Financial Statements and Supplementary Information

September 30, 2016 and 2015 (With Independent Auditor's Report Thereon)

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# **Independent Auditor's Report**

Board of Directors Palm Harbor Community Services Agency, Inc.:

We have audited the accompanying financial statements of Palm Harbor Community Services Agency, Inc., which comprise the statements of financial position as of September 30, 2016 and 2015 and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Palm Harbor Community Services Agency, Inc. as of September 30, 2016 and 2015 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary financial information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

MAYER HOFFMAN MCCANN P.C.

January 20, 2017 Clearwater, Florida

# **Statements of Financial Position**

# September 30, 2016 and 2015

Assets	 2016	2015
Current assets:		
Cash and cash equivalents	\$ 559,530	361,039
Funds held in custody of Pinellas County	220,364	212,905
Other receivables	41,468	13,895
Prepaid expenses	 76,377	3,322
Total current assets	897,739	591,161
Cash restricted for long-term purposes	646,764	633,653
Property and equipment, net of accumulated depreciation	3,758,130	3,800,268
Other assets	 1,280	20,824
	\$ 5,303,913	5,045,906
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued expenses	\$ 219,031	165,090
Capital lease obligation, current portion	-	1,106
Deferred revenue - deposits	 49,503	37,915
Total current liabilities	268,534	204,111
Net assets:		
Unrestricted:		
Undesignated	574,041	376,716
Board designated for long-term purposes	646,764	633,653
Net investment in property and equipment	 3,758,130	3,800,268
	4,978,935	4,810,637
Temporarily restricted	 56,444	31,158
Total net assets	 5,035,379	4,841,795
	\$ 5,303,913	5,045,906

# **Statement of Activities**

# Year Ended September 30, 2016 (With Comparative Totals for 2015)

	Temporarily		Total		
	Unrestricted	Restricted	2016	2015	
Commont and nonomial					
Support and revenue: Pinellas County	\$ 2,940,320		2,940,320	2,767,120	
Pinellas Public Library Cooperative	\$ 2,940,320 371,142	-	371,142	328,815	
Other grant funding	19,990	-	19,990	526,615	
Program and event fees	260,951	-	260,951	- 266,050	
Facility rental fees	231,615	-	231,615	200,030	
Contributions	231,613 55,038	39,318	231,013 94,356	222,090 98,476	
In-kind contributions	388,019	39,318	388,019	388,993	
Fines and other fees	71,420	-	71,420	75,373	
Miscellaneous revenue	25,347	4,756	30,103	28,581	
	4,363,842	44,074	4,407,916	4,175,498	
Net assets released from restrictions:	4,505,042		4,407,910	4,175,490	
Satisfaction of use restrictions	18,788	(18,788)			
Total support and revenue	4,382,630	25,286	4,407,916	4,175,498	
Expenses:					
Program services	4,157,286	-	4,157,286	4,135,536	
Supporting services	81,716		81,716	80,412	
Total expenses	4,239,002		4,239,002	4,215,948	
Increase (decrease) in net assets before other changes	143,628	25,286	168,914	(40,450)	
Other change:					
Gain on disposal of equipment	24,670		24,670	-	
Increase (decrease) in net assets	168,298	25,286	193,584	(40,450)	
Net assets at beginning of year	4,810,637	31,158	4,841,795	4,882,245	
Net assets at end of year	\$ 4,978,935	56,444	5,035,379	4,841,795	

# **Statement of Activities**

			Temporarily	
	<u> </u>	Inrestricted	Restricted	Total
Support and revenue:				
Pinellas County	\$	2,767,120	-	2,767,120
Pinellas Public Library Cooperative		328,815	-	328,815
Program and event fees		266,050	-	266,050
Facility rental fees		222,090	-	222,090
Contributions		66,892	31,584	98,476
In-kind contributions		388,993	-	388,993
Fines and other fees		75,373	-	75,373
Miscellaneous revenue	_	28,581		28,581
		4,143,914	31,584	4,175,498
Net assets released from restrictions:				
Satisfaction of use restrictions		18,555	(18,555)	
Total support and revenue		4,162,469	13,029	4,175,498
Expenses:				
Program services		4,135,536	-	4,135,536
Supporting services		80,412		80,412
Total expenses	_	4,215,948		4,215,948
Increase (decrease) in net assets		(53,479)	13,029	(40,450)
Net assets at beginning of year	_	4,864,116	18,129	4,882,245
Net assets at end of year	\$	4,810,637	31,158	4,841,795

# **Statement of Functional Expenses**

# Year Ended September 30, 2016 (With Comparative Totals for 2015)

		]	Program Services		Supporting Services	Te	otal
	_	Parks and Recreation	Library Services	Total	Management and General	2016	2015
Salaries	\$	577,917	966,613	1,544,530	33,487	1,578,017	1,510,654
Payroll taxes		48,487	74,633	123,120	2,562	125,682	134,440
Employee benefits	_	124,229	136,417	260,646	1,994	262,640	216,909
Total salaries and related expenses		750,633	1,177,663	1,928,296	38,043	1,966,339	1,862,003
Advertising		25,834	5,581	31,415	-	31,415	16,637
Collection development		-	109,324	109,324	-	109,324	90,506
Communications		15,671	12,976	28,647	396	29,043	34,794
Office equipment and supplies		28,395	76,376	104,771	566	105,337	66,411
Insurance		60,987	104,785	165,772	4,188	169,960	196,278
Professional fees		860	5,546	6,406	34,271	40,677	46,476
Programs and events		182,772	38,438	221,210	-	221,210	229,257
Repairs and maintenance		438,337	136,967	575,304	-	575,304	568,825
Software license fees		-	57,493	57,493	-	57,493	64,782
Travel		11,955	-	11,955	28	11,983	9,791
Utilities		91,323	48,035	139,358	-	139,358	161,941
In-kind		386,655	1,364	388,019	-	388,019	388,993
Other expenses	_	9,425	19,812	29,237	4,224	33,461	26,932
Total expenses before depreciation							
and amortization		2,002,847	1,794,360	3,797,207	81,716	3,878,923	3,763,626
Depreciation and amortization	_	191,975	168,104	360,079		360,079	452,322
Total expenses	\$_	2,194,822	1,962,464	4,157,286	81,716	4,239,002	4,215,948

# **Statement of Functional Expenses**

		Program Services		Supporting Services	
	Parks and Recreation	Library Services	Total	Management and General	Total
Salaries	\$ 546,891	937,349	1,484,240	26,414	1,510,654
Payroll taxes	50,731	81,688	132,419	2,021	134,440
Employee benefits	91,975	121,975	213,950	2,959	216,909
Total salaries and related expenses	689,597	1,141,012	1,830,609	31,394	1,862,003
Advertising	12,510	4,127	16,637	-	16,637
Collection development	-	90,506	90,506	-	90,506
Communications	16,277	18,517	34,794	-	34,794
Office equipment and supplies	29,080	36,763	65,843	568	66,411
Insurance	80,714	110,389	191,103	5,175	196,278
Professional fees	226	7,601	7,827	38,649	46,476
Programs and events	162,419	66,838	229,257	-	229,257
Repairs and maintenance	446,681	122,144	568,825	-	568,825
Software license fees	-	64,782	64,782	-	64,782
Travel	9,625	-	9,625	166	9,791
Utilities	108,451	53,490	161,941	-	161,941
In-kind	386,655	2,338	388,993	-	388,993
Other expenses	5,635	16,837	22,472	4,460	26,932
Total expenses before depreciation					
and amortization	1,947,870	1,735,344	3,683,214	80,412	3,763,626
Depreciation and amortization	248,247	204,075	452,322		452,322
Total expenses	\$ 2,196,117	1,939,419	4,135,536	80,412	4,215,948

# **Statements of Cash Flows**

# Years Ended September 30, 2016 and 2015

	 2016	2015
Cash flows from operating activities:		
Increase (decrease) in net assets	\$ 193,584	(40,450)
Adjustments to reconcile increase (decrease) in net assets		
to net cash provided by operating activities:		
Depreciation and amortization	360,079	452,322
Gain on disposal of equipment	(24,670)	-
Increase in accounts receivable	(35,032)	(18,257)
Decrease (increase) in prepaid expenses	(73,055)	5,542
Decrease (increase) in other assets	19,544	(19,160)
Increase in accounts payable and accrued expenses	53,941	2,741
Increase (decrease) in deposit liability	 11,588	(3,841)
Net cash provided by operating activities	505,979	378,897
Cash flows from investing activities:		
Redemption of certificate of deposit	-	67,381
Proceeds from equipment disposal	24,670	-
Property and equipment purchases	 (317,941)	(119,462)
Net cash used in investing activities	(293,271)	(52,081)
Cash flows from financing activities:		
Principal payments on capital lease obligation	 (1,106)	(1,979)
Net cash used in financing activities	 (1,106)	(1,979)
Net increase in cash and cash equivalents	211,602	324,837
Cash and cash equivalents at beginning of year	 994,692	669,855
Cash and cash equivalents at end of year	\$ 1,206,294	994,692
Cash paid for interest	\$ 198	327

## **Notes to Financial Statements**

## September 30, 2016

## (1) <u>Description of Organization</u>

The Palm Harbor Community Services Agency, Inc. ("PHCSA" or the "Agency") is a nonprofit corporation created pursuant to the Florida Corporation Not for Profit Law and Pinellas County ordinance 85-28. The Agency is exempt from federal income tax as an organization described in Section 501(c)(3) of the Internal Revenue Code. The primary purpose of the Agency is to administer and operate the business and affairs of the Palm Harbor Community Services District created pursuant to Pinellas County Ordinance No. 85-28 and the East Lake Community Library and Recreation Municipal Services Taxing Units.

PHCSA acts as a custodial agent for the funds of these districts and maintains separate bank accounts for each program. All funds received for and all expenditures made on behalf of each program are deposited into and made solely from these accounts. The programs over which PHCSA acts as the custodian include the following:

- Palm Harbor Parks and Recreation (including The Centre, Palm Field, Pop Stansell Park, Putnam Park, Sunderman Complex, White Chapel and Harbor Hall)
- Palm Harbor Library
- East Lake Community Library
- East Lake Recreation

Responsibility for East Lake Recreation was assumed by PHCSA effective October 1, 2014. Fiscal periods prior to the fiscal year ended September 30, 2015 do not reflect any activity for this program.

## (2) <u>Summary of Significant Accounting Policies</u>

## (a) <u>Financial Accounting Standards</u>

The Financial Accounting Standards Board (FASB) issued authoritative guidance establishing two levels of U.S. generally accepted accounting principles (GAAP), authoritative and nonauthoritative, and making the Accounting Standards Codification (ASC) the source of authoritative, nongovernmental GAAP, except for rules and interpretive releases of the Securities and Exchange Commission. The guidance is incorporated into ASC Topic 105, *Generally Accepted Accounting Principles*.

## Notes to Financial Statements - Continued

# (2) <u>Summary of Significant Accounting Policies - Continued</u>

### (b) Financial Statement Presentation

PHCSA's financial statements report information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted or permanently restricted.

The three classes of net assets are described as follows:

Unrestricted net assets consist of net assets that are not subject to donor-imposed stipulations.

*Temporarily restricted net assets* consist of net assets subject to donor imposed stipulations that may or will be met, either by actions of the Agency and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

*Permanently restricted net* assets consist of net assets subject to donor-imposed stipulations that they be maintained permanently by PHCSA. Generally, the donors of these assets permit the organization to use all or part of the income earned on any related investments for general or specific purposes.

#### (c) <u>Contributed Services</u>

Many individuals volunteer their time and perform a variety of tasks that assist PHCSA, but these services do not meet the criteria for recognition as contributed services.

## (d) **Property and Equipment**

The Agency capitalizes property and equipment over \$5,000. Purchased property and equipment are capitalized at cost. Donations of property and equipment are recorded as contributions at their estimated fair value. Depreciation of property and equipment is calculated using the straight-line method over the estimated useful lives of the assets, as follows:

Useful Lives
30 Years
20 - 30 Years
3 - 10 Years 5 Years

### Notes to Financial Statements - Continued

# (2) <u>Summary of Significant Accounting Policies - Continued</u>

## (e) <u>Cash Equivalents</u>

For purposes of the statement of cash flows, PHCSA considers all highly liquid instruments with an original maturity of three months or less to be cash equivalents.

## (f) <u>Deferred Revenue</u>

Deferred revenue consists of deposits made on the rental of White Chapel and Harbor Hall, a special events facility managed by PHCSA.

# (g) Income Taxes

PHCSA has been recognized by the Internal Revenue Service as a tax-exempt organization described in Section 501(c)(3) of the Internal Revenue Code of 1986. Income earned in furtherance of PHCSA's tax-exempt purpose is exempt from Federal and State income taxes. However, income from certain activities not directly related to the Agency's tax-exempt purpose is subject to taxation as unrelated business income. PHCSA is treated as a publicly supported organization, and not as a private foundation. PHCSA has adopted the provisions of ASC Topic 740, *Accounting for Uncertainty in Income Taxes*, and does not believe it has any material income tax exposure relating to uncertain tax positions. The Agency's income tax filings for periods after the fiscal year ended September 30, 2012 remain subject to examination.

## (h) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## (i) **Functional Allocation of Expenses**

The costs of providing PHCSA's various programs and other activities have been summarized on a functional basis in the Statement of Functional Expenses. Accordingly, certain costs, such as occupancy and insurance have been allocated among programs and supporting services benefitted.

## Notes to Financial Statements - Continued

# (3) **Property and Equipment**

Property and equipment at September 30, 2016 and 2015 consists of the following:

#### September 30, 2016

	_	Palm Harbor Parks and Recreation	Palm Harbor Library	East Lake Community Library	East Lake Recreation	Total
Land improvements	\$	63,299	351,968	-	-	415,267
Leasehold improvements		3,127,021	2,789,554	591,017	178,900	6,686,492
Furniture and equipment		589,930	1,291,036	232,694	-	2,113,660
Vehicles	_	123,343				123,343
		3,903,593	4,432,558	823,711	178,900	9,338,762
Accumulated depreciation						
and amortization	-	(2,223,770)	(3,020,930)	(324,417)	(11,515)	(5,580,632)
	\$	1,679,823	1,411,628	499,294	167,385	3,758,130

#### September 30, 2015

		Palm Harbor Parks and Recreation	Palm Harbor Library	East Lake Community Library	East Lake Recreation	Total
Land improvements	\$	63,299	351,968	-	-	415,267
Leasehold improvements		3,107,597	2,789,554	582,639	40,841	6,520,631
Furniture and equipment		509,246	1,270,298	198,737	-	1,978,281
Vehicles	-	123,343				123,343
		3,803,485	4,411,820	781,376	40,841	9,037,522
Accumulated depreciation and amortization	-	(2,041,422)	(2,898,751)	(295,192)	(1,889)	(5,237,254)
	\$	1,762,063	1,513,069	486,184	38,952	3,800,268

Depreciation and amortization expense for the years ended September 30, 2016 and 2015 was \$360,079 and \$452,322.

In July 2016, East Lake Community Library was awarded a \$1 million Library Construction Grant from the State of Florida for expansion of the existing facility. As of September 30, 2016, no costs had been incurred and the full amount of the grant was available to be drawn.

### Notes to Financial Statements - Continued

# (3) **Property and Equipment - Continued**

Leasehold and land improvements include the cost of constructing and renovating certain buildings, parking lots, and recreational facilities. Pinellas County holds legal title to certain land on which these improvements have been made as it relates to Palm Harbor Parks and Recreation, East Lake Library, and Palm Harbor Library. PHCSA also leases certain property from the East Lake Youth Sports Association, Inc. (East Lake Recreation) and a local church (Palm Harbor Parks and Recreation - Palm Field).

## (4) <u>Temporarily Restricted Net Assets</u>

Temporarily restricted net assets as of September 30, 2016 and 2015 consist of the following:

	 2016	2015
Palm Harbor Library replacement of building roof	\$ 29,628	22,845
Palm Harbor Library renovation of teen library room	7,277	8,313
Palm Harbor Library Adult and Child media collections	6,115	-
Palm Harbor Library specific programs	8,668	-
East Lake Library capital expansion and renovations	 4,756	-
	\$ 56,444	31,158

## (5) Equipment Leases

PHCSA was obligated under a capital lease for a phone system that expired in fiscal 2016. PHCSA also leases a copier and modular space for its East Lake Community Library location and a copier lease for its Palm Harbor Library location. Rent expense for operating leases for the years ended September 30, 2016 and 2015 was \$13,000 and \$11,900, respectively.

Future minimum lease payments under noncancellable operating leases as of September 30, 2016 are as follows:

Year Ending September 30,	
2017	\$ 13,700
2018	11,600
2019	10,000
2020	2,000
2021	1,200
Total future minimum lease payments	\$ 38,500

## Notes to Financial Statements - Continued

# (6) <u>Employee Benefit Plan</u>

PHCSA sponsors a defined contribution plan for the benefit of its full time employees and contributes up to a 3% match on annual wages. Retirement plan expense for the years ended September 30, 2016 and 2015 was approximately \$25,100 and \$21,500, respectively.

## (7) <u>In-Kind Contributions</u>

For the years ended September 30, 2016 and 2015, in-kind contributions consist of the following:

		2015		
Facility usage Use of copier	\$	386,655 1,364	386,655 2,338	
	\$	388,019	388,993	

### (8) <u>Concentrations</u>

PHCSA is primarily funded by renewable agreements with the Palm Harbor Community Services District, East Lake Community Library and Recreation Municipal Services Taxing Units and Pinellas County. Pinellas County provides funding for PHCSA's programs through taxes collected in specific districts. The Palm Harbor Library and the East Lake Community Library also receive funding through the Pinellas Public Library Cooperative.

The Agency's cash deposits held by a financial institution are classified as public funds deposits and the financial institution participates in the Florida Security for Public Deposits program as described in Chapter 280, Florida Statutes.

# (9) <u>Subsequent Events</u>

Management has evaluated subsequent events through January 20, 2017, the date on which the financial statements were available for issuance.

# SUPPLEMENTARY INFORMATION

# Schedule of Combined Funds - Statement of Financial Position Information

# September 30, 2016

	Palm Harbor Parks and Recreation		Palm Harbor Library	East Lake Community Library	East Lake Recreation	Total	
Assets	_						
Current assets:							
Cash and cash equivalents	\$	190,638	270,649	35,041	63,202	559,530	
Funds held in custody of Pinellas County		65,948	65,942	44,918	43,556	220,364	
Other receivables		-	30,711	6,185	4,572	41,468	
Prepaid expenses		35,099	22,192	15,667	3,419	76,377	
Total current assets		291,685	389,494	101,811	114,749	897,739	
Cash restricted for long-term purposes Property and equipment, net of accumulated		62,948	174,675	206,275	202,866	646,764	
depreciation		1,679,823	1,411,628	499,294	167,385	3,758,130	
Other assets		445	-	835	-	1,280	
	\$_	2,034,901	1,975,797	808,215	485,000	5,303,913	
Liabilities and Net Assets							
Current liabilities:							
Accounts payable and accrued expenses	\$	69,010	98,906	41,292	9,823	219,031	
Deferred revenue - deposits		49,503				49,503	
Total current liabilities		118,513	98,906	41,292	9,823	268,534	
Net assets:							
Unrestricted:							
Undesignated		173,617	238,900	56,598	104,926	574,041	
Board-designated for long-term purposes		62,948	174,675	206,275	202,866	646,764	
Net investment in property and equipment		1,679,823	1,411,628	499,294	167,385	3,758,130	
		1,916,388	1,825,203	762,167	475,177	4,978,935	
Temporarily restricted	_	_	51,688	4,756		56,444	
Total net assets		1,916,388	1,876,891	766,923	475,177	5,035,379	
	\$	2,034,901	1,975,797	808,215	485,000	5,303,913	

# Schedule of Combined Funds - Statement of Activities Information

	_	Palm Harbor Parks and Recreation	Palm Harbor Library	East Lake Community Library	East Lake Recreation	Total	
Support and revenue:							
Pinellas County	\$	863,364	863,360	606,914	606,682	2,940,320	
Pinellas Public Library Cooperative		-	204,291	166,851	-	371,142	
Other Grant Funding		-	19,990	-	-	19,990	
Program and event fees		260,951	-	-	-	260,951	
Facility rental fees		230,105	1,435	75	-	231,615	
Contributions		10,318	49,918	34,120	-	94,356	
In-kind contributions		386,655	1,364	-	-	388,019	
Fines and other fees		-	49,521	21,899	-	71,420	
Miscellaneous revenue		18,531	5,791	5,151	630	30,103	
Total support and revenue		1,769,924	1,195,670	835,010	607,312	4,407,916	
Expenses:							
Program services		1,825,603	1,229,643	732,821	369,219	4,157,286	
Supporting services	_	31,477	17,917	18,568	13,754	81,716	
Total expenses	_	1,857,080	1,247,560	751,389	382,973	4,239,002	
Increase (decrease) in net assets before other changes		(87,156)	(51,890)	83,621	224,339	168,914	
Other change:							
Gain on disposal of equipment	_		24,670			24,670	
Increase (decrease) in net assets		(87,156)	(27,220)	83,621	224,339	193,584	
Net assets at beginning of year	_	2,003,544	1,904,111	683,302	250,838	4,841,795	
Net assets at end of year	\$_	1,916,388	1,876,891	766,923	475,177	5,035,379	

# Schedule of Fund and Functional Expenses

						Program Services		Supporting Services	
	Palm Harbor Parks and Recreation	Palm Harbor Library	East Lake Community Library	East Lake Recreation	Total	Parks and Recreation	Library Services	Management and General	
Salaries	\$ 534,415	587,098	393,761	62,743	1,578,017	577,917	966,613	33,487	
Payroll taxes	45,378	45,433	30,290	4,581	125,682	48,487	74,633	2,562	
Benefits	112,251	86,965	50,961	12,463	262,640	124,229	136,417	1,994	
Total salaries and related expenses	692,044	719,496	475,012	79,787	1,966,339	750,633	1,177,663	38,043	
Advertising	25,834	2,525	3,056	-	31,415	25,834	5,581	-	
Collection development	-	51,494	57,830	-	109,324	-	109,324	-	
Communications	16,067	11,155	1,821	-	29,043	15,671	12,976	396	
Office equipment and supplies	22,854	65,418	11,126	5,939	105,337	28,395	76,376	566	
Insurance	58,679	73,828	30,957	6,496	169,960	60,987	104,785	4,188	
Professional fees	8,418	11,789	13,071	7,399	40,677	860	5,546	34,271	
Programs and events	182,721	24,261	14,177	51	221,210	182,772	38,438	-	
Repairs and maintenance	180,831	69,628	67,339	257,506	575,304	438,337	136,967	-	
Software license fees	-	33,885	23,608	-	57,493	-	57,493	-	
Travel	11,983	-	-	-	11,983	11,955	-	28	
Utilities	78,652	31,653	16,382	12,671	139,358	91,323	48,035	-	
In-kind	386,655	1,364	-	-	388,019	386,655	1,364	-	
Other expenses	9,994	12,185	7,785	3,497	33,461	9,425	19,812	4,224	
Total expenses before depreciation									
and amortization	1,674,732	1,108,681	722,164	373,346	3,878,923	2,002,847	1,794,360	81,716	
Depreciation and amortization	182,348	138,879	29,225	9,627	360,079	191,975	168,104		
Total expenses	\$1,857,080	1,247,560	751,389	382,973	4,239,002	2,194,822	1,962,464	81,716	