



Doing Things!

Budget Forecast: FY17-22

February 23, 2016



Purpose of the Forecast

- Strategic Plan #5.2 - Be responsible stewards of the public's resources
- Multi-year forecast objectives:
 - Assess long-term financial sustainability of County's funds
 - Understand impact of today's decisions on future budgets
 - Identify opportunities and challenges in advance so thoughtful decisions can be made
- Forecast projects current-year, baseline budget for six (6) years based on key assumptions for revenues and expenditures

Forecast Document

- Seventh year as a formal document
- Includes 10 key funds:
 - General
 - Tourist Development
 - Surface Water
 - Solid Waste
 - Sewer
 - Emergency Medical Services
 - Transportation Trust
 - Airport
 - Water
 - Capital Projects



Forecast Document - Assumptions

Forecast Assumptions	2017	2018	2019	2020	2021	2022
REVENUES						
Property Taxes - Countywide *	5.0%	4.5%	4.0%	3.5%	3.5%	3.5%
Property Taxes - MSTU *	4.5%	4.0%	3.5%	3.0%	3.0%	3.0%
Half Cent Sales Tax	4.5%	4.0%	4.0%	4.0%	4.0%	4.0%
Revenue Sharing	4.5%	4.0%	4.0%	4.0%	4.0%	4.0%
Communications Svc Tax	-2.0%	-2.0%	-2.0%	-2.0%	-2.0%	-2.0%
Charges for Services	2.3%	2.3%	2.3%	2.4%	2.4%	2.4%
Transfers from Other Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other revenues	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
EXPENDITURES						
Personal Services	4.4%	4.4%	4.3%	4.3%	4.3%	4.3%
Operating Expenses	1.0%	-0.7%	1.8%	2.1%	3.2%	3.1%
Capital Outlay	2.3%	2.3%	2.3%	2.4%	2.4%	2.4%
Grants & Aids	2.3%	2.3%	2.3%	2.4%	2.4%	2.4%
Projected Economic Conditions / Indicators:						
Consumer Price Index, % change	2.3%	2.3%	2.3%	2.4%	2.4%	2.4%
FL Per Capita Personal Income Growth	2.8%	2.6%	1.6%	1.7%	1.6%	1.3%
Estimated New Construction % of tax base	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
* Property Tax percentages are changes in Taxable Value						



GENERAL FUND FORECAST
Fund 0001

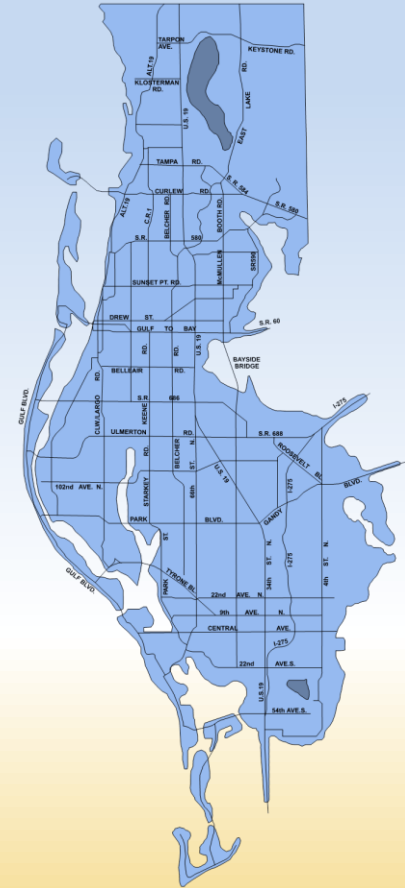
(in \$ millions)	FORECAST								
	Actual 2015	Budget 2016	Estimated 2016	Estimated 2017	Estimated 2018	Estimated 2019	Estimated 2020	Estimated 2021	Estimated 2022
BEGINNING FUND BALANCE **	117.3	120.4	125.3	109.6	108.1	114.4	124.8	136.6	147.6
REVENUES									
Property Taxes -Countywide	304.5	319.2	319.2	335.2	350.3	364.3	377.1	390.3	404.0
Property Taxes - MSTU	30.3	31.3	31.3	32.7	34.0	35.2	36.3	37.4	38.5
Half Cent Sales Tax	43.1	44.9	44.9	46.9	48.8	50.8	52.8	54.9	57.1
Revenue Sharing	17.5	16.9	18.3	19.1	19.9	20.7	21.5	22.4	23.3
Communications Svc Tax	10.3	10.0	10.0	9.8	9.6	9.4	9.2	9.0	8.8
Grants (fed/state/local)	10.0	8.6	8.6	8.8	9.0	9.2	9.4	9.6	9.8
Interest	0.7	0.5	0.5	0.8	1.2	1.6	2.4	2.6	2.8
Charges for Services	71.5	74.5	73.1	77.9	79.8	81.8	83.9	86.2	88.7
Deepwater Horizon Reimbursement **	7.1	-	-	-	-	-	-	-	-
Other revenues	8.0	13.3	13.3	13.5	13.7	13.9	14.1	14.3	14.5
Adjust Property Taxes to 96.0%	-	-	3.7	3.9	4.0	4.2	4.4	4.5	4.7
Adjust Major Revenue to 98.0%	-	-	-	-	-	2.6	2.6	2.7	2.8
Adjust Other Revenue to 97.0%	-	-	2.0	2.1	2.2	2.2	2.3	2.4	2.4
TOTAL REVENUES	503.0	519.2	524.9	550.7	572.5	595.9	616.0	636.3	657.4
% vs prior year			4.4%	4.9%	4.0%	4.1%	3.4%	3.3%	3.3%
TOTAL RESOURCES	620.3	639.6	650.2	660.3	680.6	710.3	740.8	772.9	805.0
EXPENDITURES									
Personal Services	67.5	78.9	78.9	82.4	86.0	89.7	93.6	97.6	101.8
Operating Expenses	111.3	119.4	119.4	120.6	119.7	121.9	124.5	128.5	132.5
Capital Outlay	1.5	3.1	3.1	3.2	3.3	3.4	3.5	3.6	3.7
Grants & Aids	17.4	20.3	20.3	21.2	22.1	23.0	23.9	24.8	25.8
Transfers	297.3	317.3	317.3	328.7	339.9	351.7	364.0	376.8	390.0
Deepwater Horizon Funds**	-	-	7.1	-	-	-	-	-	-
Expenditure Lapse 3.0% *	-	-	(5.5)	(5.7)	(5.7)	(5.9)	(6.0)	(6.2)	(6.5)
Non-recurring Transfers to CIP	-	-	-	1.5	1.5	1.5	0.5	-	-
CIP Operating Impacts (cumulative)	-	-	-	0.3	(0.6)	0.2	0.2	0.2	0.2
TOTAL EXPENDITURES	495.0	539.0	540.6	552.2	566.2	585.5	604.2	625.3	647.5
% vs prior year			9.2%	2.1%	2.5%	3.4%	3.2%	3.5%	3.6%
ENDING FUND BALANCE	125.3	100.6	109.6	108.1	114.4	124.8	136.6	147.6	157.5
Ending balance as % of Resources	20.2%	15.7%	16.9%	16.4%	16.8%	17.6%	18.4%	19.1%	19.6%
TOTAL REQUIREMENTS	620.3	639.6	650.2	660.3	680.6	710.3	740.8	772.9	805.0
REVENUE minus EXPENDITURES (NOT cumulative)	8.0	(19.8)	(15.7)	(1.5)	6.3	10.4	11.8	11.0	9.9
note: non-recurring expenditures	11.5	6.6	13.7	1.5	1.5	1.5	0.5	-	-
net recurring rev- exp	19.5	(13.2)	(2.0)	-	7.8	11.9	12.3	11.0	9.9

* Expenditure lapse is calculated on Personal Services, Operating Expenses, Capital Outlay, and Grants & Aids only.

** Deepwater Horizon funds received in FY15 are included in FY16 Beginning Balance. They are shown as an expenditure in FY16, but actual use of these funds is dependent on future BCC action.

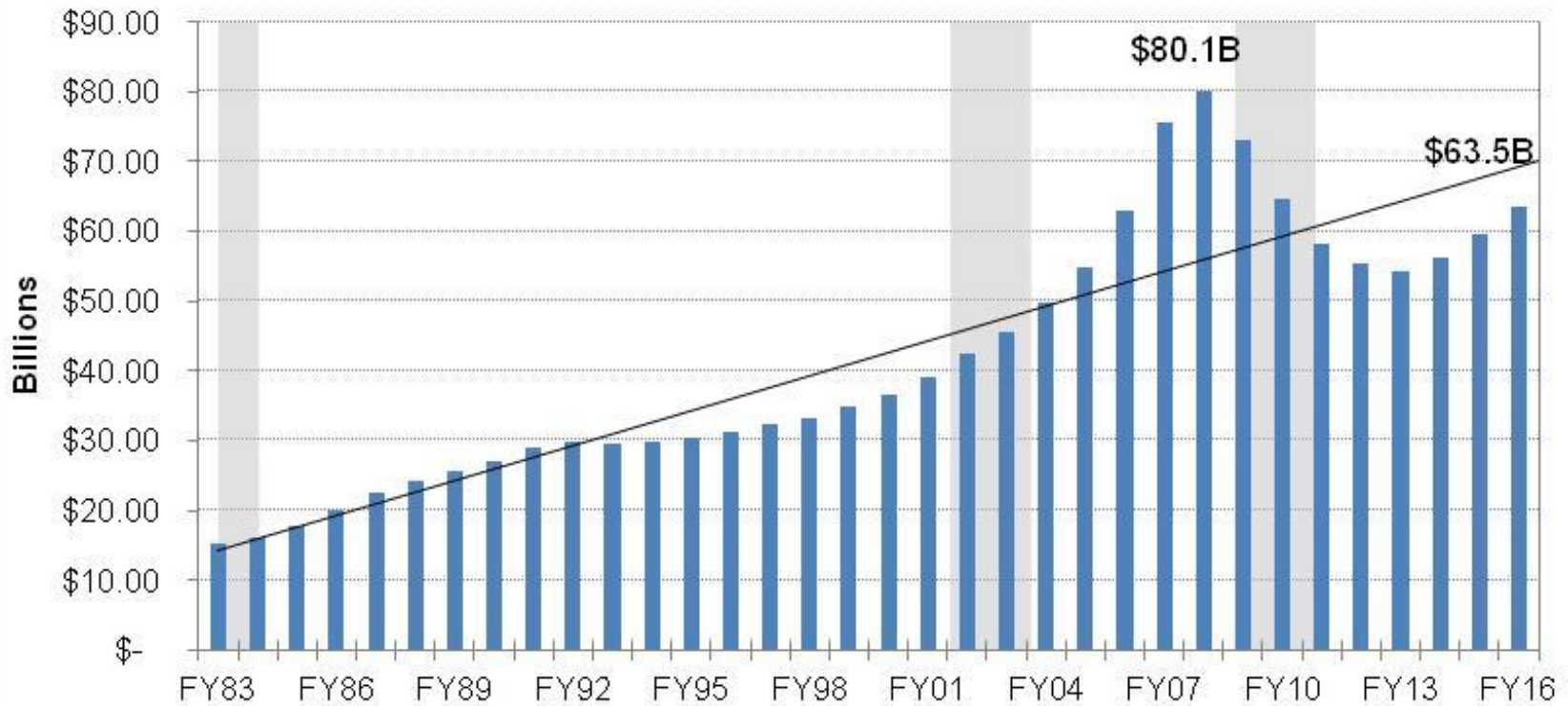
Local Economic Outlook

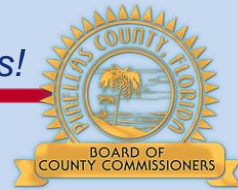
- Unemployment in November 2015 was 4.3%
- More than 5.7M overnight visitors in 2015 (Nov.)
 - \$37.5M in 'bed tax' revenue
 - Economic impact of \$4.3B
- Single family home sales up 16.9%
 - Median sales price up 8.5%
- Taxable values up 6.4% in FY16



Local Economic Outlook

Total Taxable Values - FY83 - FY16





Potential Impacts to the Forecast

- New federal or state mandates
- Property tax exemptions, Save Our Homes impact
- Slower than expected economic growth
- Climate change – frequency & intensity of storms
- Utility rate changes
- Reauthorization of Penny

General Fund Forecast

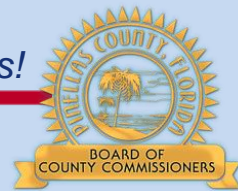
- **Balanced throughout the forecast period**
 - Assumes no change in the millage rate
 - Maintains between 16.0% and 20.0% reserves
- **Balancing strategies**
 - Continue to pursue efficiencies without compromising services
 - Use non-recurring funds for one-time expenditures
 - Expenditure reductions or revenue increases

Transportation Trust Fund Forecast

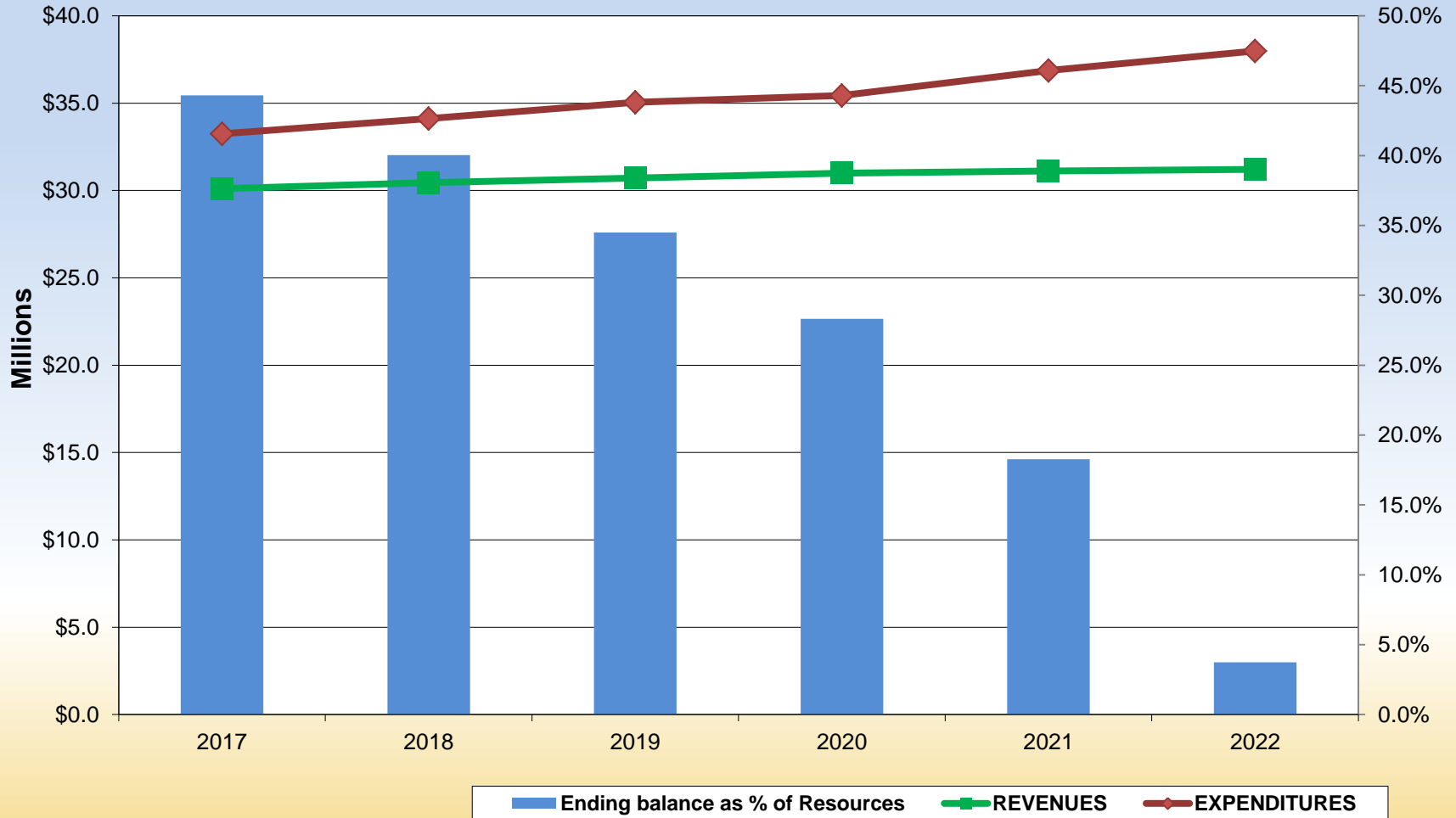
- Fund is not in balance during the forecast period
 - Costs are steadily increasing
 - Revenue levels remain somewhat flat
 - Use of reserves to balance revenues and expenditures



- Balancing strategies
 - Indexing LOFT to CPI (same as State)
 - Revenue subsidy from General Fund
 - Imposition of additional local option fuel taxes (up to 5 cents)
 - Reductions in program service levels



Transportation Trust Fund Forecast

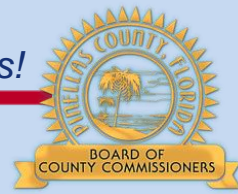


Surface Water Fund Forecast

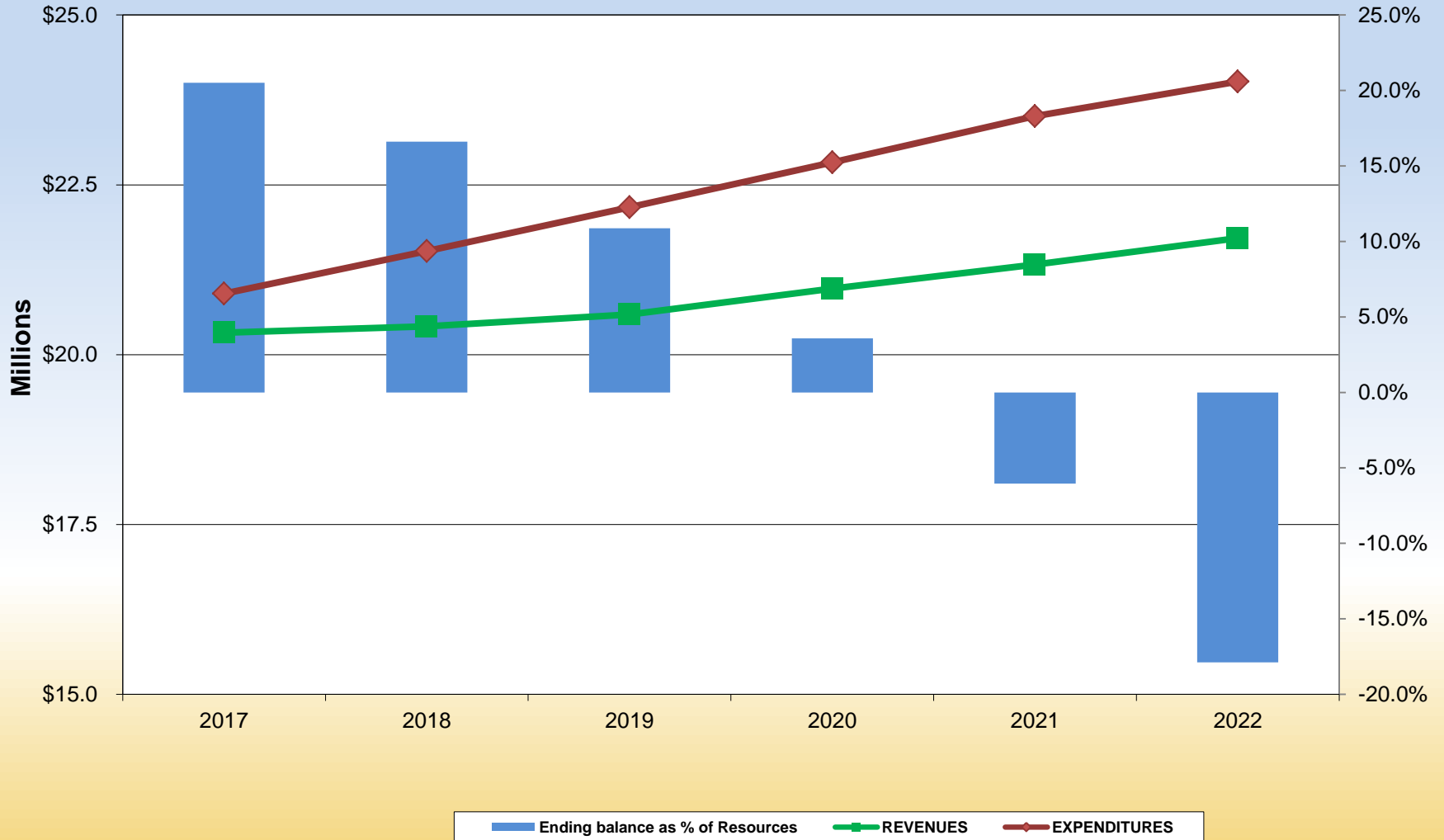
- Fund is not balanced through the forecast period
 - Level of Service goal (B-) will be achieved this fiscal year
 - CPI increases to assessment fee are insufficient to match inflationary increases in expenditures

- Balancing Strategies
 - Reduce expenditures - may impact the ability to maintain the adopted level of service





Surface Water Fund Forecast





Citizens' Guide to the Budget

www.pinellascounty.org/budget

