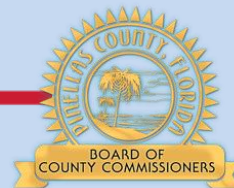
Decision Package Recommendations

- Refer to attachment for detailed recommendations



Next Steps

- July 17 – Proposed Budget
- August 2 – Budget Information Session
 - Feedback regarding FY19 Proposed Budget
 - Establish Maximum Millage Rates for TRIM Notices
- September 13 – First Public Hearing to Adopt Tentative FY19 Millage Rates and Budgets
- September 25 – Second/Final Public Hearing to Adopt Final FY19 Millage Rates and Budgets
- October 1 – FY19 commences
- November 6 – General Election (includes Amendment 1 and 2 regarding Property Taxes)



Questions