	Option A: Disaster Re	covery Program Management	3 Year Cost Estimates
TEM No.	CATEGORY (PPM/RRM)	PROGRAM DESCRIPTION	COST
	PROJE	CT/PROGRAM MANAGEMENT SERVICES	
1		Project Management	\$ 2,380,980.00
2		Other Professional Services	\$ 2,181,775.60
3		Strategic Relocation and Revitalization Program	\$ 1,525,860.0
4		Homebuyer Assistance Program	\$ 2,035,740.0
5		Disaster Relief Payment Program	\$ 4,925,092.0
6		Small Business and Community Recovery Program	\$ 2,543,268.62
7		Non-Profit Community Recovery Program	\$ 1,161,795.3
8		Local Mitigation Planning Program	\$ 2,751,840.0
9		Local Mitigation Infrastructure Program	\$ 3,784,200.0
		TOTAL CDBG-DR PROJECT COST	\$ 23,290,551.6

		Option A: Disaster Recovery Program M	
		Provide Staff Rates for a 3 Year T	erm
Staff	Staff Position	Billable Rate (Hourly)	
1	Administrative Assistant	\$ 75.00	
2	Case Manager	\$ 95.00	
3	Grant Manager I	\$ 125.00	
4	Grant Manager II	\$ 135.00	
5	HBA Specialist	\$ 150.00	
6	DRP Program Lead	\$ 155.00	
7	URA Relocation Specialist	\$ 160.00	
8	Outreach Coordinator	\$ 165.00	
9	Planner	\$ 165.00	
10	Senior Planner	\$ 200.00	
11	Mitigation Senior Grant Manager	\$ 225.00	
12	Senior Grant Manager	\$ 225.00	
13	Program Director	\$ 230.00	
14	Finance Manager	\$ 250.00	
15	Mitigation Programs Manager	\$ 250.00	
16	Subject Matter Expert	\$ 250.00	
17	Lead Project Manager	\$ 275.00	
18		-	
19		-	
20		-	

	Example For Informati	onal Pu	,
Staff	Staff Position		Billable Rate (Hourly)
1	Sr. Project Manager	\$	250.00
2	Subject Matter Expert	\$	225.00
3	Program Lead	\$	205.00
4	Financial Analyst	\$	205.00
5	Environmental Specialist	\$	200.00
6	Construction Manager	\$	175.00
7	Grant Manager	\$	165.00
8	Compliance Lead	\$	165.00
9	Project Coordinator	\$	150.00
10	Inspector	\$	150.00
11	Jr. Project Manager	\$	150.00
12	Monitoring Analyst	\$	140.00
13	Lead Business Analyst	\$	130.00
14	QA/QC Analyst	\$	120.00
15	Trainer	\$	100.00
16	Case Manager	\$	95.00
17	Administrative Assistant	\$	65.00

Penalty Clause for key staffing:
Should any key staff leave or be replaced within an agreed upon time frame, the Contractor shall incur a penalty as stipulated by the contract terms

		Environmental Reviews and Inspection Rates			
TEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
1	Environmental Review Tier 1* (County-wide)	1	Fixed Price	\$ 25,000.00	\$25,000.00
2	Environmental Review Tier 2 (Per Site/Project)	307	Fixed Price	\$ 1,000.00	\$307,000.00
3	Environmental Assessment (As Needed Per Project)	86	Fixed Price	\$ 18,000.00	\$1,548,000.00
4	Interim Inspections (As Applicable)	73	Fixed Price	\$ 550.00	\$40,150.00
5	Final Inspection (As Applicable)	73	Fixed Price	\$ 550.00	\$40,150.00
6	Lead-Based Paint Inspection (As Needed)	10	Fixed Price	\$ 1,200.00	\$12,000.00
7	Lead-Based Paint Risk Assessment (As Needed)	0	Fixed Price	\$ 1,200.00	\$0.00
8	Mold Inspection (As Needed)	0	Fixed Price	\$ 1,200.00	\$0.00
9	Asbestos Inspection (As Needed)	10	Fixed Price	\$ 1,200.00	\$12,000.00
	Davis Bacon Compliance	5	Fixed Price	\$ 40,000.00	\$200,000.00

		Example For Informational Purposes Only Environmental Reviews and Inspection Rates				
ITEM No.	. TASK	QUANTITY	UNIT MEASURE	LO	BLENDED ADED UNIT PRICE / Measure	AMOUNT
1	Environmental Review Tier 1* (County wide)	1	Fixed Price	\$	12 000 00	¢12,000,00
1	Environmental Review Tier 1* (County-wide) Environmental Review Tier 2 (Per Site/Project)	1	Fixed Price Fixed Price	ф	12,000.00 6,000.00	\$12,000.00
2	,			Ф	,	\$6,000.00
3	Environmental Assessment (As Needed Per Project)	1	Fixed Price	\$	2,000.00	\$2,000.00
4	Interim Inspections (As Applicable)	0	Fixed Price	\$	-	\$0.00
5	Final Inspection (As Applicable)	1	Fixed Price	\$	1,000.00	\$1,000.00
6	Lead-Based Paint Inspection (As Needed)	0	Fixed Price	\$	-	\$0.00
7	Lead-Based Paint Risk Assessment (As Needed)	0	Fixed Price	\$	-	\$0.00
8	Mold Inspection (As Needed)	0	Fixed Price	\$	-	\$0.00
9	Asbestos Inspection (As Needed)	0	Fixed Price	\$	-	\$0.00

		Option A: Disaster Recovery Program Management Project Management (3 Years)				
ITEM No.	PROJECT ROLE	QUANTITY	UNIT MEASURE	ind LOA	NDED (all clusive) DED UNIT CE / HOUR	AMOUNT
1	Lead Project Manager	6,350	Hour(s)	\$	275.00	\$1,746,360.00
2	Finance Manager	1,512	Hour(s)	\$	250.00	\$378,000.00
3	Policy Manager	1,092	Hour(s)	\$	235.00	\$256,620.00
4		·	Hour(s)	\$	-	\$0.00
		TOTAL PRO	JECT MANAGEMENT	FEES f	or 3 Years	\$2,380,980.00

Minimum Level of Service

- Establish and Manage Project charters, project timelines, goals, metrics and deliverables for the management of the programs Project Management Oversight for the Programs under the vendors purview Weekly & Monthly Status Reports
- 3
- Reporting Timelines, Budgets, Risks, Compliance, etd.
- Administrative Oversight 5
- Submit Invoices, timesheets, Record Keeping 6
- Status Meetings
- Communications Collaboration
- Transition and Continuity of Operations
- Managing Change Orders 10
- Onboarding, training, and technical assistance

		Option A: Disaster Recovery Program Management Provide for a 3 Year Term Other Professional Services			
ITEM No.	SERVICE	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / HOUR	AMOUNT
1	Call Center Establishment and Operation	1	Est. Budget	\$ 735,840.00	\$735,840.00
2	In-Person Customer Service Center Establishment and Operation	1	Est. Budget	\$ 428,800.00	\$428,800.00
3	Training	1	Est. Budget	\$ 141,120.60	\$141,120.60
4	Grant Compliance and Monitoring (7 Programs	3,255	Hour(s)	\$ 190.16	\$618,975.00
5	Project & Program Closeout (7 Programs)	1,512	Hour(s)	\$ 170.00	\$257,040.00
		TOTAL (OTHER PROFESSIONAL	L SERVICE FEES	\$2,181,775.60

Minimum Level of Service

Call Center Establishment and Operation

In-Person Customer Service Centers Establishment and Operation

Training

Grant Compliance and Monitoring

Program and Project Closeout

			ption A: Disaster Recovery Program Management				justifications, reuse of documentation or
		STRAT	EGIC RELOCATION AND REVITALIZATION PROGRAM				quantity discount schedules as
			Progam Management (3 Years)				necessary.
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	 What it would cover: Relocation of households residing in MHUs where repair or reconstruction is impractical, unsafe, or not costeffective. Acquisition and/or site development of alternate resilient housing options Redevelopment or revitalization of MHU parks.
		Program Director	1512	Hours	\$ 230.00	\$347,760.00	
Enter Staff	7	URA Relocation Specialist	1512	Hours	\$ 160.00	\$241,920.00	
to perform	12	Senior Grant Manager	2520	Hours	\$ 225.00	\$567,000.00	
Program	16	Subject Matter Expert	1310.4	Hours	\$ 250.00	\$327,600.00	
Manageme nt Tasks	8	Outreach Coordinator	252	Hours	\$ 165.00	\$41,580.00	7
over 3				Hours	\$ -	\$0.00	1
Years				Hours	\$ -	\$0.00	7
				TOTAL PROJECT MAN	IAGEMENT FEES	\$1,525,860.00	

Program Management Minimum Level of Service

- Work closely with the County to identify MHU Parks in the floodplane and create a project plan to implement
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.

		Option A: Disaster Recovery Program Management HOMEBUYER ASSISTANCE PROGRAM Documentation Deliverables (30 Days)				justifications, reuse of documentation or quantity discount schedules as necessary.
ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: •Up to \$80,000 for downpayment, subsidized interest rate, closing costs, etc. •Can purchase a single-family home.
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 36,120.00	\$36,120.00	
	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 38,052.00	\$38,052.00	7
	Develop intake workflows	1	Fixed Price	\$ 17,808.00	\$17,808.00	7
	Develop and publish appeals process	1	Fixed Price	\$ 10,584.00	\$10,584.00	
			TOTAL DOCUM	IENTATION FEES	\$102,564.00	

Documentation Minimum Level of Service

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR 30 days prior to Program Launch Date Including drafts, County Approvals and Final Version

			HOMEBUYER ASSISTANCE PROGRAM Progam Management (3 Years)				
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	LOA F	ENDED DED UNIT RICE / easure	AMOUNT
	16	Subject Matter Expert	252	Hours	\$	250.00	\$63,000.00
Enter Staff		Program Director	2226	Hours	\$	230.00	\$511,980.00
to perform	5	HBA Specialist	252	Hours	\$	150.00	\$37,800.00
Program				Hours	\$	-	\$0.00
Manageme nt Tasks				Hours	\$	-	\$0.00
over 3				Hours	\$	-	\$0.00
Years				Hours	\$	-	\$0.00
				TOTAL PROGRAM MANA	AGEMI	ENT FEES	\$612,780.00

Program Management Minimum Level of Service

- Estsblish Relationships with Mortgage Lenders
- Train staff on assisting potential HomeBuyers with getting qualified and applying grant funding services and Home Loan
- Work with Lenders to establish training programs
- Maintain secure digital and physical files in accordance with 2 CFR 200.303 and HUD standards.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Conduct regular reconciliations to verify proper allocation and flag anomalies.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.

		HOMEBUYER ASSISTANCE PROGRAM Application Completion (3 Years, Est. 210 Applicants)			
Item Number	Task	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
1	Processed Application	1	Each	\$ 6,287.60	\$6,287.60
		TOTA	AL APPLICATION PROCES	SSING FEES - 210	\$1,320,396.00

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Work buyer to complete application for down payment grant funding
- 2. Provide applicants with case updates within 3 business days of inquiry.
- lssue awards or vouchers only after full eligibility and documentation review.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn, ineligible, or denied applications that do

TOTAL DOCUMENTATION FEES	\$102,564.00
TOTAL PROGRAM MANAGEMENT FEES	\$612,780.00
TOTAL APPLICATION PROCESSING FEES	\$1,320,396.00
MERLIYER ASSISTANCE PROGRAM TOTAL	\$2,035,740.00
	TOTAL PROGRAM MANAGEMENT FEES

	Option A: Disaster Recovery Program Management							
	DISASTER RELIEF PAYMENT PROGRAM							
	Documentation Deliverables (30 Days)							
ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED LOADED UNIT PRICE / Measure	AMOUNT			
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 34,020.00	\$34,020.00			
2	Develop & Deliver Program Policies Develop Program Standard Operating Procedures	1	Fixed Price	\$ 51,660.00	\$54,020.00			
3	Develop Frogram Standard Operating Frocedures Develop intake workflows	1	Fixed Price	\$ 12,810.00	\$12,810.00			
3	Develop standardized application forms (Intake and Appeals)	1	Fixed Price	\$ 36,540.00	\$36,540.00			
5	Develop standardized application forms (make and Appeals) Develop and publish appeals process	1	Fixed Price	\$ 8,106.00	\$8,106.00			
6	Develop NOFA	1	Fixed Price	\$ 103,040.00	\$103,040.00			
				ENTATION FEES	\$246,176.00			

Documentation Minimum Level of Service

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR 30 days prior to Program Launch Date Including drafts, County Approvals and Final Version

DISASTER RELIEF PAYMENT PROGRAM

Progam Management (3 Years)

justifications, reuse of documentation or quantity discount schedules as necessary.

What it would cover:

• Up to \$15,000 in reimbursements for a maximum of six consecutive months for rent, mortgage, utilities, etc.

From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED LOADED UNIT PRICE / Measure	AMOUNT
		DRP Program Lead	3780	Hours	\$ 155.00	\$585,900.00
Enter Staff	16	Subject Matter Expert	336	Hours	\$ 250.00	\$84,000.00
to perform				Hours	\$ -	\$0.00
Program				Hours	\$ -	\$0.00
Manageme nt Tasks				Hours	\$ -	\$0.00
over 3				Hours	\$ -	\$0.00
Years				Hours	\$ -	\$0.00
				TOTAL PROGRAM MANA	GEMENT FEES	\$669,900.00

Program Management Minimum Level of Service

Disburse funds for eligible essential living expenses (e.g., rent, mortgage, utilities) to qualified LMI households per 24 CFR 570.208(a)(2).

- Maintain secure digital and physical files in accordance with 2 CFR 200.303 and HUD standards.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Conduct regular reconciliations to verify proper allocation and flag anomalies.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.
- Conduct or Consult on Inspections and Receipt Reviews as required

		DISASTER RELIEF PAYMENT PROGRAM Application Completion (3 Years, Est. 2000 Applican	ts)		
Item Number	Task	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
1 Processed Ap	pplication	1	Each	\$ 2,004.51	\$2,004.51
			TOTAL APPLICATION PRO	CESSING FEES-2000	\$4,009,016.00

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant eligibility, loss income, hardship, job loss, displacement due to disaster
- 2. Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.
- 3. Provide written DOB determinations and maintain clear documentation in each applicant file.
- 4. Provide applicants with case updates within 3 business days of inquiry.
- 5. Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- 6. Complete draw requests within 5 business days of receipt, barring documentation issues.
- 7. Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn, ineligible, or denied applications that do

TOTAL DOCUMENTATION FEES \$246,176.00
TOTAL PROGRAM MANAGEMENT FEES \$669,900.00
TOTAL APPLICATION PROCESSING FEES \$4,009,016.00

DISASTER RELIEF PAYMENT PROGRAM PROGRAM TOTAL \$4,925,092.00

Option A: Disaster Recovery Program Management

SMALL BUSINESS COMMUNITY RECOVERY PROGRAM

Documentation Deliverables (30 Days)

justifications, reuse of documentation or quantity discount schedules as necessary.

ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$500,000 for storm repairs, expanded facilities, equipment purchase and/or for working capital.
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 38,850.00	\$38,850.00	
2		1	Fixed Price	\$ 44,688.00	\$44,688.00	
	Develop Program Standard Operating Procedures	1				
3	Develop intake workflows	1	Fixed Price	\$ 25,116.00	\$25,116.00	
4	Develop application and underwriting criteria for eligibility, financial	1	Fixed Price	\$ 44,688.00	\$44,688.00	
•	need, and job impact.	•	1 ixed 1 fied	Ψ 11,000.00	ψ 1 1,000.00	
5	Develop and publish appeals process	1	Fixed Price	\$ 7,770.00	\$7,770.00	
6	Develop NOFA	1	Fixed Price	\$ 98,552.00	\$98,552.00	
7	Develop Enforceable Agreements detailing compliance terms and	4	Civad Drica	¢ 44.000.00	\$44.600.00	
/	remedies		Fixed Price	\$ 44,688.00	\$44,688.00	
	·		TOTAL DOCUM	IENTATION FEES	\$259,664.00	

From Staff Rate Sheet

Enter Staff to perform Program Manageme nt Tasks over 3 Years • Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR 30 days prior to Program Launch Date Including drafts, County Approvals and Final Version

	SM	ALL BUSINESS COMMUNITY RECOVERY PROGRAM Progam Management (3 Years)			
Staff umber	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
13 F	Program Director	3528	Hours	\$ 230.00	\$811,440.00
			Hours	\$ -	\$0.00
			Hours	\$ -	\$0.00
			Hours	\$ -	\$0.00
			Hours	\$ -	\$0.00
			Hours	\$ -	\$0.00
			Hours	\$ -	\$0.00
			OTAL PROGRAM MANA	GEMENT FEES	\$811,440.00

Program Management Minimum Level of Service

- Coordinate with Chambers, SBDCs, and community partners for outreach and support.
- Provide grants/forgivable loans in compliance with the LMI Job Creation/Retention national objective (24 CFR 570.208(a)(4)).
- Administer CDBG-DR funds for eligible small businesses impacted by federally declared disasters.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Conduct targeted outreach to LMI and underserved business communities and track job creation/retention, ownership demographics, and LMI service area compliance.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.
- Conduct or Consult on Inspections and Receipt Reviews as required

		ESS COMMUNITY RECOVERY PROG Completion (3 Years, Est. 54 Applicar			
Item Number	Task	QUANTITY	UNIT MEASURE	BLENDED LOADED UNIT PRICE / Measure	AMOUNT
1	Processed Application	1	Each	\$ 27,262.31	\$27,262.31
I	Triocessed Application	· · · · · · · · · · · · · · · · · · ·	TOTAL APPLICATION PRO	, ,	\$1,472,164.62

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant eligibility serving Low to Moderate income areas and/or creating low to moderate income jobs
- 2. Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.
- 3. Provide written DOB determinations and maintain clear documentation in each applicant file.
- 4. Provide applicants with case updates within 3 business days of inquiry.

- 5. Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- 6. Complete draw requests within 5 business days of receipt, barring documentation issues.
- 7. Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn, ineligible, or denied applications that do

TOTAL DOCUMENTATION FEES	\$259,664.00
TOTAL PROGRAM MANAGEMENT FEES	\$811,440.00
TOTAL APPLICATION PROCESSING FEES	\$1,472,164.62
SMALL BUSINESS COMMUNITY RECOVERY PROGRAM TOTAL	\$2,543,268.62

		Option A: Disaster Recovery Program Management NON-PROFIT COMMUNITY RECOVERY PROGRAM				justifications, reuse of documentation of quantity discount schedules as necessary.
ITEM No.	TASK	Documentation Deliverables (30 Days) QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$500,000 for storm repairs, expanded facilities, and/or services
					•	
	Develop & Deliver Program Policies	1	Fixed Price	\$ 21,378.00	\$21,378.00	_
	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 27,216.00	\$27,216.00	
	Develop intake workflows	1	Fixed Price	\$ 13,776.00	\$13,776.00	
4	Develop application and underwriting criteria for eligibility, financial need, and job impact.	1	Fixed Price	\$ 21,378.00	\$21,378.00	
5	Develop and publish appeals process	1	Fixed Price	\$ 9,576.00	\$9,576.00	7
	Develop NOFA	1	Fixed Price	\$ 66,416.00	\$66,416.00	7
7	Develop underwriting criteria addressing financial need, DOB compliance (Stafford Act §312), and disaster impact.	1	Fixed Price	\$ 18,555.60	\$18,555.60	
8	Develop Enforceable Agreements detailing compliance terms and remedies	1	Fixed Price	\$ 18,555.60	\$18,555.60	
			TOTAL DOCUM	ENTATION FEES	\$159,740.00	

Documentation Minimum Level of Service

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR 30 days prior to Program Launch Date Including drafts, County Approvals and Final Version

	NON-PROFIT COMMUNITY RECOVERY PROGRAM Progam Management (3 Years)							
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT		
	13	Program Director	1512	Hours	\$ 230.00	\$347,760.00		
Enter Staff				Hours	\$ -	\$0.00		
to perform				Hours	\$ -	\$0.00		
Program				Hours	\$ -	\$0.00		
Manageme nt Tasks				Hours	\$ -	\$0.00		
over 3				Hours	\$ -	\$0.00		
Years				Hours	\$ -	\$0.00		
				OTAL PROGRAM MANA	AGEMENT FEES	\$347,760.00		

Program Management Minimum Level of Service

- Verify eligibility of 501(c)(3) or 501(c)(19) nonprofits aligned with HUD's LMI national objectives (24 CFR 570.208).
- Manage CDBG-DR funds to assist nonprofits serving Low- and Moderate-Income (LMI) populations.
- Execute grant agreements outlining performance, compliance, and recordkeeping requirements.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Ensure compliance with HUD regulations (24 CFR 570.201(c)) and environmental review (24 CFR Part 58).
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.

- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.
- Conduct or Consult on Inspections and Receipt Reviews as required

		NON-PROFIT COMMUNITY RECOVERY PROGRAM Application Completion (3 Years, Est. 24 Applicants)			
Item Number	r Task	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
1	Processed Application	1	Each	\$ 27,262.31	\$27,262.31
			TOTAL APPLICATION PRO	OCESSING FEES-24	\$654,295.38

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant eligibility serving Low to Moderate income populations
- 2. Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.
- Provide written DOB determinations and maintain clear documentation in each applicant file.
- Provide applicants with case updates within 3 business days of inquiry. 4.
- Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- Complete draw requests within 5 business days of receipt, barring documentation issues.
- 7. Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn, ineligible, or denied applications that do

TOTAL APPLICATION PROCESSING FEES \$654,2	5.38
TOTAL TROOKAM MAKACLMENT TELO \$577,7	
TOTAL PROGRAM MANAGEMENT FEES \$347,7	0.00
TOTAL DOCUMENTATION FEES \$159,7	0.00

		C	ption A: Disaster Recovery Program Management				justifications, reuse of documentation or quantity discount schedules as
			LOCAL MITIGATION PLANNING PROGRAM				quantity and a surface and
			Progam Management (3 Years)				
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$1,000,000 for mitigation planning, feasibility studies, outreach and mitigation needs assessments, etc.
						•	
		Subject Matter Expert	3024	Hours	\$ 250.00	\$756,000.00	
Enter Staff	10	Senior Planner	4536	Hours	\$ 200.00	\$907,200.00	
to perform	9	Planner	4536	Hours	\$ 165.00	\$748,440.00	
Program	12	Senior Grant Manager	1512	Hours	\$ 225.00	\$340,200.00	
Manageme nt Tasks				Hours	\$ -	\$0.00	
over 3				Hours	\$ -	\$0.00	7
Years				Hours	\$ -	\$0.00	7
. 555				TOTAL PROJECT MAN	NAGEMENT FEES	\$2,751,840.00	

Program Management Minimum Level of Service

- Work closely with the County to conduct mitigation planning, feasibility studies, outreach and mitigation needs assessment.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.

Option A: Disaster Recovery Program Management LOCAL MITIGATION INFRASTRUCTURE PROGRAM **Documentation Deliverables (30 Days)**

justifications, reuse of documentation or quantity discount schedules as necessary.

ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$5,000,000 for each infrastructure project that increase resilience, reduce risk.	
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 78,750.00	\$78,750.00		
2	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 74,760.00	\$74,760.00	1	
3	Develop NOFA	1	Fixed Price	\$ 51,870.00	\$51,870.00		
4	Develop Enforceable Agreements detailing compliance terms and remedies	1	Fixed Price	\$ 39,900.00	\$39,900.00		
	TOTAL DOCUMENTATION FEES \$205,380.00						

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR 30 days prior to Program Launch Date Including drafts, County Approvals and Final Version

LOCAL MITIGATION INFRASTRUCTURE PROGRAM Progam Management (3 Years)							
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	
	16	Subject Matter Expert	428.4	Hours	\$ 250.00	\$107,100.00	
Enter Staff	12	Senior Grant Manager	1495.2	Hours	\$ 225.00	\$336,420.00	
to perform	15	Mitigation Programs Manager	3696	Hours	\$ 250.00	\$924,000.00	
Program		Mitigation Senior Grant Manager	9828	Hours	\$ 225.00	\$2,211,300.00	
Manageme nt Tasks				Hours	\$ -	\$0.00	
over 3				Hours	\$ -	\$0.00	
Years				Hours	\$ -	\$0.00	
				TOTAL PROGRAM MANA	AGEMENT FEES	\$3,578,820.00	

Program Management Minimum Level of Service

- Conduct cost-benefit analysis and environmental reviews (24 CFR Parts 58 & 55); ensure compliance.
- Execute compliant subrecipient or vendor agreements with clear performance and labor standards.
- Prioritize and manage investments that reduce risk and benefit LMI communities (24 CFR 570.208(a)(1)).
- Administer funds for mitigation infrastructure (e.g., flood protection, stormwater, resilience projects).
- Ensure compliance with HUD regulations (24 CFR 570.201(c)) and environmental review (24 CFR Part 58).
- Conduct periodic self-audits and provide documentation during County or HUD reviews. • Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.
- Conduct or Consult on Inspections and Receipt Reviews as required

TOTAL DOCUMENTATION FEES	\$205,380.00	
TOTAL PROGRAM MANAGEMENT FEES	\$3,578,820.00	
LOCAL MITIGATION INFRASTRUCTURE PROGRAM TOTAL	\$3,784,200.00	

25-0425-RFP Management, Administration & Implementation of Community Development Block Management, Administration & Implementation of					
	Option B: Housing Program Management 3 Year Cost Estimates				
ITEM No. CATEGORY PROGRAM DESCRIPTION (PPM/RRM)			COST		
	PROJECT	PROGRAM MANAGEMENT SERVICES			
1		Project Management	\$	3,215,520.00	
2		Other Professional Services		2,987,593.00	
3		Homeowner Rehabilitation/Reconstruction Program		455,746,737.00	
4		Homeowner Reimbursement Program	\$	2,728,108.00	

5	Small Rental Rehabilitation/Reconstruction Program (Local 4 \$	71,779,514.37
	TOTAL CDBG-DR PROJECT COST \$	536,457,472.37
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Complete areas highlighted in yellow.

Option B: Housing Program Management Provide Staff Rates for a 3 Year Term

	0.415		
Staff	Staff Position	Billa	able Rate (Hourly)
1	Administrative Assistant	\$	75.00
2	Call Center Representative	\$	85.00
3	Case Manager	\$	95.00
4	Construction Admin	\$	115.00
5	Outreach Coordinator	\$	165.00
6	Project Lead	\$	175.00
7	Construction Project Manager	\$	185.00
8	Policy Coordinator	\$	185.00
9	SFH Deputy Program Director	\$	190.00
10	Deputy Program Director	\$	215.00
11	Deputy Construction Director	\$	215.00
12	Process Manager	\$	225.00
13	Program Director	\$	230.00
14	Construction Director	\$	230.00
15	Policy Manager	\$	235.00
16	Finance Manager	\$	250.00
17	Subject Matter Expert	\$	250.00
18	Lead Project Manager	\$	275.00
19		\$	-
20		\$	

	Example for Informati	tion Purp	oses Only
Staff	Staff Position		Billable Rate (Hourly)
1	Sr. Project Manager	\$	250.00
2	Subject Matter Expert	\$	225.00
3	Program Lead	\$	205.00
4	Financial Analyst	\$	205.00
5	Environmental Specialist	\$	200.00
6	Construction Manager	\$	175.00
7	Grant Manager	\$	165.00
8	Compliance Lead	\$	165.00
9	Project Coordinator	\$	150.00
10	Inspector	\$	150.00
11	Jr. Project Manager	\$	150.00
12	Monitoring Analyst	\$	140.00
13	Lead Business Analyst	\$	130.00
14	QA/QC Analyst	\$	120.00
15	Trainer	\$	100.00
16	Case Manager	\$	95.00
17	Administrative Assistant	\$	65.00

Penalty Clause for key staffing:

Should any key staff leave or be replaced within an agreed upon time frame, the Contractor shall incur a penalty as stipulated by the contract terms

Option B: Housing Program Management						
Environmental Reviews and Inspection Rates BLENDED (all inclusive) ITEM No. TASK QUANTITY UNIT MEASURE LOADED UNIT PRICE / Measure						
1	Environmental Review Tier 1* (County-wide)		Fixed Price	\$ 25,000.00	\$25,000.00	
2	Environmental Review Tier 2 (Per Site/Project)		Fixed Price	\$ 1,000.00	\$1,725,000.00	
3	Environmental Assessment (As Needed Per Project)		Fixed Price	\$ 18,000.00	\$0.00	
4	Interim Inspections (As Applicable)	134	Fixed Price	\$ 550.00	\$737,000.00	
5	Final Inspection (As Applicable)	134	Fixed Price	\$ 550.00	\$737,000.00	
6	Lead-Based Paint Inspection (As Needed)		Fixed Price	\$ 1,200.00	\$6,000.00	
7	Lead-Based Paint Risk Assessment (As Needed)	30	Fixed Price	\$ 1,200.00	\$360,000.00	
8	Mold Inspection (As Needed)		Fixed Price	\$ 1,200.00	\$6,000.00	
9	Asbestos Inspection (As Needed)		Fixed Price	\$ 1,200.00	\$6,000.00	
10	Davis Bacon Compliance		Fixed Price	\$ 40,000.00	\$200,000.00	

For any item you are not managing or responsible for mark 0 in the Quantity Field

Example for informational purposes only	
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	Environmental Reviews and Ir	nspection Rates			
		BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT		
<u> </u>	Environmental Review Tier 1* (County-wide)	1	Fixed Price	\$ 12,000.00	\$12,000.00
2	Environmental Review Tier 2 (Per Site/Project)	1	Fixed Price	\$ 6,000.00	\$6,000.00
3	Environmental Assessment (As Needed Per Project)	1	Fixed Price	\$ 2,000.00	\$2,000.00
4	Interim Inspections (As Applicable)	0	Fixed Price	\$ -	\$0.00
5	Final Inspection (As Applicable)	1	Fixed Price	\$ 1,000.00	\$1,000.00
6	Lead-Based Paint Inspection (As Needed)	0	Fixed Price	\$ -	\$0.00
7	Lead-Based Paint Risk Assessment (As Needed)	0	Fixed Price	\$ -	\$0.00
8	Mold Inspection (As Needed)	0	Fixed Price	\$ -	\$0.00
9	Asbestos Inspection (As Needed)	0	Fixed Price	\$ -	\$0.00

	Option B: Housing Program Management Provide for a 3 Year Term							
ITEM No.	PROJECT ROLE	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / HOUR	AMOUNT			
1	Lead Project Manager	9,374	Hour(s)	\$ 275.00	\$2,577,960.00			
2	Finance Manager	1,310	Hour(s)	\$ 250.00	\$327,600.00			
3	Policy Manager	605	Hour(s)	\$ 235.00	\$142,128.00			
4	Policy Coordinator	907	Hour(s)	\$ 185.00	\$167,832.00			
		TOTAL PRO	DJECT MANAGEMENT	FEES for 3 Years	\$3,215,520.00			

Minimum Level of Service

- Establish and Manage Project charters, project timelines, goals, metrics and deliverables for the management of the programs Project Management Oversight for the Programs under the vendors purview
- Weekly & Monthly Status Reports
- Reporting Timelines, Budgets, Risks, Compliance, etd. 4
- Administrative Oversight
- Submit Invoices, timesheets, Record Keeping
- Status Meetings
- Communications Collaboration 8
- Transition and Continuity of Operations 9
- Managing Change Orders 10
- Onboarding, training, and technical assistance 11

	Option B: Housing Program Management Provide for a 3 Year Term Other Professional Services						
ITEM No.	ITEM No. SERVICE QUANTITY MEASURE HOUR						
1	Call Center Establishment and Operation	1	Est. Budget	\$ 1,068,480.00	\$1,068,480.00		
2	In-Person Customer Service Center Establishment and Operation	1	Est. Budget	\$ 1,267,000.00	\$1,267,000.00		
3	Training	1	Est. Budget	\$ 140,868.00	\$140,868.00		
4	Grant Compliance and Monitoring (3 Programs)	1,953	Hour(s)	\$ 168.87	\$329,805.00		
5	Project & Program Closeout (3 Programs)	882	Hour(s)	\$ 205.71	\$181,440.00		
		TOTAL	OTHER PROFE	SSIONAL SERVICE FEES	\$2,987,593.00		

Minimum Level of Service Call Center Establishment and Operation In-Person Customer Service Centers Establishment and Operation Training

Grant Compliance and Monitoring Program and Project Closeout

Option B: Housing Program Management HOMEOWNER REHABILITATION/RECONSTRUCTION PROGRAM Documentation Deliverables (30 Days)							
ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$375,000 in repair that have not been covered under other programs. • Work to be completed after the application is approved.	
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 39,690.00	\$39,690.00		
2	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 120,960.00	\$120,960.00		
3	Develop intake workflows	1	Fixed Price	\$ 28,350.00	\$28,350.00		

4	Develop standardized application forms (Intake and Appeals)	1	Fixed Price	\$ 19,194.00	\$19,194.00	There should only be 1 Intake Application form created and used for Home Owner Rehab/Recon, Home Owner Reimbursement and Small Rental Rehab/Recon Local Landlord
5	Develop and publish appeals process	1	Fixed Price	\$ 9,744.00	\$9,744.00	
6	Develop NOFA	1	Fixed Price	\$ 136,500.00	\$136,500.00	
			TOTAL	DOCUMENTATION FEES	\$354,438.00	

Flugram Funcies, SOFs, and NOFAS to be created within 30 days of contract start date OK within 30 days of Flugram Launch Date including draits, County Approvals and Final

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	HOMEOWNER REHABILITATION/RECONSTRUCTION PROGRAM Progam Management (3 Years)										
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT					
Entor Stoff	13	Program Director	5443.2	Hours	\$ 230.00	\$1,251,936.00					
Enter Staff to perform Program	10 17	Deputy Program Director Subject Matter Expert	5443.2 1764	Hours Hours	\$ 215.00 \$ 250.00	\$1,170,288.00 \$441,000.00					
Manageme nt Tasks	5 12	Outreach Coordinator Process Manager	252 1713.6	Hours Hours	\$ 165.00 \$ 225.00	\$41,580.00 \$385,560.00					
over 3 Years				Hours Hours TOTAL PROGRA	\$ - AM MANAGEMENT FEES	\$0.00 \$0.00 \$3,290,364.00					

Program Management Minimum Level of Service

- source amount and recinient
- Conduct regular reconciliations to verify proper allocation and flag anomalies.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews. • Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.

HOMEOWNER REHABILITATION/RECONSTRUCTION PROGRAM Application Completion (3 Years, Est. 1100 Applicants)							
BLENDED (all inclusive) Item Number Task QUANTITY UNIT MEASURE LOADED UNIT PRICE / AMOUNT Measure							
1	Processed Application	1	Each	\$ 25,507.41	\$25,507.41		
		TO	TAL APPLICATION I	PROCESSING FEES - 1100	\$28,058,151.00		

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant ownership, occupancy, income, and damage.
- Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.
- Provide written DOB determinations and maintain clear documentation in each applicant file.
- Provide applicants with case updates within 3 business days of inquiry.
- Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- Complete draw requests within 5 business days of receipt, barring documentation issues.
- Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn,

Staff Rate Sheet Enter Staff	II EM No.	PROJECT ROLE	QUANTITY	UNIT MEASURE	BLENDED (al LOADED UN HOL	IT PRICE /	AMOUNT
to perform	14	Construction Director	5443.2	Hour(s)	\$	230.00	\$1,251,936.00
Constructio	11	Deputy Construction Director	5443.2	Hour(s)	\$	215.00	\$1,170,288.00
Manageme	4	Construction Admin	19320	Hour(s)	\$	115.00	\$2,221,800.00
nt Tasks	7	Construction Project Manager	37296	Hour(s)	\$	185.00	\$6,899,760.00
			TOTA	LCONSTRUCTION	ON MANAGEN	MENT FEES	\$11,543,784.00

Construction Management Minimum Level of Service

- Review and confirm project scope, budget, and timeline and assist with development of scopes of work (SOW) for each property or project.
- Participate in homeowner meetings to explain repair/reconstruction processes.
- Coordinate environmental review clearance (24 CFR Part 58 compliance).
- Assist with procurement of general contractors in compliance with 2 CFR Part 200.317–326 reviewing contractor competive bids and supporting selection process.
- Ensure contractors meet licensing, bonding, and insurance requirements and Manage contractor onboarding and pre-construction meetings
- Monitor construction progress and adherence to approved SOW.
- Conduct regular interim inspections and quality assurance site visits and Address construction deficiencies and issue correction notices.
- Verify compliance with Davis-Bacon labor standards, and ensure compliance with Florida Building Code, HUD Housing Quality Standards (HQS), and local codes.
- Maintain project files, including permits, inspection reports, change orders, and photos.
- Prepare construction progress reports and updates for County review and county upload to HUD DRGR system, and .Track and report on timelines, budgets, milestones, and
- Ensure all work is complete and meets federal and local code requirements.
- Coordinate final inspections and obtain Certificates of Occupancy and Document completion of work, including signed homeowner acceptance forms.
- Manage contractor payments and closeout packages.
- Identify and assist in resolving any construction-related issues or complaints.

HOMEOWNER REHABILITATION/RECONSTRUCTION PROGRAM Rehab/Reconstruction Services								
	Renab/Reconstruction	Services						
	Unit Completion (3 Years, Es	st. 1100 Units)						
ITEM No.	BLENDED							
1	Single-Family Home and MHU Rehab/Recon	1	Unit	\$ 375,000.00	\$375,000.00			
			ТОТ	AL CONSTRUCTION COST	\$412,500,000.00			

Rehab/Reconstruction Minimum Level of Service

• The contractor will be responsible for managing unit delivery using a fixed-price model, adhering to pass-through cost restrictions ensuring 100% completion of projects prior to Payment Limitation Clause for Rehab/Reconstruction Services:

The contractor will only be paid for completed units that pass inspection and receive certificate of occupancy

Penalty Clause for Rehab/Reconstruction Services:

Failure to meet minimum quarterly production targets will result in financial consequences to be determined during contract negotiations

TOTAL DOCUMENTATION FEES	\$354,438.00
TOTAL PROGRAM MANAGEMENT FEES	\$3,290,364.00
TOTAL APPLICATION PROCESSING FEES	\$28,058,151.00
TOTALCONSTRUCTION MANAGEMENT FEES	\$11,543,784.00
TOTAL CONSTRUCTION COST	\$412,500,000.00
HOMEOWNER REHAB/RECONSTRUCTION PROGRAM TOTAL	\$455,746,737.00

		Option B: Housing Program Management HOMEOWNER REIMBURSEMENT PROGRAM Documentation Deliverables (30 Days)				justifications, reuse of documentation or quantity discount schedules as necessary.
ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: •Up to \$50,000 reimbursed for eligible repairs already completed by the homeowner. •Work to be completed after the application is approved.
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 29,190.00	\$29,190.00	
2	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 55,776.00	\$55,776.00	
3	Develop intake workflows	1	Fixed Price	\$ 18,690.00	\$18,690.00	
4	Develop standardized application forms (Intake and Appeals)	1	Fixed Price	\$ 11,130.00	\$11,130.00	There should only be 1 Intake Application form created and used for Home Owner Rehab/Recon, Home Owner Reimbursement and Small Rental Rehab/Recon Local Landlord
5	Develop and publish appeals process	1	Fixed Price	\$ 5,292.00	\$5,292.00	
6	Develop NOFA	1	Fixed Price	\$ 92,400.00	\$92,400.00	

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR within 30 days of Program Launch Date Including drafts, County Approvals and Final Version

		HOMEOWNER REIMBURSEMENT PROGRAM Progam Management (3 Years)					
Staff Number	BLENDED (all inclusive) Staff Staff Position OUANTITY UNIT MEASURE LOADED UNIT						
6	Project Lead	2142	Hours	\$	175.00	\$374,850.00	
5	Outreach Coordinator	252	Hours	\$	165.00	\$41,580.00	
			Hours	\$	-	\$0.00	
			Hours	\$	-	\$0.00	
			Hours	\$	-	\$0.00	
			Hours	\$	-	\$0.00	
			Hours	\$	-	\$0.00	
			TOTAL PROGRAM MAN	AGEM	ENT FEES	\$416,430.00	

Program Management Minimum Level of Service

- Maintain secure digital and physical files in accordance with 2 CFR 200.303 and HUD standards.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Conduct regular reconciliations to verify proper allocation and flag anomalies.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
- Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.
- Conduct or Consult on Inspections and Receipt Reviews as required

	HOMEOWNER REIMBURSEMENT PROGRAM Application Completion (3 Years, Est. 350 Applicants)							
Item Number	Task		QUANTITY		UNIT MEASURE	BLENDED LOADED UNIT PRICE / Measure	AMOUNT	
1	Processed Application		1		Each	\$ 5,997.71	\$5,997.71	
				TOT	AL APPLICATION PROCE	SSING FEES - 350	\$2,099,200.00	

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant ownership, occupancy, income, and damage.
- Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.
- Provide written DOB determinations and maintain clear documentation in each applicant file.
- Provide applicants with case updates within 3 business days of inquiry.
- Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- Complete draw requests within 5 business days of receipt, barring documentation issues.
- 7. Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn, ineligible, or denied applications that do

TOTAL DOCUMENTATION FEES \$212,478.00 **TOTAL PROGRAM MANAGEMENT FEES** \$416,430.00 TOTAL APPLICATION PROCESSING FEES \$2,099,200.00 HOMEOWNER REIMBURSEMENT PROGRAM TOTAL \$2,728,108.00

ITEM No.	TASK	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	What it would cover: • Up to \$375,000 in eligible repairs or reconstruction. • Work to be completed after the application is approved.
1	Develop & Deliver Program Policies	1	Fixed Price	\$ 29,190.00	\$29,190.00	
2	Develop Program Standard Operating Procedures	1	Fixed Price	\$ 48,384.00	\$48,384.00	
3	Develop intake workflows	1	Fixed Price	\$ 17,010.00	\$17,010.00	
4	Develop standardized application forms (Intake and Appeals)	1	Fixed Price	\$ 19,194.00	\$19,194.00	There should only be 1 Intake Application form created and used for Home Owner Rehab/Recon, Home Owner Reimbursement and Small Rental Rehab/Recon Local Landlord
5	Develop and publish appeals process	1	Fixed Price	\$ 9,744.00	\$9,744.00	
6	Develop NOFA	1	Fixed Price	\$ 73,684.80	\$73,684.80	
			TOTAL	DOCUMENTATION FEES	\$197,206.80	

• Program Policies, SOPs, and NOFAs to be created within 30 days of contract start date OR within 30 days of Program Launch Date Including drafts, County Approvals and Final Version

	SMALL RENTAL REHABILITATION/RECONSTRUCTION (LOCAL LANDLORD PROGRAM) Progam Management (3 Years)					
From Staff Rate Sheet	Staff Number	Staff Position	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT
Enter Staff	13 10	Program Director Deputy Program Director	588 588	Hours Hours	\$ 230.00 \$ 215.00	\$135,240.00 \$126,420.00
to perform Program	17 5	Subject Matter Expert Outreach Coordinator	210 252	Hours Hours	\$ 250.00 \$ 165.00	\$52,500.00 \$41,580.00
Manageme nt Tasks over 3				Hours Hours	\$ - \$ -	\$0.00 \$0.00
Years				Hours TOTAL PROGRA	\$	\$0.00 \$355,740.00

Program Management Minimum Level of Service

- Maintain secure digital and physical files in accordance with 2 CFR 200.303 and HUD standards.
- Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including source, amount, and recipient.
- Conduct regular reconciliations to verify proper allocation and flag anomalies.
- Maintain logs of assistance provided and common applicant challenges for process improvements.
- Conduct periodic self-audits and provide documentation during County or HUD reviews.
- Update policies and procedures promptly as regulations evolve or as directed by the County.
- Keep all team members trained on latest applicable federal, state, and local requirements.
- Maintain QC logs and checklists for all disbursements and draw packets.
- Ensure appeal decisions are issued within 15 business days of submission.
 Maintain logs of appeals, decisions, and resolutions for monitoring purposes.
- Submit monthly and quarterly reports with updates on application status, fund usage, and compliance.
- Provide ad hoc reports upon County request within 3 business days.
- Ensure all reports align with DRGR metrics and County formatting requirements.
- Maintain accurate and real-time records of all program actions in the SOR.

SMALL RENTAL REHABILITATION/RECONSTRUCTION (LOCAL LANDLORD PROGRAM) Application Completion (3 Years, Est. 177 Applicants)						
Item Number	Task	QUANTITY		BLENDED (all inclusive) LOADED UNIT PRICE / Measure	AMOUNT	
1	Processed Application	1	Each	\$ 25,507.41	\$25,507.41	
TOTAL APPLICATION PROCESSING FEES - 177 \$4,514,811.57						

Application Intake & Award Minimum Level of Service

Application Intake & Award

- 1. Perform complete verification of applicant ownership, occupancy, income, and damage.
- 2. Utilize standard tools (e.g., FEMA, SBA, insurance) to conduct compliant DOB analysis.

- 3. Provide written DOB determinations and maintain clear documentation in each applicant file.
- 4. Provide applicants with case updates within 3 business days of inquiry.
- 5. Issue awards or vouchers only after full eligibility, DOB clearance, and documentation review.
- 6. Complete draw requests within 5 business days of receipt, barring documentation issues.
- 7. Resolve payment issues or discrepancies within 7 business days.

Payment Limitation Clause for Application Intake & Award:

The County will only authorize payment for services tied to successfully processed and approved applications. No compensation shall be provided for incomplete, withdrawn,

	SMALL RENTAL REHABILITATION/RECONSTRUCTION (LOCAL LANDLORD PROGRAM)						
From	Construction Management Services (3 Years)						
Staff Rate Sheet	II EM No.	PROJECT ROLE	QUANTITY	UNIT MEASURE	BLENDED (all inclusive) LOADED UNIT PRICE / HOUR	AMOUNT	
Enter Staff							
to perform	14	Construction Director	604.8	Hour(s)	\$ 230.00	\$139,104.00	
Constructio	11	Deputy Construction Director	604.8	Hour(s)	\$ 215.00	\$130,032.00	
Manageme	4	Construction Admin	588	Hour(s)	\$ 115.00	\$67,620.00	
nt Tasks	7	Construction Project Manager	0	Hour(s)	\$ 185.00	\$0.00	
			TOT	ALCONSTRUCTION	ON MANAGEMENT FEES	\$336,756.00	

Construction Management Minimum Level of Service

- Review and confirm project scope, budget, and timeline and assist with development of scopes of work (SOW) for each property or project.
- Participate in homeowner meetings to explain repair/reconstruction processes.
- Coordinate environmental review clearance (24 CFR Part 58 compliance).
- Assist with procurement of general contractors in compliance with 2 CFR Part 200.317–326 reviewing contractor competive bids and supporting selection process.
- Ensure contractors meet licensing, bonding, and insurance requirements and Manage contractor onboarding and pre-construction meetings
- Monitor construction progress and adherence to approved SOW.
- Conduct regular interim inspections and quality assurance site visits and Address construction deficiencies and issue correction notices.
- Verify compliance with Davis-Bacon labor standards, and ensure compliance with Florida Building Code, HUD Housing Quality Standards (HQS), and local codes.
- Maintain project files, including permits, inspection reports, change orders, and photos.
- Prepare construction progress reports and updates for County review and county upload to HUD DRGR system, and .Track and report on timelines, budgets, milestones, and
- Ensure all work is complete and meets federal and local code requirements.
- Coordinate final inspections and obtain Certificates of Occupancy and Document completion of work, including signed homeowner acceptance forms.
- Manage contractor payments and closeout packages.
- Identify and assist in resolving any construction-related issues or complaints.

	SMALL RENTAL REHABILITATION/RECONSTRUC	TION (LOCAL LANDLOR	D PROGRAM)			
	Rehab/Reconstruction Services					
	Unit Completion (3 Years, Est. 177 Units)					
ITEM No.		QUANTITY	UNIT MEASURE	BLENDED LOADED UNIT PRICE / HOUR	AMOUNT	
1	Single-Family Home – Rehab/Reconstruction	1	Unit	\$ 375,000.00	\$375,000.00	
			TOTAL CON	ISTRUCTION COST -177	\$66,375,000.00	

Rehab/Reconstruction Minimum Level of Service

• Track and log all disbursements in SOR and provide to County to update HUD DRGR with applicant-level detail maintaining audit-ready records for each disbursement including Payment Limitation Clause for Rehab/Reconstruction Services:

The contractor will only be paid for completed units that pass inspection and receive certificate of occupancy

Penalty Clause for Rehab/Reconstruction Services:

Failure to meet minimum quarterly production targets will result in financial consequences to be determined during contract negotiations

TOTAL DOCUMENTATION FEES	\$197,206.80
TOTAL PROGRAM MANAGEMENT FEES	\$355,740.00
TOTAL APPLICATION PROCESSING FEES	\$4,514,811.57
TOTAL CONSTRUCTION MANAGEMENT FEES	\$336,756.00
TOTAL CONSTRUCTION COST	\$66,375,000.00
SMALL RENTAL REHABILITATION/RECONSTRUCTION (LOCAL LANDLORD PROGRAM) TOTAL	\$71,779,514.37