

Doing Things!

Decision Package ReviewIdentification of Needs and Priorities

May 17, 2016 Budget Information Session



Budget Development Process

- Six-Year Financial Forecast (February 23)
 - Assumptions for key revenues and expenditures
 - Net fiscal position within each of County's 10 major funds
- Budget Targets (February)
 - Based on financial forecast
 - Sets expectations for funding levels for each department and agency
- Strategic Planning Workshop (March 1)
 - Refresh Doing Things strategic plan
 - Consider future Doing Things



Budget Development Process

- FY17 Budget Requests
 - BCC Departments and Independent Agencies (March 17)
 - Constitutional Officers (May 1)
- OMB Review (March May)
- County Administration Review (April May)
- Community Conversation (May 3)
- Budget Information Sessions
 - Independent Agencies and Constitutional Officers (May 5, 12, 17)
 - Decision Package Review (May 17)
 - Prioritization and Funding of Decision Packages (June 4)



Budget Development Process

- Proposed Budget (July 21)
- Additional Budget Information Sessions (July 28, August 4 and 18, if necessary)
- Certify Maximum Millage Rates (August 4)
- Public Hearings to Adopt Budget (September 14 and
 27
- FY17 Commences (October 1)



Budget Formulation

- Establish Baseline/Continuation Budget
 - Current Year Budget + Inflation
 - Adjustments for Unique Characteristics for each Department/Agency
- Identify New Priorities and Needs
 - Decision Packages
- Evaluate and Apply Funding Options



Decision Package Definition

- BCC Departments
 - Change in level of service or a new service or program
 - Any change to a position (new, re-classification)

- Independent Agencies and Constitutional Officers
 - Request for funding exceeding budget target



Decision Package Criteria

- Alignment with Doing Things Strategic Plan
- Provides benefit to the customer / has a significant customer service focus
- Needed to meet a regulatory requirement
- Required to meet a prior BCC or County Administration decision
- Can't be accomplished in-house with existing staff, or with a partner
- Needed vs nice-to-have or is critical to the success of the organization's mission



Decision Package Sources

- BCC Departments
- Independent Agencies
- Constitutional Officers
- Board Members
- Partners and other stakeholders via any of above



Budget Priority Guidance

- Careful, strategic investments to address the detrimental impacts of the Great Recession and service level restoration where needed and affordable.
- Focus on correcting public safety deficiencies where needed.
- 3. Maintain and preserve existing assets natural, built, and historic to avoid higher future costs.



Budget Priority Guidance

- 4. Customer-centric investments that increase efficiencies and long-term cost savings.
- 5. Incremental increases in programs that enhance quality of life (arts, MSTU, unincorporated recreation).
- Act on opportunities to mitigate redundancies, consolidate where practical, and create economies of scale.



Decision Package Request Summary

| Strategy | Estimated Net Cost | |
|---|--------------------|--------------|
| 1 - Create a Quality Workforce in a Positive, Supportive Organization | \$ | 875,000 |
| 2 - Ensure Public Health, Safety, and Welfare | \$ | 11,388,320 |
| 3 - Practice Superior Environmental Stewardship | \$ | 216,560 |
| 4 - Foster Continual Economic Growth and Vitality | \$ | 8,192,400 |
| 5 - Deliver First Class Services to the Public and Our Customers | \$ | 3,227,590 |
| TOTAL - all requests | | \$23,899,870 |