



Doing Things!

Decision Package Review Identification of Needs and Priorities

May 17, 2016 Budget Information Session



Budget Development Process

- Six-Year Financial Forecast (February 23)
 - Assumptions for key revenues and expenditures
 - Net fiscal position within each of County's 10 major funds
- Budget Targets (February)
 - Based on financial forecast
 - Sets expectations for funding levels for each department and agency
- Strategic Planning Workshop (March 1)
 - Refresh Doing Things strategic plan
 - Consider future Doing Things

Budget Development Process

- FY17 Budget Requests
 - BCC Departments and Independent Agencies (March 17)
 - Constitutional Officers (May 1)
- OMB Review (March – May)
- County Administration Review (April – May)
- Community Conversation (May 3)
- Budget Information Sessions
 - Independent Agencies and Constitutional Officers (May 5, 12, 17)
 - Decision Package Review (May 17)
 - Prioritization and Funding of Decision Packages (June 2)

Budget Development Process

- Proposed Budget (July 19)
- Additional Budget Information Sessions (July 28, August 4 and 18, if necessary)
- Certify Maximum Millage Rates (August 4)
- Public Hearings to Adopt Budget (September 14 and 27)
- FY17 Commences (October 1)

Budget Formulation

- Establish Baseline/Continuation Budget
 - Current Year Budget + Inflation
 - Adjustments for Unique Characteristics for each Department/Agency
- Identify New Priorities and Needs
 - Decision Packages
- Evaluate and Apply Funding Options

Decision Package Definition

- BCC Departments
 - Change in level of service or a new service or program
 - Any change to a position (new, re-classification)

- Independent Agencies and Constitutional Officers
 - Request for funding exceeding budget target

Decision Package Criteria

- Alignment with Doing Things Strategic Plan
- Provides benefit to the customer / has a significant customer service focus
- Needed to meet a regulatory requirement
- Required to meet a prior BCC or County Administration decision
- Can't be accomplished in-house with existing staff, or with a partner
- Needed vs nice-to-have or is critical to the success of the organization's mission

Decision Package Sources

- BCC Departments
- Independent Agencies
- Constitutional Officers
- Board Members
- Partners and other stakeholders via any of above

Budget Priority Guidance

1. Careful, strategic investments to address the detrimental impacts of the Great Recession and service level restoration where needed and affordable.
2. Focus on correcting public safety deficiencies where needed.
3. Maintain and preserve existing assets – natural, built, and historic – to avoid higher future costs.

Budget Priority Guidance

4. Customer-centric investments that increase efficiencies and long-term cost savings.
5. Incremental increases in programs that enhance quality of life (arts, MSTU, unincorporated recreation).
6. Act on opportunities to mitigate redundancies, consolidate where practical, and create economies of scale.

Decision Package Request Summary

| Strategy | Estimated Net Cost |
|---|---------------------|
| 1 - Create a Quality Workforce in a Positive, Supportive Organization | \$ 875,000 |
| 2 - Ensure Public Health, Safety, and Welfare | \$ 11,388,320 |
| 3 - Practice Superior Environmental Stewardship | \$ 216,560 |
| 4 - Foster Continual Economic Growth and Vitality | \$ 8,192,400 |
| 5 - Deliver First Class Services to the Public and Our Customers | \$ 3,227,590 |
| TOTAL - all requests | \$23,899,870 |