Lealman CRA Trust

Department Director: Amy Davis, Agency Assistant to County Administration

OMB Budget Analyst(s): Katherine Bleakly OMB Capital Analyst(s): Gabriella Gonzalez

Department Purpose

The Lealman Community Redevelopment Area (CRA) Trust was established June 7, 2016, by the Board of County Commissioners (BCC) to support redevelopment activities specified in the Lealman CRA Plan. The CRA Trust undertakes activities/projects for the elimination and prevention of identified deterioration and economically distressed conditions in the designated area. Public funding is used to stimulate private sector investment in this endeavor. Public revenues to the CRA Trust are generated through Tax Increment Financing (TIF) as defined by State statute. Since this district is in the County's unincorporated area, the General Fund contributes TIF resources based on both the Countywide and the Municipal Service Taxing Unit (MSTU) property tax collections.

Budget Summary

All Funds

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget
Capital Outlay	\$213,320	\$560,152	\$275,388	\$900,000	\$11,690,430
Grants and Aids	\$138,499	\$759,652	\$658,175	\$9,920,490	\$770,000
Operating Expenses	\$305,588	\$469,141	\$448,342	\$1,477,800	\$2,376,670
Personnel Services	\$160,329	\$381,224	\$347,987	\$421,520	\$415,930
Grand Total	\$817,736	\$2,170,169	\$1,729,893	\$12,719,810	\$15,253,030

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget
FTE	0.5	0.5	3.0	3.0	3.0
Grand Total	0.5	0.5	3.0	3.0	3.0

0001- General Fund

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget
Grand Total					
Grand Total	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget

1087- Lealman Com Redev Agncy Trust

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget
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Grand Total	0.5	0.5	3.0	3.0	3.0

Efficiencies and Cost-Saving Measures

Due to the nature of Lealman CRA, the appropriation of all funds to services and projects is required.

Budget Drivers

Overall Budget

The Proposed FY26 Budget increases \$2.5M (20.0%) to \$15.2M. Lealman CRA consists of one fund: Lealman Community Redevelopment Agency Trust.

Revenue Summary

The Lealman CRA Trust Fund revenues are primarily supported by ad valorem tax increment financing. Revenues decrease \$112,640 (2.0%) to \$5.0M. The primary decrease in revenue is contributed to the removal of the transfer from General Fund for the pass-through funding to the St. Petersburg Foundation. The agreement with the St. Petersburg Foundation, where the County serves as a pass-through for funding from Community Foundation of Tampa Bay (CFTB) to the St. Petersburg Foundation, ends FY25. Going forward, the St. Petersburg Foundation will work directly with the Community Foundation of Tampa Bay (CFTB) and the County will no longer serve as a pass-through.

Ad valorem has been calculated at a 4.0% increase to provide consistency with the General Fund assumption.

Personnel Summary

Personnel Services decrease \$5,590 (1.0%) to \$415,930 due to career path and ladders, position reclassifications, and Florida Retirement System (FRS) actuarial retirement increases.

FTE/Vacancies

The Department's FTE remains flat at three.

Operating Summary

Operating expenses increase \$898,870 (61.0%) to \$2.3M, primarily due to expenses associated with consultant services to provide CRA support functions such as annual reporting and policy creation, CRA plan update, economic impact statements, and economic development strategy, and design and construction services for alleyway connectivity project.

Capital Outlay Summary

Capital Outlay increases \$10.7M (1199.0%) to \$11.6M, primarily due to the realignment of funds to projects such as \$8.3M to Joe's Creek Master Plan Infrastructure and \$2.0M for future land acquisition. Per statute, "all funds shall be allocated, and the expenditures need to meet the projected increment revenues annually and any unintended fund balance that resulted from the prior year should be appropriated to a project" Chapter 163.387 (1)(a)(7).

FY26 Decision Packages

The department does not have decision package requests for FY26.

Summary of Proposed Changes to User Fees for FY26

The department does not have user fees.

CIP Report

Governmental CIP projects will be presented at the June 11th Governmental CIP Budget Information Session.

FY25 Accomplishments

- Coming up to nearly three years in a Home Improvement Program contract to promote affordable housing infill, Habitat for Humanity has completed thirty-five homes within the Lealman CRA that each have an appraised value between \$350,000 and \$375,500. The total incentives paid from the contract is \$990,000 to date towards these thirty-two homes resulting in a residential tax base value of approximately \$12.0M.
- The Joe's Creek Master Plan Project contract was awarded to Kimley-Horn, a contract amendment to allow for additional infrastructure assessment and evaluation was approved on March 25th, 2025. This project is expected to be completed by mid-August 2025.
- The St. Petersburg Foundation Master Leasing and Management Agreement of the Lealman Exchange (LEX) was extended for a five-year period effective October 1, 2024, after an initial successful two and a half-year period. The implementation of the LEX Strategic Plan and the activation of the center continue to serve the Lealman community by being an active Community Center that is rented at near capacity. Wounded Warriors and the Family Center on Deafness are the two newest tenants to move into the LEX.
- Completed the third year of the Alleyway Program, where 176 alleyways have been identified in the Lealman CRA. In March 2025, the completion of the first year of a new vendor and contract, twenty-four alleys were cleared of vegetation overgrowth and debris and 138 of the alleys are now maintained on a monthly mowing cycle. Our goal is at least two alleys per month are cleared so we can eventually have all 176 alleys cleared and only mowed on a cyclical basis.
- The residential and commercial grant programs were converted to an on-line application process at the beginning of 2025. Additionally, the residential grant program underwent a review by CRA Staff and the CRA Advisory Committee resulting in the board approving recommended changes, of which included establishing required resident match that is dependent on the Area Median Income (AMI) percentage of their household income.

Work Plan

· Lealman CRA maintains an independent work plan which has been provided as an attachment.

Performance Measures

• Lealman CRA maintains independent performance measures which has been provided as an attachment.

Measure	Unit of Measure	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget				
No data available in table									

Budget Summary by Program and Fund

Lealman CRA

Addresses the unique needs of the targeted area by implementing the Lealman Community Redevelopment Plan's overall goals for redevelopment in the area, as well as identifying the types of projects planned for the Lealman area.

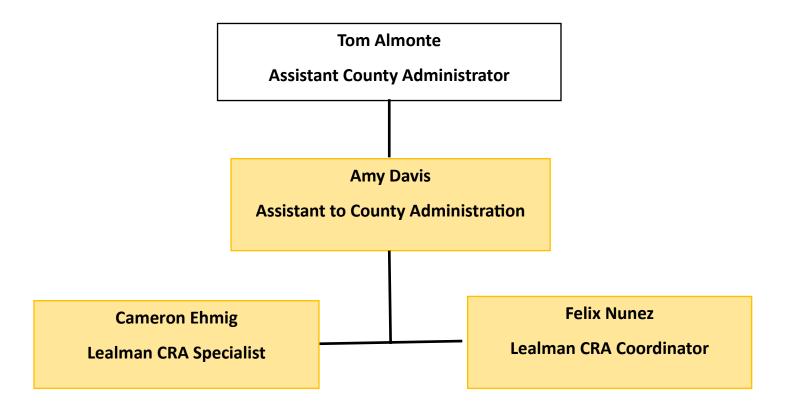
	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget	FY26 Budget
Lealman Com Redev Agncy Trust	\$817,736	\$2,170,169	\$1,729,893	\$12,719,810	\$15,241,100
Grand Total	\$817,736	\$2,170,169	\$1,729,893	\$12,719,810	\$15,241,100

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FTE	0.5	0.5	3.0	3.0	3.0
Grand Total	0.5	0.5	3.0	3.0	3.0

Attachments:

- 1. Organizational Chart (p.5)
- 2. Budget Reports
 - 1. By Fund (p.6-8)
 - 1. Revenues
 - 2. Expenditures
- 3. Work Plan (p.9-10)
- 4. Performance Measures (p.11-14)

Lealman CRA (positions budgeted 3 FTE are highlighted)



Lealman CRA Fund 1087

	FY22	FY23	FY24	FY25	FY26	Budget to Budget	Budget to Budget %	
Account	Actual	Actual	Actual	Budget	Request		Change	
2810002 - TBD	0	0	727,679	0	0			
2710201 - FB-Unrsv-Cntywide-Beg	(1,254,659)	4,085,715	3,296,474	7,548,530	10,197,010	2,648,480	35.09%	
2810001 - Fund Balance-Restricted	1,254,659	962,543	1,986,647	0	0	0	-	
2820001 - Fund Balance-Committed	3,793,598	0	0	0	0	0	-	
3111300 - Ad Val Tax-Tax Increment Financing	1,534,964	2,005,432	2,736,754	3,360,220	3,302,030	(58,190)	-1.73%	
3111301 - Ad Val Tax-MSTU-Tax Increment Financing	613,798	866,655	1,184,449	1,454,220	1,473,220	19,000	1.31%	
3611210 - Interest-Cash Pools	8,977	45,007	2,296	286,840	283,390	(3,450)	-1.2%	
3611700 - Interest-Short-Term Investments	8,365	49,612	144,580	0	0	0	-	
3611800 - Interest-Securities	19727.08	69308.62	170875.64	0	0	0	-	
3613001 - Net Inc/Dec In Fair Value	-113437.17	26221.58	135154.45	0	0	0	-	
3699991 - Other Miscellaneous Revenue	0	476.27	110.91	0	0	0	-	
3810001 - Trans Fr General Fund	0	70000	70000	70000	0	(70,000)	-100.0%	This line no longer includes pass-through for funding to the St. Petersburg Foundation (SPF) from Community Foundation of Tampa Bay (CFTB).
Revenues Total	5,865,993	8,180,969	10,455,019	12,719,810	15,255,650	2,535,840	-67%	

Lealman CRA

Fund 1087

	FY22	FY23	FY24	FY25	FY26	Budget to Budget		
Account	Actual	Actual	Actual	Budget		Change		
5110001 - Executive Salaries	133,987	219,130	190,068	235,240		2,440	_	This line includes adjustments to personnel allocations between General Fund and Fund 1087
5120001 - Regular Salaries & Wages	23,993	51,945	56,376	56,650	50,470	(6,180)	-10.91%	This line includes adjustments to staffing as newly hired employees replace long-term employees at different wages
5140001 - Overtime Pay	836	509	0	0	0	0	-	This line is not included in the FY26 budget
5210001 - FICA Taxes	12,121	20,399	19,279	22,330	22,030	(300)	-1.34%	This line includes adjustments to staffing as newly hired employees replace long-term employees at different wages
5220001 - Retirement Contributions	19,696	36,926	37,344	44,780	43,230	(1,550)	-3.46%	This line include adjustments to staffing as newly hired employees replace long-term employees at different wages
5230001 - Hlth,Life,Dntl,Std,Ltd	29,988	54,983	48,082	62,520	62,520	0	0.00%	This line includes funding for various insurance plans, including health, life, dental, short term disability, and long term disability which as remained unchanged for FY26 budget.
5299991 - Reg Salary&Wgs-Contra-Prj	(44,675)	(2,155)	(2,489)	0	0	0	-	This line includes funding for charges to projects for salaries and wages. There is no budget necessary because this line is generally used only for contingencies during emergency response.
5299992 - Benefits-Contra-Projects	(15,616)	(513)	(673)	0	0	0	-	This line includes funding for charges to projects for benefits. There is no budget necessary because this line is generally used only for contingencies during emergency response.
5310001 - Professional Services	231,327	291,294	234,577	275,000	1,032,410	757,410	275.42%	This line includes public art program, CRA support functions, annual reporting, and policy creation, consultant services for CRA plan update, economic impact statements, and economic development strategy, consultant services for design and construction for alleyway connectivity project
5320001 - Accounting & Auditing	6,395	6,920	10,701	7,000	11,980	4,980	71.14%	This line includes annual auditing expenses
5340001 - Other Contractual Svcs	27,857	58,540	85,845	1,068,000	1,200,000	132,000	12.36%	This line includes consultant services to clean up alleyways, demolition funds, sign replacements, and the Home Investment Program (HIP) which was a Habitat for Humanity agreement for affordable single-family homes
5400001 - Travel and Per Diem	858	1,230	2,672	5,300	6,700	1,400	26.42%	This line includes Florida Redevelopment Agency, ICCMA, and FCCMA conferences
5410001 - Communication Services	0	0	367	1,560	1,560	0	0.00%	This line includes cellphone stipends for 3 FTE at \$30 per pay period.
5420001 - Freight	0	90	0	100	0	(100)	-100.00%	This line is not included in the FY26 budget
5420002 - Postage	9	2,818	1,945	3,000	1,500	(1,500)	-50.00%	This line includes annual mailing
5440001 - Rentals and Leases	0	0	373	0	0	0	-	This line is not included in the FY26 budget

Lealman CRA

Fund 1087

Account	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Budget		Budget to Budget Change	Budget to Budget % Change	
5460001 - Repair&Maintenance Svcs	686	52,397	19,291	1,000	1,000	0		This line previously included alleyway maintenance which has been accounted for in Other Contractual Services. This line includes annual costs associated with printers
5470001 - Printing and Binding Exp	21	922	1,017	2,000	2,000	0	0.00%	This line includes printing programmatic information for citizens
5490070 - Employee Celebrations & Recognition	0	0	0	90	90	0	0.00%	This line includes costs associated with employee appreciation.
5496501 - Intgv Sv-Info Technology	6,300	0	0	0	0	0	-	This line is not included in the FY26 budget.
5496551 - Intgv Sv-Risk Financing	8,540	11,010	21,310	15,700	16,490	790	5.03%	Placeholder for Risk Financing cost plan.
5496901 - Intgv Sv-Cost Allocate	19,540	39,910	55,000	85,860	90,160	4,300	5.01%	Placeholder for Cost Allocate cost plan.
5510001 - Office Supplies Exp	257	3,879	802	3,200	800	(2,400)	-75.00%	This line includes annual expenses for supplies such as pens, paper, and other consumable materials
5520001 - Operating Supplies Exp	662	57	2,731	0	2,700	2,700	-	This line includes subscription to Neighborly
5520098 - PC Purchases under \$5,000	1,361	125	0	3,790	0	(3,790)	-100.00%	This line includes BTS replacement plan which is not included in the FY26 budget
5540001 - Bks,Pub,Subscrp&Membrshps	90	0	175	1,900	4,020	2,120	111.58%	This line includes dues to GFOA, ICMA, Florida Redevelopment Agency, and FCCMA
5550001 - Training&Education Costs	1,684	(50)	11,538	4,000	7,580	3,580	89.50%	This line includes FCCMA, ICMA, and Florida Redevelopment Association Academy and Conference
5600001 - Budget-Capital Outlay	213,320	560,152	275,388	900,000	11,690,430	10,790,430	1198.94%	This line includes future land acquisition, sidewalk program to address gaps, infrastructure set aside for Joe's Creek Master Plan, and CIP projects 006692A: Lealman Park Community Gathering Space and 006693A: Linking Lealman Connectivity Project
5800001 - Budget-Grants and Aids	0	0	0	9,310,490	0	(9,310,490)	-100.00%	This line previously included set aside for projects which have been identified and provided in Budget-Capital Outlay
5829000 - Aid To Pvt Org-Other	50,000	70,000	0	0	0	0	-	This line is not included in the FY26 budget
5839000 - Other Grants & Aids-Misc	88,499	689,652	658,175	610,000	770,000	160,000	26.23%	This line includes Residential Façade Grant, Commercial Improvement Grant, and ADU grants
Expenditures Total	817,736	2,170,170	1,729,893	12,719,510	15,255,350	2,535,840	19.9%	

Proposed FY26 Lealman CRA Workplan

#	Estimated Completion	Project / Program Name	Status	Percent Complete FY25	Funding Source	25 Funds oproved	Propose		Project Description	Primary Lealman CRA Plan Objective Addressed	Secondary Lealman I CRA Plan Objective Addressed
1	ONGOING	Lealman CRA Alley Improvement Program	In Progress	ONGOING	MSTU TIF	\$ 200,000	\$:	140,000	Reducton of budget in FY26 reflects the annual contract amount for cyclical monthly maintenance and optional services for the maintenance and clearing of alleyways within the CRA.	Objective 5 – Urban Form	Objective 4 – Infrastructure and Transportation
2	ONGOING	CRA Residential Site Improvement Program	In Progress	ONGOING	MSTU TIF	\$ 300,000	\$ 3		Up to \$15,000 grant program for residential façade and site improvements available to residents earning 120% of the Area Median Income (AMI) or less. Program revision made in mid-FY25 to require a match along a sliding scale depending on the household income.	Objective 3 – Housing	Objective 5 – Urban Form
3	ONGOING	CRA Commercial Site Improvement Program	In Progress	ONGOING	Countywide TIF	\$ 240,000	\$ 3	300,000	Up to \$40,000 is available via a matching grant program for interior & exterior commercial building and site improvements.	Objective 2 – Commercial	Objective 9 – Funding, Financing, and Management
4	ONGOING	Home Investment Program (HIP)	In Progress	ONGOING	Countywide TIF	\$ 710,000	\$ 1,0	000.000	The HIP supports and incentives the construction of new affordable single-family homes. Habitat for Humanity selected through a Letter of Interest procurement process.	Objective 3 – Housing	and Management
5	ONGOING	Lealman CRA Public Arts Programs	In Progress	ONGOING	MSTU TIF	\$ 50,000	\$	50,000	Partnership with Creative Pinellas to implement CRA Public Arts program not limited to signal box wraps, murals, and other public art installations. Five year Contrat signed in FY 2025.	Objective 5 – Urban Form	Objective 1 – Economic Development and
6	ONGOING	Lealman Exchange Strategic Plan Implementation	In Progress	ONGOING	MSTU TIF	\$ 175,000	\$ 2	175,000	St. Petersburg Foundation selected through a procurement process to manage the facility and provide programming focused on economic empowerment, educational advancement, health and wellness, character and leadership and community connectivity.	Objective 7 – Sustainability	Objective 9 – Funding, Financing, and Management
7	ONGOING	Streetscaping / Placemaking / Gateway & Wayfinding Signage	Available	0%	Countywide TIF	\$ 10,000	\$	10,000	On-going \$10,000 for replacement of any wayfinding or gateway signage.	Objective 8 – Branding, Marketing and Promotion	Objective 5 – Urban Form
8	FY25	Lealman CRA Sidewalk Program	In Progress	100%	MSTU TIF	\$ 200,000	\$	-	Sidewalk funding included in Linking Lealman plan which includes a broader range of mobility systems.	Objective 4 – Infrastructure and Transportation	Objective 6 – Healthy Community
9	FY25	Lealman Exchange Technology Initiatives	Planned	0%	Countywide TIF	\$ 25,000	\$	- '	Technology improvements for the Lealman Exchange Ray Neri and Board Room.	Objective 6 – Healthy Community	Objective 7 – Sustainability
10	FY25	Lealman Exchange Capital Improvement- Digital Monument Sign off of 54th Avenue	Planned	25%	Countywide TIF	\$ 100,000	\$	- 1	Replace the wood sign with a digital monument sign to better represent a public community center. Looking to include sign features as budget allows for digital messaging to communicate activites and events as well as display building tenants.	Objective 8 – Branding, Marketing and Promotion	Objective 9 – Funding, Financing, and Management
11	FY25	46th N Ave. Playground Amenities	Planned	10%	Countywide TIF	\$ 40,000			Shade structure, benches and safety fencing.	Objective 6 – Healthy Community	Objective 5 – Urban Form
12	FY25/26	Lealman Park Enhancements Phase II - Phase III	In Progress	75%	MSTU TIF	\$ 100,000	\$ 3	325,000	Design and constructon of Lealman Park Improvements requested by Lealman District Services and supported by the CRA Advisory Committee. Project to include the design, construction documents and construction of a park improvement that would include attributes for use at events, placemaking, beautification and encouraging community gatherings. A committee comprised of LDS, CRA Committee, CRA Staff and County Parks Staff would work with the consultant to design the improvements.	Objective 5 – Urban Form	Objective 1 – Economic Development and Innovation
13	FY25	Demolition funds	Available	0%	Countywide TIF	\$ 25,000	\$	50,000	Demolition Funding available should a property located within the CRA require demolition to be sold on the open market. These are demolition funds are available for property that the CRA does not purchase outright.	Objective 6 – Healthy Community	Objective 3 – Housing
14	FY25/26	Land Acquisition for redevelopment or public purpose/Clearing/Site Prep/Cleanup	Available	0%	Countywide TIF	\$ 500,000	\$ 2,0	000,000	Increased amount of funds for Land acquistion funding available for opportunity to redevelop or provide a public purpose within the CRA to include Clearing/Site Prep/Cleanup of the property.	Objective 1 – Economic Development and	Objective 9 – Funding, Financing, and Management
15	FY25	Joe's Creek Indistructual Park Master Plan	In Progress	75%	Countywide TIF	\$ 320,000	\$	-	Create a Master Plan for Joe's Creek Industrial Park that looks at potential land use changes to allow for more options that are supported by real estate data and analysis. Additionally, looking at how that land use could impact infrastructure along with assessments of the current infrastructure systems for drainage and utililities to include an assessment of the sheetpile seawalls along Joe's Creek with a probable replacement cost.	Objective 1 – Economic Development and Innovation	Objective 9 – Funding, Financing, and Management
16	FY26	Joe's Creek District Master Plan Implementation	Planned	0%	Countywide TIF	\$ 50,000	\$	50,000	This will be a follow up to the Joe's Creek Industrial Area Master Plan for Comprehensive Plan, Future Land Use Map and Zoning amendments require to implement the Master Plan. Consultant assistance required for speaker/stakeholder engagement and infrastructure impact assessments. Pushed budget from FY25 to FY26.	Objective 1 – Economic Development and Innovation	Objective 9 – Funding, Financing, and Management
17	FY26 - FY28	Indentified Infrastructure improvements in Joe's Creek Industrial Park	NEW	0%	Countywide TIF	\$ -	\$ 8,3	365,430	The CRA wil be allocating funds toward infrastructure improvements in support of the Joe's Creek Industrial Park.	Objective 7 – Sustainability	Objective 4 – Infrastructure and Transportation
18	FY26	CRA Plan Update and Mid-Term Review Set-up	NEW	0%	MSTU TIF	\$ -	\$ 2	200,000	Update the CRA Plan and set up for the mid-term review. The Plan update will involve community engagement and will include updated goals and strategies for the CRA.	Objective 1 – Economic Development and	Objective 9 – Funding, Financing, and Management

Proposed FY26 Lealman CRA Workplan

#	Estimated Completion	Project / Program Name	Status	Percent Complete FY25	Funding Source	FY25 Funds Approved	Proposed FY26	Project Description	Primary Lealman CRA Plan Objective Addressed	Secondary Lealman CRA Plan Objective Addressed
19	FY26	Linking Lealman Projects	NEW	0%	Countywide TIF	\$	- \$ 1,000,00	This project replaces the Sidewalk Program and enhances it as the Linking Lealman Projects include sidewalks and other modes of transportation throughout Lealman expanding connctivity throughout the CRA.	Objective 4 – Infrastructure and Transportation	Objective 6 – Healthy Community
20	FY26	Alleyway Multimodal Improvement Pilot Project	NEW	0%	MSTU TIF	\$	- \$ 350,00	Create connectivity using a cleared alleyway for the purpose of multimodal connectivity that includes lighting and public art as a pilot project. If the pilot project proves to be successful and widely used then additional alleyways may be considered.	Objective 4 – Infrastructure and Transportation	Objective 6 – Healthy Community
21	FY26	ADU Grants	NEW	0%	Countywide TIF	\$	- \$ 100,000	Proposed new grant program to drive affordable housing initiatives in the CRA, assisting Lealman residents with developing or bringing to code, ADU affordable housing within the CRA.	Objective 3 – Housing	Objective 5 – Urban Form
					Total	\$ 3,045,00	0 \$ 14,485,43			

Lealman Community Redevelopment Agency

Performance Measures

Goals and Objectives 2025

Goal: Community Re-Development and Revitalization

- Objective 1: Enhance commercial properties to attract new businesses and improve economic vitality through the Commercial Improvement Grant Program.
- Measurement: The number and total amount of commercial grants funded.
- Standard: The total number and total amount of commercial grants funded will increase yearly.

Goal: Housing and Residential Community Re-Development

- **Objective 1:** Support housing options that are affordable, sustainable, and accessible through partnerships with not-for-profit development organizations.
- Measurement: The CRA will have an agreement with a not-for-profit developer to build affordable, sustainable, and accessible housing.
- Standard: The CRA will have at least one agreement annually with a not-for-profit developer to build affordable, sustainable, and accessible housing.
- Achieved: Yes □ No
- **Objective 2:** Increase residential neighborhoods' aesthetic and structural appeal with the Residential Improvement Facade Grant program.
- Measurement: The number and total amount of residential façade grants funded.
- Standard: The number and total amount of funded residential façade grants will increase yearly.
- Achieved: Yes □ No

- Objective 3: Enhance public safety through funding the Alleyway Project.
- Measurement: Continue to maintain alleys and clear partially or fully obstructed alleys so that they may become traversable annually.
- Standard: Continue to maintain alleys and clear on average 2 monthly alleys that were partially or fully obstructed alleys so that they may become traversable annually.

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Goal: Public Space Enhancement

- Objective 1: Enhance community spaces and public pride through the Public Arts Project.
- Measurement: Facilitate public art installations within the CRA
- Standard: Facilitate at least 3 public art installations (or equivalent based on size and complexity) within the CRA
- Achieved: Yes □ No
- Objective 2: Invest in public spaces and/or parks within the CRA to promote a
 healthy community and provide for gathering areas.
- Measurement: Enhance public spaces through infrastructure or capital projects that make the space inviting for the public
- Standard: Enhance public spaces through infrastructure or capital projects that make the space inviting for the public with at least one public space enhancement project annually

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Goal: Land Acquisition

- **Objective 1:** Spur redevelopment opportunities within the CRA Commercial Districts by acquiring properties consistent with the CRA Plan.
- Measurement: Review of Multiple Listing Services, tax deed sales & foreclosures
- Standard: Conduct monthly reviews of Multiple Listing Services, tax deed sales & foreclosures
- Achieved: Yes □ No
- **Objective 2:** Improve neighborhood aesthetics and safety while reducing blight by acquiring and demolishing unsafe or unsightly properties.
- Measurement: Review of Multiple Listing Services, tax deed sales & foreclosures
- Standard: Conduct monthly reviews of Multiple Listing Services, tax deed sales & foreclosures
- Achieved: Yes □ No

Goal: Annual Budget Requirements

- **Objective:** Prepare and approve the annual proposed budget in accordance with statutory requirements.
- Measurement: Adoption of Final Budget as evidenced by meeting minutes and budget documents.
- Standard: Budget approval & adoption by September 30 and posted to the Lealman CRA's website two (2) days before the County budget hearing and post the adopted budget to the Lealman CRA website within 30 days

•	Achieved:	Yes □	No □

Goal: Audited Financial Statements

- Objective: Conduct an annual independent financial audit per statutory requirements.
- Measurement: Audit completion and publication timeliness on the Lealman CRA's website and transmitted to the State of Florida.
- Standard: Audit completed by an independent auditing firm per statutory requirements, and results were posted to the Lealman CRA Website and transmitted to the State of Florida

 Ac 	chieve	d: Y	'es □] No	
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Goal: Annual Community Redevelopment Area Report

- Objective: Complete the Annual Lealman CRA Report per Florida Statutes.
- Measurement: The generation and submission of the Annual Report
- Standard: The generation and submission and posting of the Annual Report by
 March 31 annually on the Lealman CRA Webpage

 Achieved: Yes No
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