

**DIVISION OF INSPECTOR GENERAL** Ken Burke, CPA Clerk of the Circuit Court and Comptroller Pinellas County, Florida



# 2022 INSPECTOR GENERAL'S ANNUAL PLAN









Melissa Dondero Inspector General / Chief Audit Executive



Ken Burke, CPA CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

#### **Division of Inspector General**

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January 19, 2022

The Honorable Ken Burke, CPA Clerk of the Circuit Court and Comptroller

The Honorable Chairman and Members of the Board of County Commissioners

This 2022 Inspector General's Annual Plan has been prepared to identify planned audits and projects during calendar year 2022 and the basis for their selection. This plan is the result of the development of a risk model to assess risks of various County operations for the purpose of indicating the need for an audit or other project. We also solicited input from the Board of County Commissioners, County Administrator, County Management, County Attorney, Pinellas County Constitutional Officers, Management of the Clerk's Office, and County Employees.

It is important that the Division of Inspector General has a sound methodology for the selection of its audits and projects. This will ensure an independent, objective analysis and evaluation of County programs and operations. Our audits and projects result in the issuance of public reports containing recommendations to strengthen and improve the delivery of public services to the citizens of Pinellas County. I believe the process we have established achieves that goal.

This plan is prepared to provide a core guide for audits to be initiated during the calendar year. The plan also provides for management requests, investigations of alleged fraud, waste, and abuse, as well as other projects. Depending on workload and other factors, some of these projects may not be initiated during the year, and other projects may be conducted that are not on this plan.

If you have any questions or would like to discuss any aspect of this plan, please call me anytime.

Respectfully Submitted,

#### Muliosa Dondero

Melissa Dondero Inspector General/Chief Audit Executive Division of Inspector General





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# INTRODUCTION

To ensure the most efficient and effective utilization of Inspector General staff resources, it is essential that areas selected for audit be carefully considered. Since the Inspector General function, like other governmental functions, should provide the maximum possible benefit to Pinellas County citizens, audits that will result in the most benefit should be conducted. Because of the large number of possible areas to audit throughout the County, and limited staff resources to audit them, a careful audit selection process should be in place. Such a strategic planning process has been conducted in determining this plan. The methodology of selecting audits and those areas selected for audit in 2022 are presented below.

### **Sources Of Areas Selected For Audit**

Areas selected for audit can come from a variety of sources. These include risk assessments, management and employee requests, unannounced audits, and allegations of fraud, waste, and abuse.

Risk must be one of the primary factors in selecting areas for audit. Risk for some aspects of County operations is higher than others for many reasons, including the type of activities, financial and operational impact to the County if something were to go wrong, strength and attitude of management, and the length of time since the areas have been audited. Those areas of the County, which are high risk, should receive more audit attention than those of lower risk. It should be noted, however, that areas of lower risk should not be ignored; rather, they should be done with less frequency than the higher risk areas.

In addition to risk, management sometimes has concerns about areas or for some other reason believes an audit is desirable. Because one of the goals of the Inspector General function is to be of assistance to management, management requests are seriously considered in the selection of audits to be performed. As a part of the audit selection process, we solicit input from the Board of County Commissioners, County Administrator, County Management, County Attorney, Pinellas County Constitutional Officers, Clerk's Office Management, and County Employees.

In addition, there is a need to conduct some audits on an unannounced basis whenever prior knowledge could compromise the integrity of the audit, such as cash counts. Our establishment of a fraud, waste, and abuse hotline also generates areas that may result in audits.

### Risk Assessment Methodology

The first step in determining a risk assessment methodology was to prepare a list of auditable entities. These are possible areas that could be audited in the County, if we chose to do so. We used the County's budget primarily to compile this comprehensive list. Using the budget ensures we include all operations involving County funding to provide reasonable assurance that all significant County operations are included in our audit universe. Through this process, we identified over 250 auditable entities.

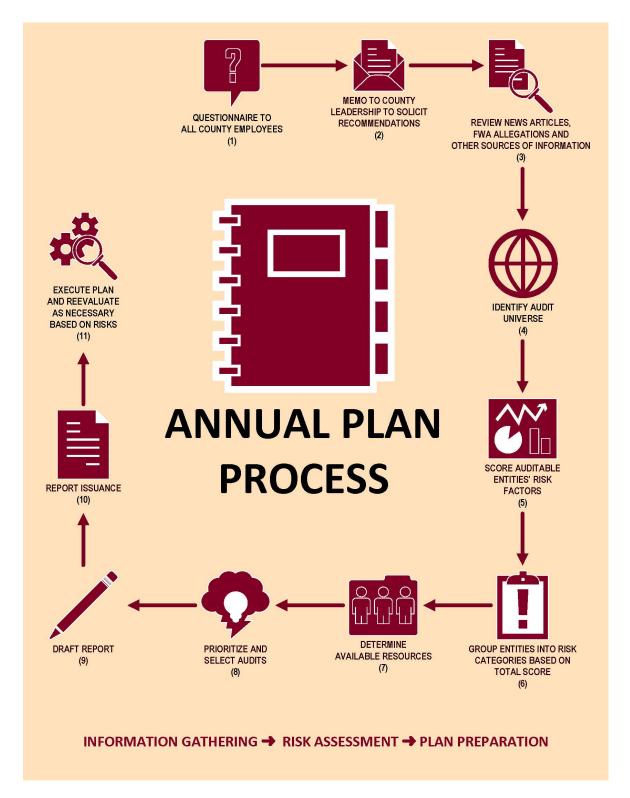
Once the auditable entities were identified, we assessed the risk associated with each entity based on six risk factors:

- 1. Operational Impact
- 2. Complexity of Operations
- 3. Dollar Impact
- 4. Degree of Autonomy
- 5. Number of Years Since the Last Audit
- 6. Public Perception

Each of the risk factors were weighted with Dollar Impact, Operational Impact, and Number of Years Since the Last Audit together comprising 65% of the weight. Numerical risk scores were assigned for each risk factor for each auditable entity. Total risk scores were then calculated. Auditable entities were grouped into high, medium, and low risk categories based on the total risk score.

The plan includes primarily management requests and entities from the high-risk category, but also includes some entities with lower identified risk. The risk assessment methodology is in accordance with the *International Standards for the Professional Practice of Internal Auditing* and the *Principles and Standards for Offices of Inspector General*.

### **Annual Plan Development**



Annual planning is a challenging undertaking for an Inspector General function. Factors such as an increased volume of investigations, special audit and consultation requests not previously planned, and staff turnover affect the Inspector General's ability to complete planned projects. The Inspector General must constantly adapt to shifting priorities in order to best fulfill its mission to the citizens of Pinellas County. The pandemic impact in 2021 exemplified the necessity for flexibility. Moreover, Inspector General resources were reallocated to audit the Coronavirus Aid, Relief, and Economic Security (CARES) Act and Emergency Rental Assistance Program (ERAP) grant fund programs. Consequently, many projects on this year's plan are a carryover from prior annual plans.

Identified audits from our 2022 risk assessment, management's suggestions, and the carryover from prior annual plans are greater than available 2022 Inspector General staff resources. After careful review of the risk assessment results, resource allocation, and management requests, we developed the 2022 Annual Plan.

The 2022 Annual Plan is a planning tool for the use of Inspector General resources. As such, it is subject to change throughout the year as the need arises. Inspector General reports will be issued during the year for projects shown as in-progress as well as those audits and other projects planned.

# PLANNED PROJECTS

### **Annual Audits And Investigations**

#### **Audits Planned**

Accounts Payable Operations and Internal Controls Business Technology Services Billing Process Capital Contracting Process Fleet Management Billing Process Implementation Of Recommendations From August 23, 2007 Grand Jury Presentment Internal Controls Over Selected County Applications' Interfaces Parks and Conservation Resources Concessionaire Contracts Parks and Conservation Resources Parking Revenue and CALE Parking Meter Internal Controls Pinellas County CIP/Infrastructure – Public Works Transportation Division Pinellas County Health Program Sunstar Ambulance Contract Utilities Organizational Strategy Vehicle Utilization

#### **Cyclical Audits**

Clerk's Employees' Use of DAVID Personal Data Fixed Asset Physical Inventories Property Appraiser Employees' Use of DAVID Personal Data Public Integrity Guardianship Audits Purchasing Card Usage – BCC/CCC/County Administrator Unannounced Imprest Funds Audits Unannounced Notary Audits

#### **Investigations**

Office of Public & Professional Guardians (OPPG) Investigations Public Integrity Guardianship Investigations Public Integrity Investigations

#### Audits In Progress As Of December 31, 2021

Air Quality Compliance Fee and Asbestos Fee Collection CCC Operations and Internal Controls Over Criminal Evidence Emergency Rental Assistance Program Existing Bank Accounts for the BCC and CCC Odyssey Logical Security Controls OPUS Privileged User Rights Public Integrity Guardianship Audits

#### Investigations In Progress As Of December 31, 2021

OPPG Investigations Public Integrity Investigations Public Integrity Follow-Up Investigations Public Integrity Guardianship Investigations

### Cooperative Partnerships In Support Of County Operations

In addition to planned annual audits and investigations, the Inspector General's annual projects include the following cooperative partnerships in support of County operations as an independent, objective resource for the County. Examples of our 2021 support include:

#### Management Requests In Progress As Of December 31, 2021

Review of the Affordable Housing Program Review of Office 365 Disaster Recovery

#### **Ongoing Projects**

Consulting Services Departmental Education Special Management Requests

#### **Operational Hotlines**

Inspector General's County-Wide Fraud, Waste and Abuse Hotline Pinellas County Sheriff's Prison Rape Elimination Act (PREA) Hotline Sixth Judicial Circuit Court's Guardianship Fraud, Waste and Abuse Hotline

#### **Participation On Various Boards And Teams**

Oracle Business Applications Executive Committee Security Panel Technology Steering Cooperative

Note: This Inspector General's Annual Plan represents a flexible planning document. As such, some projects identified herein may not be conducted this year. Also, projects may be conducted which are not included in this document.



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CLERK OF THE CIRCUIT COURT AND COMPTROLLER PINELLAS COUNTY, FLORIDA

# SERVICES PROVIDED

AUDIT SERVICES Investigations Guardianship Services Consulting Training County Fraud Hotline Guardianship Fraud Hotline PCSO PREA Hotline



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