Department Director: Joe Lauro OMB Budget Analyst: Shane Kunze OMB CIP Budget Analyst: Andrew Brown

#### **Department Purpose**

The Department of Administrative Services (DAS) centralizes services for purchasing, risk, real property, facility, and fleet operations to one internal department for the efficient delivery of those services to all departments under the Pinellas County Board of County Commissioners (BCC), select appointing authorities, and all constitutional offices.

#### **Budget Summary**

	Fund: 0001 – General Fund										
Major Object	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request					
Personnel Services	\$11,934,551	\$12,265,528	\$11,585,659	\$13,647,640	\$12,869,820	\$12,718,340					
Operating Expenses	\$26,019,698	\$26,340,984	\$29,062,320	\$28,057,890	\$30,705,480	\$31,015,360					
Capital Outlay	\$718,834	\$479,989	\$169,859	\$365,000	\$365,000	\$265,000					
Grants and Aids	\$0	\$0	\$0	\$0	\$0	\$0					
Transfers to Other Funds	\$0	\$0	\$0	\$0	\$0	\$0					
Reserves	\$0	\$0	\$0	\$0	\$0	\$0					
Expenditures Total	\$38,673,083	\$39,086,501	\$40,817,838	\$42,070,530	\$43,940,300	\$43,999,700					
FTE – General Fund	136.4	141.9	141.1	139.5	139.5	130.7					

Fund: 5002 – Fleet Management Fund										
Major Object	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request				
Personnel Services	\$2,319,306	\$2,433,909	\$2,354,389	\$2,852,680	\$2,520,060	\$2,913,570				
Operating Expenses	\$7,501,911	\$8,092,915	\$11,272,485	\$10,148,960	\$11,047,990	\$11,403,950				
Capital Outlay	\$2,332,373	\$2,380,218	\$4,399,284	\$11,497,680	\$11,497,680	\$12,816,130				
Reserves	\$0	\$0	\$0	\$16,823,490	\$0	\$8,500,370				
Expenditures Total	\$12,153,590	\$12,907,041	\$18,026,157	\$41,322,810	\$25,065,730	\$35,634,020				
FTE – Fleet Management Fund	27.5	28.7	28.4	28.4	28.4	28.3				

Fund: 5005 – Risk Financing Fund										
Major Object	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request				
Personnel Services	\$7,453,521	\$7,785,337	\$5,371,803	\$7,438,730	\$7,395,890	\$7,491,870				
Operating Expenses	\$12,161,766	\$13,082,599	\$14,398,267	\$15,313,480	\$16,799,580	\$19,073,170				
Capital Outlay	\$2,756	\$0	\$0	\$0	\$0	\$0				
Reserves	\$0	\$0	\$0	\$30,985,330	\$0	\$27,135,260				
Expenditures Total	\$19,618,043	\$20,867,937	\$19,770,070	\$53,737,540	\$24,195,470	\$53,700,300				
Risk Financing Fund	19.0	14.5	12.0	11.5	11.5	11.4				

### FY24 Budget Drivers and Topics of Discussion

- The Proposed FY24 Budget includes 3.0% Salary Adjustments on the Mid-Point for all employees and additional wage changes of \$45,400 for career paths and ladders. Despite the salary adjustments and additional wages, Personnel Services for the General Fund are decreasing from \$13.6M to \$12.7M for a difference of \$929,300, or 6.8%. This is due to the realignment of 10.0 FTE (and the associated \$1.3M in salary and benefits) into the newly forming Construction Services Department. Additionally, \$84,100 of operating expenditures are realigned into the Construction Services Department from the Department of Administrative Services (DAS).
- Utility Services for the General Fund are increasing from \$10.0M to \$13.0M for a difference of \$3.0M, or 29.5% primarily due to FY23 and FY24 rate increases from Duke Energy. Water, natural gas, and waste management are also budgeting higher expenses in FY24.
- Repair and Maintenance Services for the General Fund are increasing from \$3.3M, or \$4.2M for a difference of \$899,400, or 27.2% due to an increase in deferred maintenance being addressed, newly requested facility repair and maintenance, and increased costs for materials due to inflation and supply disruptions.
- Contractual Services for the General Fund are increasing from \$4.4M to \$4.5M for a difference of \$163,070, or 3.7% due to County approved vendor contract cost increases.
- Fleet Management Fund's charges for services (revenue) are increasing from \$16.1M to \$20.1M for a difference of \$4.0M, or 24.8%. Charges for Operations and Maintenance are increasing from \$11.6M to \$14.7M for a difference of \$3.1M, or 27.1% due to an increase in demand for service on an aging fleet and increased expenses related to inflation and supply chain disruptions. Vehicle replacement charges are also increasing from \$4.4M to \$5.4M for a difference of \$942,130, or 21.2% due to an increase from 3.0% to 5.0% for vehicle inflation calculations.
- Expenditures for Operating Supplies in the Fleet Management Fund, which includes fuel and parts, is increasing from \$7.5M to \$8.4M for a difference of \$875,430, or 11.7%. Fuel quantity is expected to remain consistent with FY23, however, the budgeted prices per gallon for gasoline and diesel are increasing to better align with market conditions, which have been impacted by inflation and supply disruptions.

- Vehicle and Heavy Equipment replacement expenditures are increasing from \$11.4M to \$12.7M for a difference of \$1.3M, or 11.3%. This increase is partially due to a higher quantity of vehicles ordered according to the replacement schedule, but primarily due to inflation and supply chain disruptions raising the cost of vehicles overall.
- The Fleet Management Division (Fleet) and the Office of Management and Budget (OMB) are coordinating on updating Fleet's vehicle operation and maintenance (O&M) charges. The result is expected to improve Fleet's efficiencies by reducing manual processes and improve client department's ability to budget for costs.
- Fleet anticipates completing the enterprise-wide GPS/telematics initiative on all rolling stock assets under the Board of County Commissioners (BCC) by September 30, 2023. Following completion, Fleet can improve the County's sustainability by providing reports on applicable asset idle times and client departments can begin to take meaningful steps to reduce idle time and thus the County's carbon footprint.
- Fleet recently finalized a competitive procurement process with an engineering and design firm to develop and build an electric vehicle infrastructure master plan. American Rescue Plan Act (ARPA) funding has been secured to fund the three-year design project which will result in construction requirements that support Fleet's plan to convert the County's light duty fleet of 654 internal combustion engine powered vehicles to electric vehicles over the next 10 years.
- Risk Financing Fund expenditures for general liability are increasing from \$1.2M to \$1.4M for a difference of \$200,000, or 16.7% due to increased costs related to general liability. Risk went over budget on this item in FY22 and may possibly do so in FY23, thus the increase in FY24.
- Property and casualty insurance rates under the Risk Financing Fund are increasing from \$12.7M to \$16.0M for a difference of \$3.3M, or 26.0%. This is due to FY23 rates being \$1.5M, or 16.8% higher than the FY23 budget of \$12.7M. Risk Financing Fund projects rates to increase again in FY24, so this request accounts for the known increase experienced in FY23 and the projected increase in FY24.
- Additionally, the Risk Financing Fund is seeking to purchase 60 automated external defibrillators (AED) and maintenance packages for \$166,800, which is a cyclical cost that does not reoccur annually.

### FY24 Decision Packages

- Fund a New Generator Replacement Program (GF, Non-Recurring \$2.0M)
  - Maintain Pinellas County's generator fleet by investing in infrastructure to meet current and future needs so the County may effectively and efficiently deliver services and support. By creating a generator replacement program with reserves, the County can proactively plan and budget for the replacement of County generators aged beyond life.
- Ensure ADA Compliance with County-Owned Properties (GF, Non-Recurring \$426,000)
  - Serve the needs of all Pinellas County residents and customers by identifying ADA compliance issues for all County-owned facilities.

- Operation and Maintenance of the St. Petersburg Veterinary Technology Center (GF, Recurring \$330,000)
  - To be responsible stewards of the public's resources, the department will maintain the St. Petersburg Veterinary Technology Center at current levels of service for Countyowned facilities following the reversion of ownership of this property back to the County.

### FY24 Operating Budget Analysis

The Department of Administrative Services budget consists of three funds: the General Fund (0001), Fleet Management Fund (Fund 5002), and the Risk Financing Fund (Fund 5005). OMB and DAS have discussed each line item in the submitted budget. Following discussions and adjustments, the budget presented herein is supported by both departments.

Excluding reserves, expenditures for the department overall are increasing from \$89.3M to \$97.7M for a difference of \$8.4M, or 9.4%. The explanation of the increases is provided above.

#### Fund 0001 - General Fund

The General Fund supports operations for Purchasing and Facilities and Real Property and expenditures are increasing from \$42.1M to \$44.0M for a difference of \$1.9M, or 4.5%. as explained above.

#### Fund 5002 - Fleet Management Fund

The Fleet Management Fund is supported by charges for services and parts billed to client departments and agencies. Excluding Reserves, expenditures for the Fleet Management Fund are increasing overall from \$24.5M to \$27.1M for a difference of \$2.6M, or 10.8% as explained above. Revenues for the Fleet Management Fund are decreasing from \$41.3M to \$35.6M for a difference of \$5.8M, or 13.9%. This is due to a decrease in the beginning fund balance, which went from \$24.0M to \$13.9M for a difference of \$10.1M, or 42.1%. Reserves for the Fleet Management Fund are also decreasing from \$16.8M to \$8.5M for a difference of \$8.3M, or 49.5%. Both Reserves and beginning fund balance are decreasing due to unanticipated inflation, demand in service and parts, and supply chain disruptions that have led to increased expenditures and budget amendments to meet operational demands in FY23 and FY24.

#### Fund 5005 - Risk Financing Fund

The Risk Financing Fund is supported by charges for services, insurance administration, and coverage for departments and agencies. Excluding Reserves, expenditures are increasing from \$22.8M to \$26.6M for a difference of \$3.8M, or 16.8%. Revenue is decreasing from \$53.7M to \$53.7M (the same due to rounding) for a difference of \$37,200, or 0.07%, due to an updated methodology for how inflation is factored. This is offset by an increase from \$29.1M to 30.2M for a difference of \$1.1M, or 4.0% in the begging fund balance. Reserves are also decreasing from \$31.0M

to \$27.1M for a difference of \$3.9M, or 12.4%, due to an increase in insurance rates and claims and the reduction of revenue as explained above.

### FY23 Accomplishments

- Hired a firm to assist with design of an electric vehicle (EV) charging infrastructure for Fleet Management.
- Negotiated agreement for an upgrade to Fleet Management software.
- Fully implemented the Grainger Keep Stock program for efficiency in Facilities operations.
- Completed implementation of GPS system.
- Completed Public Safety Campus fuel site design.
- Decommissioned four fuel sites as per DAS Work Plan.
- Completed implementation of Open Gov Procurement software.

#### Work Plan

- Conduct County Space Study and Analysis
- Develop Building Project Management Manual
- Develop EV Master Plan
- Implement New Vehicle and Equipment Global Positioning System (GPS) Program
- Update Management Plan for County-Owned Properties
- Update Real Estate Policy and Procedures

### Performance Measures

Measure	Unit of Measure	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
Change in Carbon Dioxide Emission from Prior Year	Percent	-4.00%	-	-	-
Change in Employee Injuries from Prior Year	Percent	0.0%	-14.0%	-5.0%	-5.0%
Change Orders Processed - Form A	Count	2,357	2,161	-	-
Savings Attributed to Purchasing Card Use	US Dollars	\$1,435,833.00	-	\$1,350,000.00	\$1,350,000.00
Vendors in Compliance With Assigned Insurance Requirements	Percent	81.0%	81.0%	80.0%	80.0%

### **Budget Summary by Program and Fund**

#### **Reserves Program**

Oversees the management and allocation of the County's financial reserves.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
5002 - Fleet	\$0	\$0	\$0	\$16,823,490	\$8,500,370
Management Fund					
5005 - Risk	\$0	\$0	\$0	\$30,985,330	\$27,135,260
Financing Fund					
Total	\$0	\$0	\$0	\$47,808,820	\$35,635,630

#### **Emergency Events**

Expenditures incurred during a disaster event to allow for accurate tracking of those expenses in support of reimbursement of eligible expenditures from the Federal Emergency Management Agency's (FEMA) Public Assistance Grant Program or other funding sources, as applicable.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$1,145,668	\$1,186,488	\$8,312	\$0	\$0
Total	\$1,145,668	\$1,186,488	\$8,312	\$0	\$0

#### Land Management

Protection of parks, environmental land, and natural resources and the maintenance of county owned landscapes.

Fund	FY20 Actual	FY21	FY22 Actual	FY23 Budget	FY24 Budget
		Actual		_	_
0001 - General	\$0	\$0	\$0	\$525,000	\$525,000
Fund					
Total	\$0	\$0	\$0	\$525,000	\$525,000

### Fleet Fuel Management

Provides fuel and maintains fuel sites throughout the County and ensures regulatory compliance.

Fund	FY20 Actual	FY21	FY22	FY23 Budget	FY24 Budget
		Actual	Actual	_	_
5002 - Fleet	\$4,372,068	\$4,599,295	\$6,955,160	\$6,254,250	\$6,843,000
Management Fund					
Total	\$4,372,068	\$4,599,295	\$6,955,160	\$6,254,250	\$6,843,000

#### Fleet Asset Management

Acquisition, use, maintenance, repair, and disposal of County-owned vehicles, heavy equipment, and stationary engines.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
5002 - Fleet	\$7,780,806	\$8,307,747	\$11,070,997	\$18,245,070	\$20,290,650
Management Fund					
Total	\$7,780,806	\$8,307,747	\$11,070,997	\$18,245,070	\$20,290,650

#### **Radio and Technology**

Management and administration of the countywide intergovernmental radio and data system used for public safety communication and incident response and non-public safety use by various agencies and regional partners such as Pinellas Suncoast Transit Authority (PSTA) and the Pinellas County School District. Provides a secure, countywide computer network connecting nearly 100 remote sites to the Regional 911 Center.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$0	\$0	\$0	\$9,700	\$9,700
Total	\$0	\$0	\$0	\$9,700	\$9,700

### Procurement

Centralized purchasing function for the Pinellas County Board of County Commissioners (BCC) and select constitutionals officers defined by County Code 2-156 through 2-195 and selected sections of 2-62.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$2,086,006	\$2,910,905	\$2,633,372	\$2,402,420	\$2,576,240
Total	\$2,086,006	\$2,910,905	\$2,633,372	\$2,402,420	\$2,576,240

#### **Jail Facility Operations and Maintenance**

Maintenance of the detention and other facilities operated by the Pinellas County Sheriff's Office.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$5,911,363	\$6,281,620	\$6,180,779	\$6,791,380	\$5,855,190
Total	\$5,911,363	\$6,281,620	\$6,180,779	\$6,791,380	\$5,855,190

### **Utility Support**

Provision of electricity, potable water, reclaimed water, sanitary sewer, stormwater sewer, and refuse collection services for Pinellas County owned and leased facilities.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General	\$9,262,423	\$9,691,591	\$11,224,642	\$10,008,000	\$12,958,680
Fund					
Total	\$9,262,423	\$9,691,591	\$11,224,642	\$10,008,000	\$12,958,680

#### Property Acquisition, Management, and Surplus

Acquisition, design, construction, remodeling, allocation, and disposition of County owned real property and the transfer and disposal of surplus County-owned personal property.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$2,432,573	\$1,953,302	\$1,864,254	\$2,373,750	\$995,260
Total	\$2,432,573	\$1,953,302	\$1,864,254	\$2,373,750	\$995,260

### Leasing

County Leasing and licensing of real property owned by others.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General Fund	\$4,945,799	\$5,100,279	\$5,352,837	\$5,911,690	\$5,604,270
Total	\$4,945,799	\$5,100,279	\$5,352,837	\$5,911,690	\$5,604,270

#### **Facility Operation and Maintenance**

Operations and maintenance of all Pinellas County Government and Courts facilities.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
0001 - General	\$12,927,520	\$11,962,315	\$13,553,642	\$14,048,590	\$14,219,430
Fund					
Total	\$12,927,520	\$11,962,315	\$13,553,642	\$14,048,590	\$14,219,430

#### Protecting County Employees, Citizens, and Assets

Management of Pinellas County's risk due to worker injuries, third party liability losses from citizens and others, property losses, environmental losses, and other types of losses.

Fund	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY24 Budget
5005 - Risk	\$19,580,490	\$20,867,937	\$19,770,070	\$22,752,210	\$26,565,040
Financing Fund					
Total	\$19,580,490	\$20,867,937	\$19,770,070	\$22,752,210	\$26,565,040

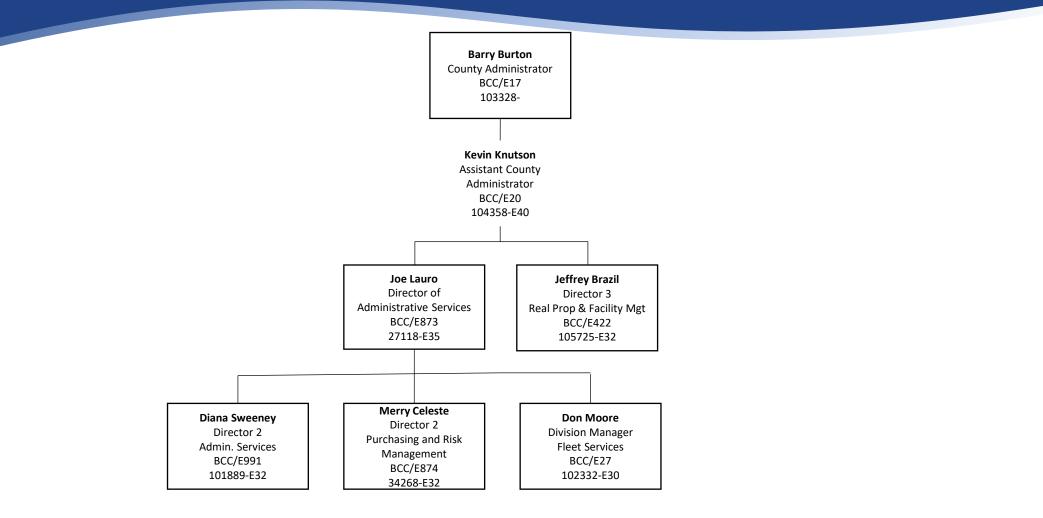
### Attachments:

1. Organizational Chart	Page 12
2. Budget Reports	Page 30
a. Department Roll-up	
b. By Fund	
3. Vacancy Report	Page 50
4. Decision Packages Report	
5. Financial Analysis Stress Test	Page 57

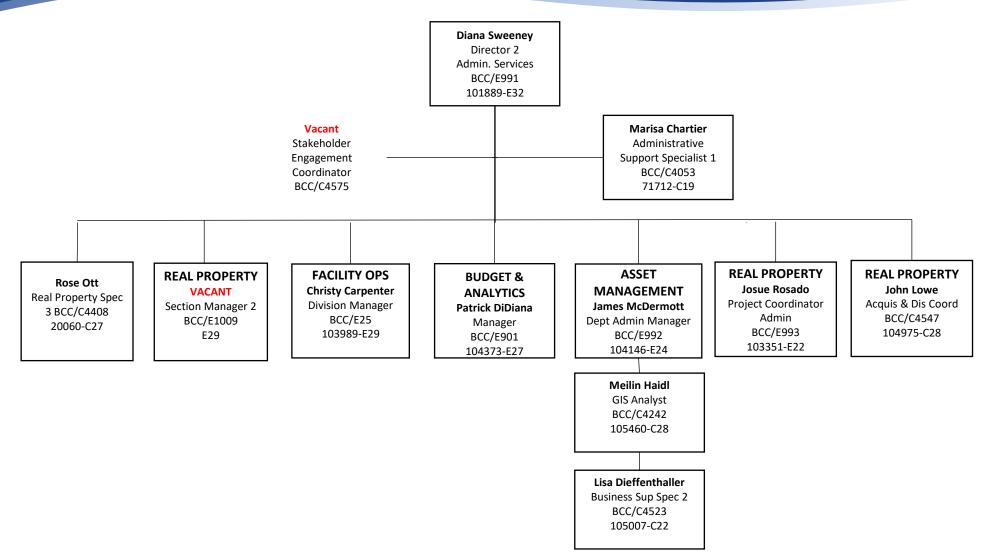
### Attachment 1: Organizational Chart

### PINELLAS COUNTY DEPARTMENT OF ADMINISTRATIVE SERVICES





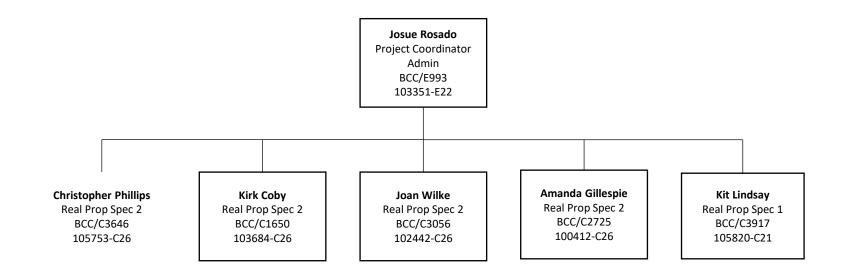
### DEPARTMENT OF ADMINISTRATIVE SERVICES FACILITIES AND REAL PROPERTY DIVISION



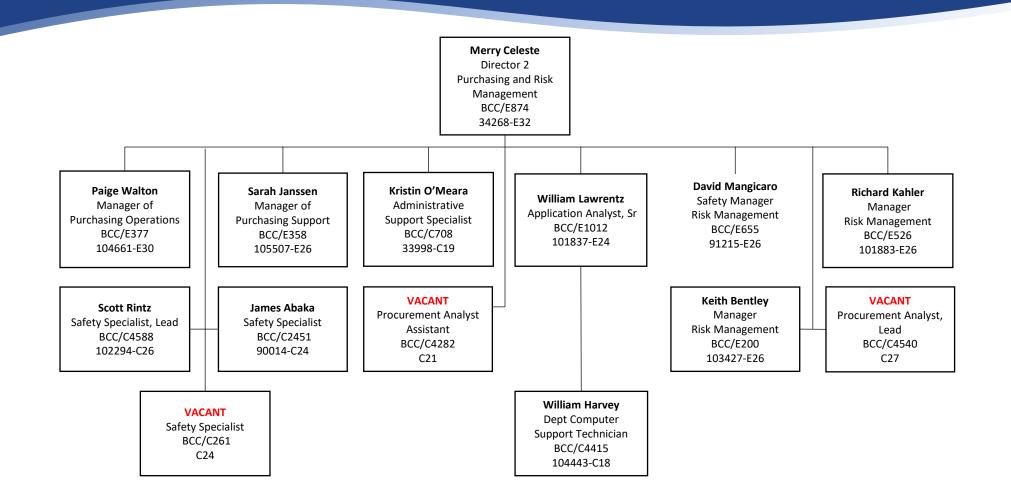
March 1, 2023

### FACILITIES AND REAL PROPERTY DIVISION REAL PROPERTY

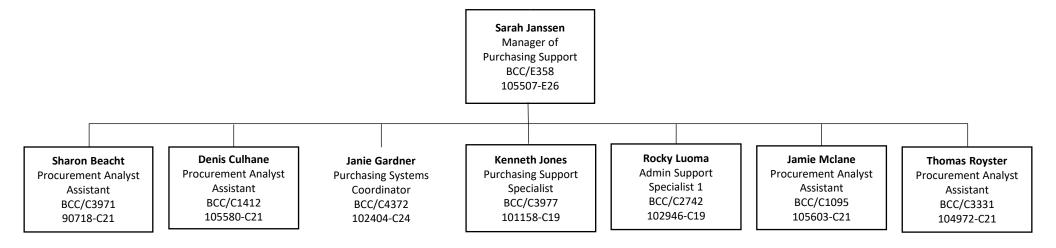




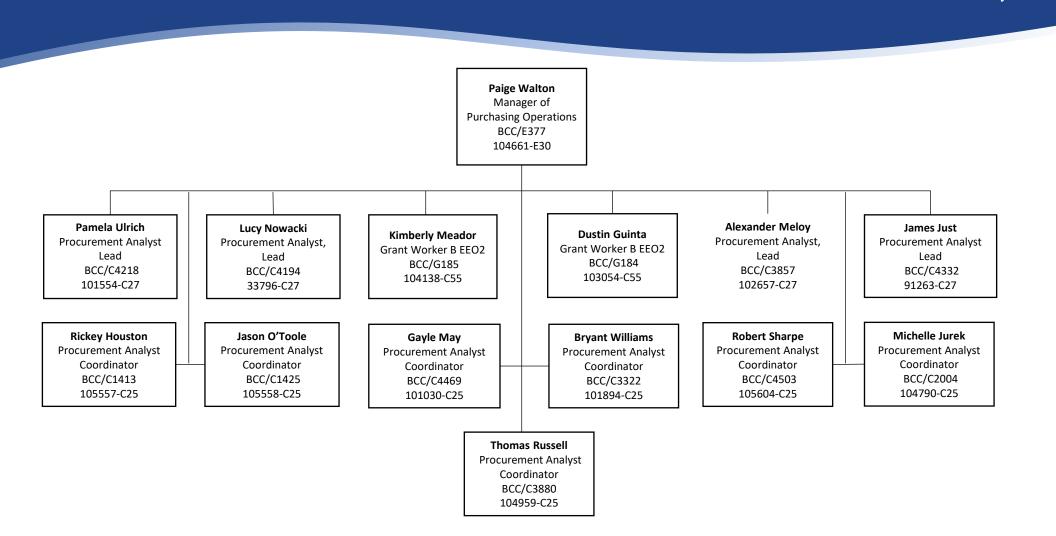
# DEPARTMENT OF ADMINISTRATIVE SERVICES PURCHASING AND RISK MANAGEMENT DIVISION



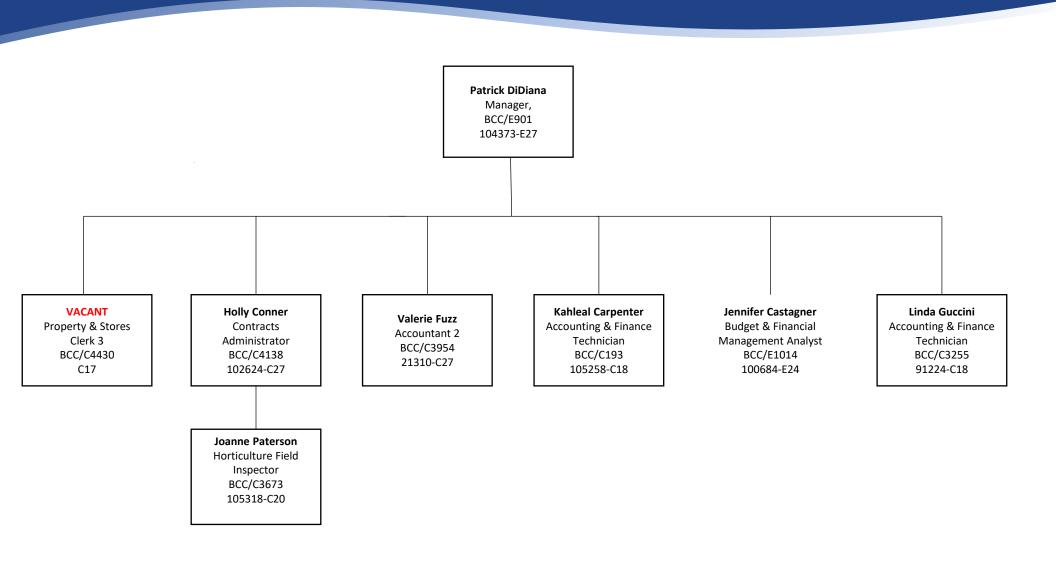
# DEPARTMENT OF ADMINISTRATIVE SERVICES PURCHASING DIVISION



### DEPARTMENT OF ADMINISTRATIVE SERVICES PURCHASING



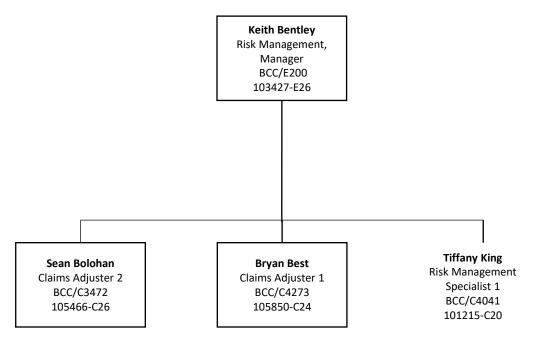
### DEPARTMENT OF ADMINISTRATIVE SERVICES BUDGET & ANALYTIC SERVICES



March 1, 2023

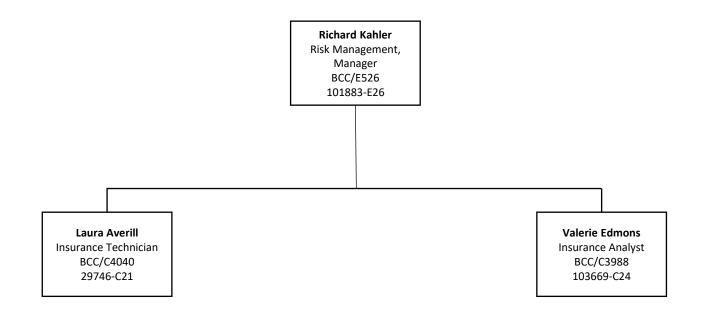
### DEPARTMENT OF ADMINISTRATIVE SERVICES RISK MANAGEMENT- CLAIMS



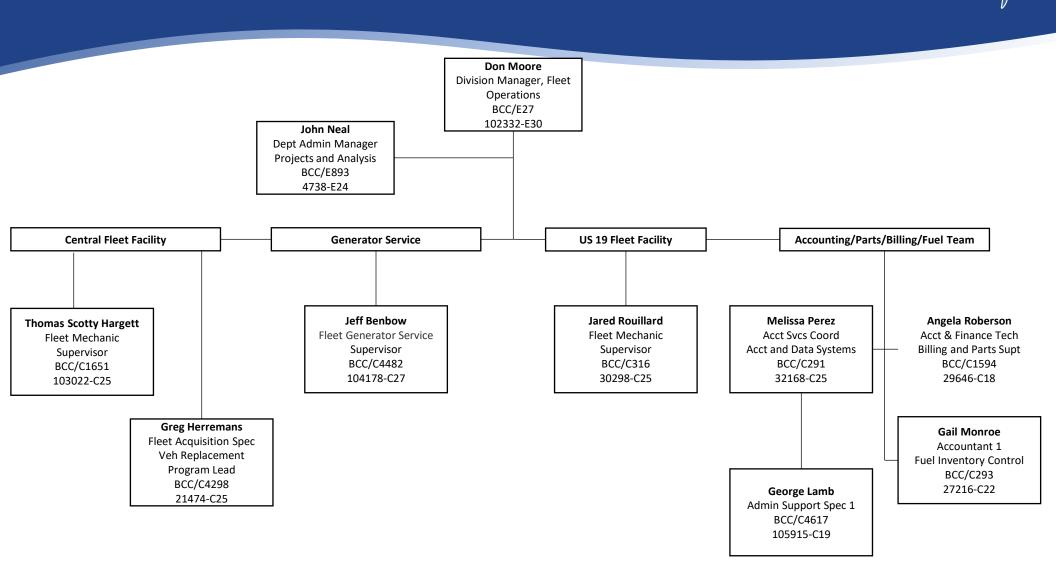


### DEPARTMENT OF ADMINISTRATIVE SERVICES RISK MANAGEMENT- INSURANCE

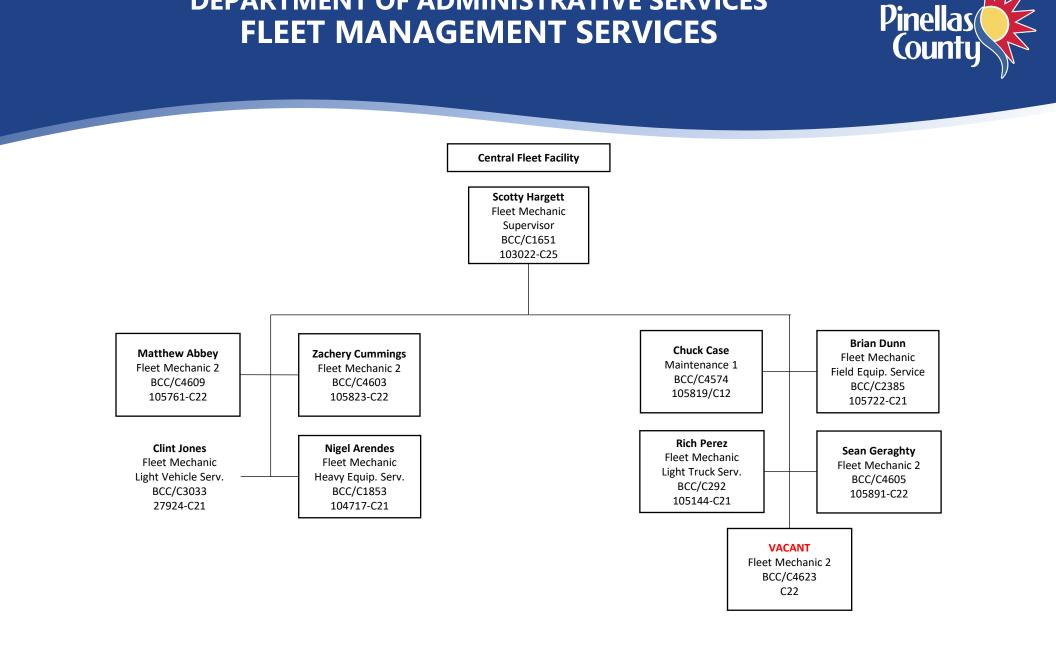




### DEPARTMENT OF ADMINISTRATIVE SERVICES FLEET MANAGEMENT SERVICES

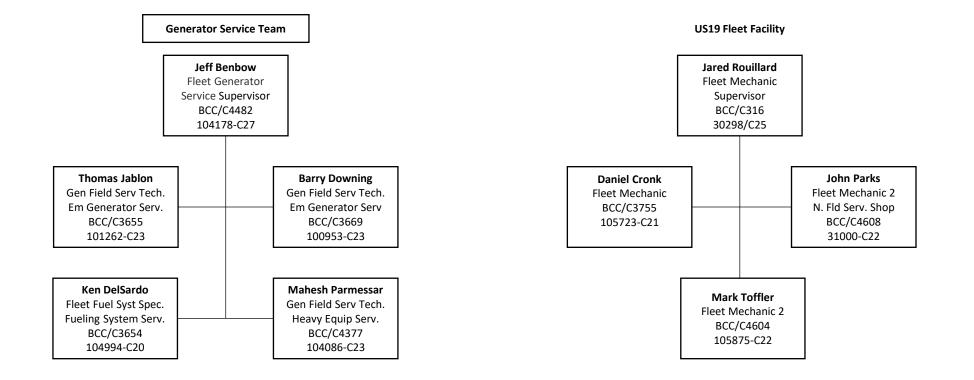


# **DEPARTMENT OF ADMINISTRATIVE SERVICES FLEET MANAGEMENT SERVICES**



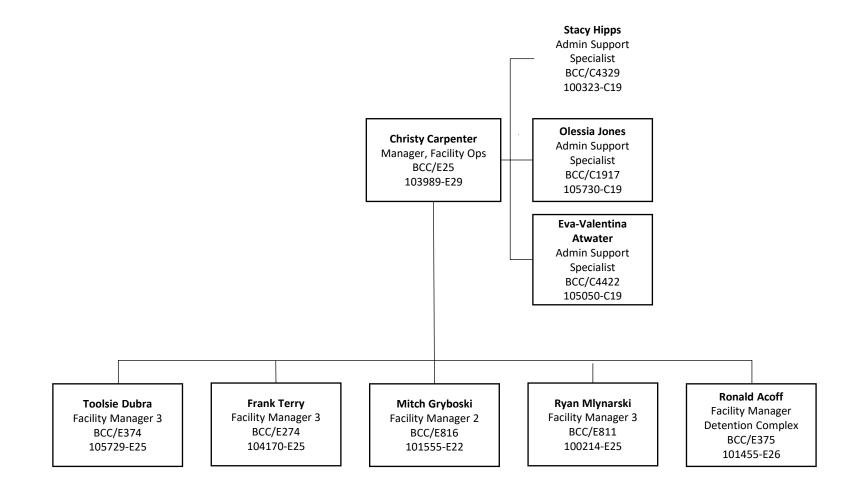
# DEPARTMENT OF ADMINISTRATIVE SERVICES FLEET MANAGEMENT SERVICES





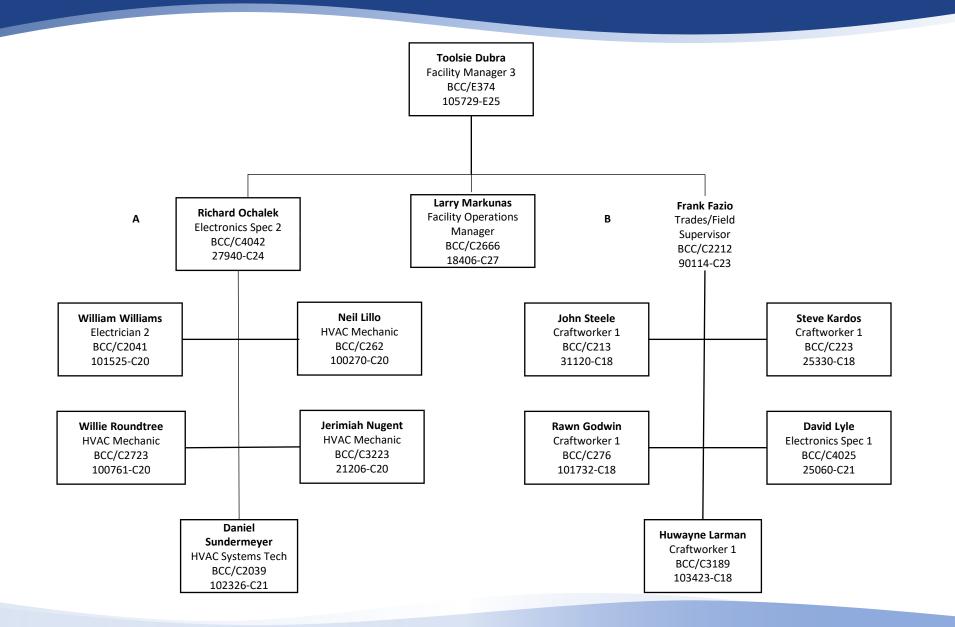
### FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS





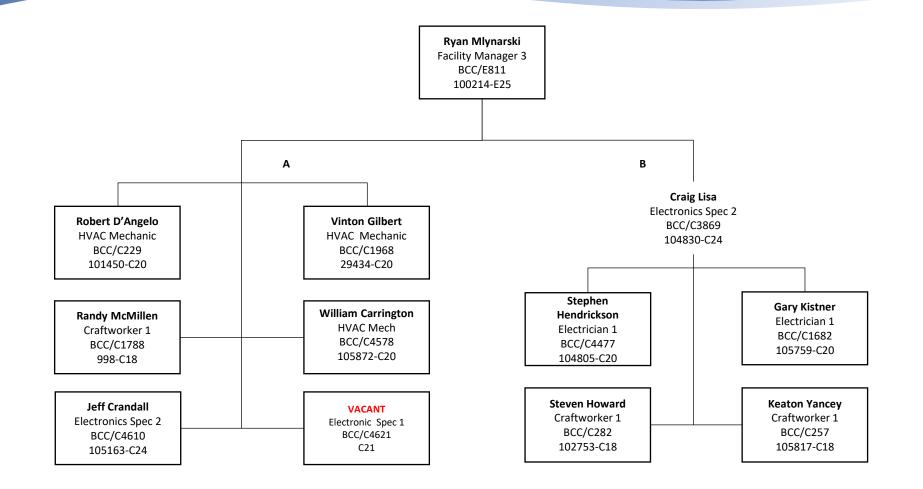
March 1, 2023

### FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS – NORTHWEST NORTH



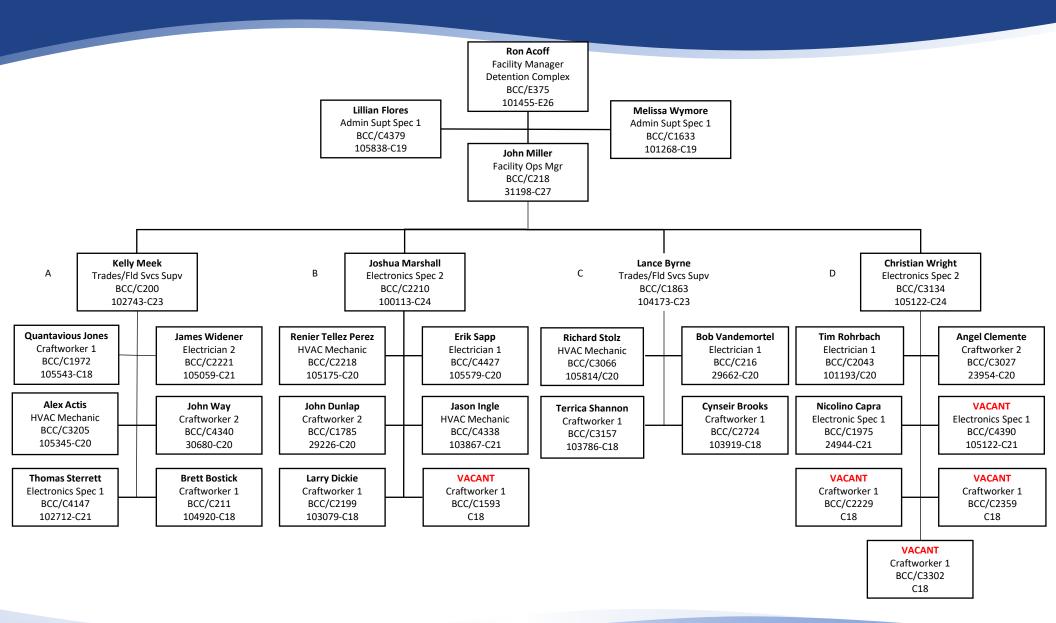
# FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS – MID



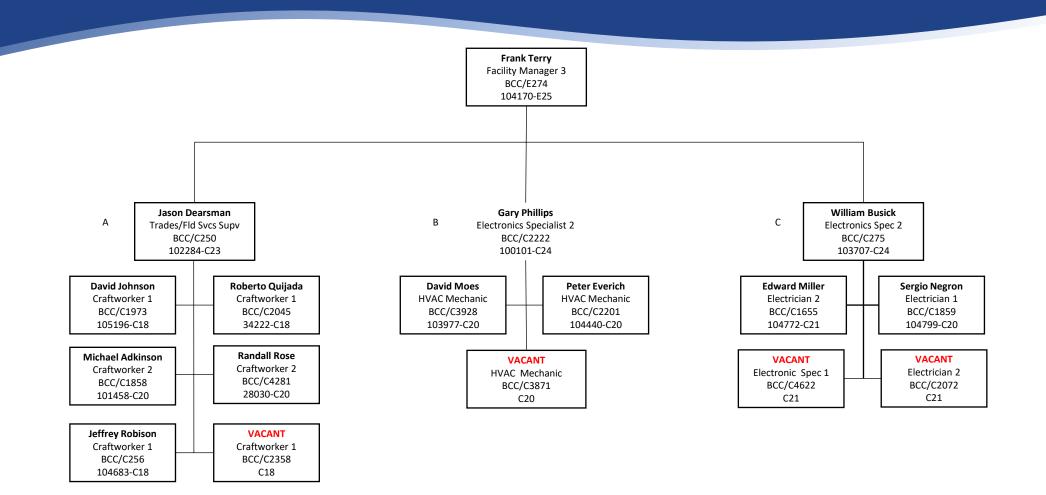


March 1, 2023

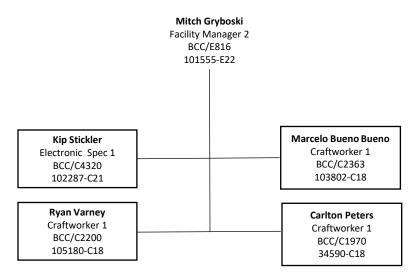
# FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS - DETENTION



# FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS – SOUTHEAST CENTRAL



### FACILITIES AND REAL PROPERTY DIVISION FACILITY OPERATIONS – SOUTHEAST SOUTH



### Attachment II A: Budget Pages - Department Roll Up

### Pinellas County Standard Detail Department: Administrative Services Version: County Admin Review

#### Expenditures

Major Object	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change
Personnel Services	21,707,377	22,484,774	19,311,851	23,939,050	22,785,770	23,123,779	(815,271)	-3.41%
Operating Expenses	45,683,375	47,516,498	54,733,071	53,520,330	58,553,050	61,492,980	7,972,650	14.90%
Capital Outlay	3,053,964	2,860,207	4,569,143	11,862,680	11,862,680	13,081,130	1,218,450	10.27%
Reserves	0	0	0	47,808,820	0	35,635,630	(12,173,190)	-25.46%
Expenditures Total	70,444,716	72,861,479	78,614,065	137,130,880	93,201,500	133,333,519	(3,797,361)	-2.77%

### Attachment II B: Budget Pages - By Fund

#### Pinellas County Standard Detail Fund: 0001 - General Fund Version: County Admin Review

#### Expenditures

Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5110001 - Executive Salaries	1,844,499	1,781,150	1,573,554	1,770,610	2,017,000	1,697,802	(72,808)		Includes 3.0% adjustment of base salary for general increase. Pay incentive, higher turnover, and increased reclassifications. Also includes FTE relaignment to Construction Services.
5120001 - Regular Salaries & Wages	5,865,158	6,304,631	6,199,891	7,268,200	6,388,800	6,771,463	(496,737)		Includes 3.0% adjustment of base salary for general increase. Pay incentive, higher turnover, and increased reclassifications. Also includes FTE relaignment to Construction Services.
5130001 - Other Salaries And Wages	0	0	4,169	0	0	0	0	0.00%	
5140001 - Overtime Pay	486,190	551,982	773,635	415,630	415,630	250,000	(165,630)	-39.85%	
5150001 - One Time COLA Wage Disbursement	0	0	0	165,710	85,920	0	(165,710)		Reduction due to one-time \$1,200 retention pay in FY23.
5200001 - Employee Benefits-Overtime	0	0	0	0	0	0	0	0.00%	
5210001 - FICA Taxes	605,963	636,181	625,923	677,540	658,020	646,410	(31,130)	-4.59%	
5220001 - Retirement Contributions	803,640	942,717	995,895	1,118,370	1,078,040	1,213,742	95,372	8.53%	

5230001 - Hlth,Life,Dntl,Std,Ltd	2,562,977	2,605,804	2,160,741	2,652,980	2,386,060	2,613,572	(39,408)	-1.49%	
5299989 - Rg Sal&Wges-Cntra-Prj-Bur	(39,480)	(80,367)	(115,972)	(90,000)	0	(90,000)	0	0.00%	
5299991 - Reg Salary&Wgs-Contra-Prj	(139,920)	(341,659)	(463,678)	(231,290)	(120,100)	(280,100)	(48,810)	-21.10%	
5299992 - Benefits-Contra-Projects	(54,476)	(134,911)	(168,498)	(100,110)	(39,550)	(104,550)	(4,440)	-4.44%	
Personnel Services Total:	11,934,551	12,265,528	11,585,659	13,647,640	12,869,820	12,718,339	(929,301)	-6.81%	
Expenditures	FY20	FY21	FY22	FY23	FY23	FY24	Budget to Budget	Budget to Budget %	
Account	Actual	Actual	Actual	Budget	Estimate	Request	Change	Change	Variance Explanation
5310001 - Professional Services	504,274	639,041	414,572	381,040	406,170	393,170	12,130	۷ ۲	ncreased approved County Yendor costs. Some costs ealigned to Construction Fervices.
5340001 - Other Contractual Svcs	3,310,630	3,474,552	4,445,714	4,366,540	4,754,040	4,529,610	163,070	۷ ۲	ncreased approved County Vendor costs. Some costs ealigned to Construction Pervices.
5340003 - Contract Svcs-Janitorial	224,998	563,977	10,200	0	0	0	0	0.00%	
5349000 - Contract Services-Other	8,172	13,705	0	0	0	0	0	0.00%	
5399989 - Op Exp-Contra-Proj-Burdng	(9,406)	(29,160)	(35,992)	(23,540)	(23,540)	(23,540)	0	0.00%	
5400001 - Travel and Per Diem	0	4,000	1,559	12,600	12,600	9,100	(3,500)		osts realign to Construction ervices.
5400100 - Transportation Exp	30	0	1,703	0	0	0	0	0.00%	
5400105 - Mileage-Local	552	1,023	745	0	0	0	0	0.00%	
5400110 - Mileage-Out of Town	125	366	231	0	0	0	0	0.00%	
5400200 - Meals/Per Diem	257	1,089	333	0	0	0	0	0.00%	32

5400205 - Meals-Taxable	22	0	0	0	0	0	0	0.00%
5400300 - Hotels/Motels/Lodging	921	1,935	5,515	0	0	0	0	0.00%
5400900 - Travel-Other	58	0	600	0	0	0	0	0.00%
5410001 - Communication Services	114,310	63,388	149,436	89,420	120,360	116,860	27,440	30.69% Increases in telecom costs such as cell phone stipends and internet services. Costs also relaigned to Construction Services.
5420001 - Freight	359	166	59	1,590	940	940	(650)	-40.88% Reduced need in FY24.
5420002 - Postage	782	385	760	1,100	1,150	850	(250)	-22.73% Reduced need in FY24.
5430001 - Utility Service	9,262,423	9,691,591	11,224,642	10,008,000	12,475,290	12,958,680	2,950,680	29.48% Increased Duke, natural gas, water, and waste management expenses.
5440001 - Rentals and Leases	4,713,932	4,775,029	4,974,145	5,710,800	5,683,900	5,469,270	(241,530)	-4.23% Sheltair expenditures not
								part of FY24 budget. Will resume in FY25.
5442000 - Rental&Leases-Buildings	0	0	107,475	0	0	0	0	part of FY24 budget. Will
		0 10,000	107,475 735	0 9,000	0 11,500	0 11,500		part of FY24 budget. Will resume in FY25.
5442000 - Rental&Leases-Buildings	0						0	part of FY24 budget. Will resume in FY25. 0.00% 27.78% Increased need for equipment and higher
5442000 - Rental&Leases-Buildings 5444000 - Rental&Leases-Equipment	0 0	10,000	735	9,000	11,500	11,500	0 2,500	part of FY24 budget. Will resume in FY25. 0.00% 27.78% Increased need for equipment and higher approved vendor costs. 27.11% Increased approved vendor costs, addressing deferred maintenance, and new requests from client department. Some costs realigned to Construction
5442000 - Rental&Leases-Buildings 5444000 - Rental&Leases-Equipment 5460001 - Repair&Maintenance Svcs	0 0 3,747,790	10,000 3,052,151	735 4,021,448	9,000 3,306,300	11,500 3,060,380	11,500 4,202,700	0 2,500 896,400	part of FY24 budget. Will resume in FY25. 0.00% 27.78% Increased need for equipment and higher abbroved vendor costs. 27.11% Increased approved vendor costs, addressing deferred maintenance, and new requests from client department. Some costs realigned to Construction Services.

5490060 - Incentives & Awards	0	0	45	500	500	500	0	0.00%
5490070 - Employee Celebrations & Recognition	0	0	0	2,480	2,480	2,330	(150)	-6.05% Reduced due to FTE realignment to Construction Services.
5496521 - Intgv Sv-Fleet-Op & Maint	404,193	311,125	258,944	480,200	480,200	495,080	14,880	3.10% Increased Fleet expenses.
5496522 - Intgv Sv-Flt-Veh Rplcmnt	119,130	138,411	101,620	120,630	120,630	225,670	105,040	87.08% Increased costs and quantity for vehicle replacement in FY24.
5496551 - Intgv Sv-Risk Financing	1,305,380	1,477,210	1,608,590	1,723,390	1,723,390	1,080,200	(643,190)	-37.32% Reduction in Risk Cost Plan expenses and some costs realigned to Construction Services.
5510001 - Office Supplies Exp	28,445	26,182	38,071	34,350	32,300	26,300	(8,050)	-23.44% Reduced need in FY24 and costs realigned to Construction Services.
5520001 - Operating Supplies Exp	2,037,978	1,851,275	1,466,997	1,539,000	1,570,100	1,246,300	(292,700)	-19.02% Reduced need in FY24 and costs realigned to Construction Services.
5520006 - Oper. Supplies-Clothing	16,984	14,500	13,701	21,950	18,550	17,000	(4,950)	-22.55% Reduced need in FY24.
5520009 - Oper. Supplies-Computer	1,047	566	51	500	500	500	0	0.00%
5520091 - Equipment purchases under \$5,000	0	0	3,627	0	0	0	0	0.00%
5520098 - PC Purchases under \$5,000	0	0	22,437	33,420	31,110	49,760	16,340	48.89% BTS Plan. Some costs realigned to Construction Services.
5520099 - PC Purchases under \$1000	40,406	38,764	43,210	0	0	0	0	0.00%
5529000 - Oper. Supplies-Misc	0	0	0	500	500	500	0	0.00%
5540001 - Bks,Pub,Subscrp&Membrshps	9,945	6,342	5,971	27,230	24,010	12,660	(14,570)	-53.51% Reduced need in FY24 and costs realigned to Construction Service <sup>3,4</sup>

5550001 - Training&Education Costs	6,632	22,867	22,966	66,070	58,500	39,370	(26,700)	-40.41% Reduced need in FY24 and costs realigned to Construction Services.
5999999 - Invoices Pend Acct Distribution	0	0	0	0	0	0	0	0.00%
Operating Expenses Total:	26,019,698	26,340,984	29,062,320	28,057,890	30,705,480	31,015,360	2,957,470	10.54%
Expenditures								
	EV20	FY21	FY22	FY23	FY23	FY24	Budget to	Budget to
Account	FY20 Actual	FY21 Actual	Actual	F 123 Budget	Estimate	Request	Budget Change	Budget % Change Variance Explanation
Account	Notual	Actual	Altur	Budget	Lotinato	Request	onange	
5620001 - Buildings	329,435	261,201	131,247	135,000	135,000	85,000	(50,000)	-37.04% Reduced need in FY24.
5630001 - Improvmnts Othr Than Bldg	52,332	165,649	15,445	200,000	200,000	150,000	(50,000)	-25.00% Reduced need in FY24.
5640001 - Machinery And Equipment	325,037	52,750	23,168	30,000	30,000	30,000	0	0.00%
5640099 - PC Purchases over \$1000	10,240	0	0	0	0	0	0	0.00%
5640300 - Equip-Vehicle&Heavy Equip	103	389	0	0	0	0	0	0.00%
5680100 - Software-Purchased	1,688	0	0	0	0	0	0	0.00%
Capital Outlay Total:	718,834	479,989	169,859	365,000	365,000	265,000	(100,000)	-27.40%
General Fund Total:	38,673,083	39,086,501	40,817,838	42,070,530	43,940,300	43,998,699	1,928,169	4.58%

### Pinellas County Standard Detail Fund: 5002 - Fleet Management Fund Version: County Admin Review

Revenues

Revenues									
	FY20	FY21	FY22	FY23	FY23	FY24	Budget to Budget	Budget to Budget %	
Account	Actual	Actual	Actual	Budget	Estimate	Request	Change	Change	Variance Explanation
Account	Actual	Actual	Actual	Buuger	LStimate	Nequest	Change	Change	
2710201 - FB-Unrsv-Cntywide-Beg	15,199,395	16,527,990	457,871	23,980,530	21,670,320	13,890,480	(10,090,050)	-42.08% Decrease due to increased expenditures. This includes inflation and greater demand for an aging fleet.	
2810001 - Fund Balance-Restricted	0	0	21,670,319	0	0	0	0	0.00%	
Fund Balance Total	15,199,395	16,527,990	22,128,190	23,980,530	21,670,320	13,890,480	(10,090,050)	-42.08%	
Revenues							Budget to	Budget to	
	FY20	FY21	FY22	FY23	FY23	FY24	Budget	Budget 10 Budget %	
Account	Actual	Actual	Actual	Budget	Estimate	Request	Change	Change	Variance Explanation
3412601 - Int Sv-Flt-O&M-Intra	6,742,452	6,757,460	7,562,113	8,720,030	8,720,030	10,934,580	2,214,550		Based on projected expenditures. Parts and service costs increasing.
3412602 - Int Sv-Flt-Rpl-Intra	5,565,384	4,893,313	4,513,449	4,397,380	4,397,380	5,326,480	929,100	e a 1	Based on projected expenditures. Vehicle costs are increasing and inflation factor has been adjusted from 3.0% to 5.0%.
3412603 - Int Sv-Flt-Rpl-Inter	33,690	35,823	37,326	40,040	40,040	53,070	13,030	e a 1	Based on projected expenditures. Vehicle costs are increasing and inflation factor has been adjusted from 3.0% to 5.0%.

3412604 - Int Sv-Flt -O&M-Inter	2,144,566	2,360,832	3,668,951	2,878,640	2,878,640	3,810,900	932,260	е	ased on projected xpenditures. Parts and ervice costs increasing.
3412605 - Int Sv-Fit-Val Add-Intra	0	0	0	0	0	0	0	0.00%	
3412608 - Int Sv-Flt-Admin-Intra	587,407	643,086	684,610	770,560	770,560	799,240	28,680	e	ased on projected xpenditures. Increased dmin costs.
3412609 - Int Sv-Flt-Admin-Inter	4,968	6,012	6,240	6,040	6,040	8,480	2,440	e	ased on projected xpenditures. Increased dmin costs.
3492000 - Charge For Services-Fleet	139,063	56,639	133,070	86,720	86,720	1,890	(84,830)		ased on projected xpenditures.
Charges for Services Total:	15,217,530	14,753,165	16,605,760	16,899,410	16,899,410	20,934,640	4,035,230	23.88%	
Revenues							Budget to	Budget to	
								•	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget Change	Budget % Change	Variance Explanation
Account 3611210 - Interest-Cash Pools								Change -100.00% B	Variance Explanation ased on final plan djustment.
	Actual	Actual	Actual	Budget	Estimate	Request	Change	Change -100.00% B	ased on final plan
3611210 - Interest-Cash Pools	Actual 38,705	Actual 10,192	Actual 38,179	Budget 8,820	Estimate 8,820	Request 0	Change (8,820)	Change -100.00% B a	ased on final plan
3611210 - Interest-Cash Pools 3611700 - Interest-St Brd Of Admin	Actual 38,705 37,856	Actual 10,192 6,708	Actual 38,179 34,836	Budget 8,820 0	Estimate 8,820 0	Request 0 0	Change (8,820) 0	Change -100.00% B a 0.00%	ased on final plan
3611210 - Interest-Cash Pools 3611700 - Interest-St Brd Of Admin 3611800 - Interest-Securities	Actual 38,705 37,856 228,798	Actual 10,192 6,708 161,081	Actual 38,179 34,836 95,524	Budget 8,820 0 0	Estimate 8,820 0 0	Request 0 0 0	Change (8,820) 0 0	Change -100.00% B a 0.00%	ased on final plan
3611210 - Interest-Cash Pools 3611700 - Interest-St Brd Of Admin 3611800 - Interest-Securities 3613001 - Net Inc/Dec In Fair Value	Actual 38,705 37,856 228,798 119,167	Actual 10,192 6,708 161,081 (154,336)	Actual 38,179 34,836 95,524 (509,221)	Budget 8,820 0 0	Estimate 8,820 0 0	Request 0 0 0 0	Change (8,820) 0 0 0 (8,820)	Change -100.00% B a 0.00% 0.00% -100.00%	ased on final plan
3611210 - Interest-Cash Pools 3611700 - Interest-St Brd Of Admin 3611800 - Interest-Securities 3613001 - Net Inc/Dec In Fair Value Interest Earnings Total: Revenues	Actual 38,705 37,856 228,798 119,167 424,525 FY20	Actual 10,192 6,708 161,081 (154,336) 23,644 FY21	Actual 38,179 34,836 95,524 (509,221) (340,682)	Budget 8,820 0 0 8,820 FY23	Estimate 8,820 0 0 8,820 FY23	Request 0 0 0 0 0 5Y24	Change (8,820) 0 0 0 (8,820) Budget to Budget	Change -100.00% B a 0.00% 0.00% -100.00% Budget to Budget %	ased on final plan djustment.
3611210 - Interest-Cash Pools 3611700 - Interest-St Brd Of Admin 3611800 - Interest-Securities 3613001 - Net Inc/Dec In Fair Value Interest Earnings Total:	Actual 38,705 37,856 228,798 119,167 424,525	Actual 10,192 6,708 161,081 (154,336) 23,644	Actual 38,179 34,836 95,524 (509,221) (340,682)	Budget 8,820 0 0 0 8,820	Estimate 8,820 0 0 0 8,820	Request 0 0 0 0	Change (8,820) 0 0 0 (8,820) Budget to	Change -100.00% B a 0.00% 0.00% -100.00% Budget to	ased on final plan

3644102 - Sale-Surp Eqp Flt Replcmt	340,358	821,859	963,716	190,000	190,000	190,000	0	0.00%	
3650002 - Sale-Surplus Eq Under Cap	0	21,410	0	0	0	0	0	0.00%	
3650003 - Sale-Scrap	3,116	2,916	2,220	950	950	950	0	0.00%	
Rents, Surplus, and Refunds Total:	346,736	849,986	967,909	190,950	190,950	190,950	0	0.00%	
Revenues									
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
3699305 - Inter-Reimb-External-Other	4	41	5,037	0	0	0	0	0.00%	
3699324 - Inter-Reimb-Other Govt Agencies	254,598	229,800	327,029	243,100	243,100	550,410	307,310	fo	ased on FY24 projections or fuel and fleet aanagement.
3699350 - Refund Of Prior Yrs Exp	67	300	19	0	0	0	0	0.00%	
3699350 - Refund Of Prior Yrs Exp 3699990 - Overage & Shortage	67 0	300 0	19 0	0 0	0 0	0 0	0 0	0.00% 0.00%	
3699990 - Overage & Shortage	0	0	0	0	0	0	0	0.00%	
3699990 - Overage & Shortage 3699991 - Other Miscellaneous Revenue	0 7,178	0 7,121	0 3,216	0 0	0 0	0 0	0 0 307,310	0.00% 0.00% 126.41%	
3699990 - Overage & Shortage 3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total:	0 7,178	0 7,121	0 3,216	0 0	0 0	0 0	0 0	0.00% 0.00%	Variance Explanation
3699990 - Overage & Shortage 3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total: Revenues	0 7,178 261,848 FY20	0 7,121 237,262 FY21	0 3,216 335,299 FY22	0 0 243,100 FY23	0 0 243,100 FY23	0 0 550,410 FY24	0 307,310 Budget to Budget	0.00% 0.00% 126.41% Budget to Budget %	Variance Explanation
3699990 - Overage & Shortage 3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total: Revenues Account 3322010 - Other Financial Assistance-Fed-	0 7,178 261,848 FY20 Actual	0 7,121 237,262 FY21 Actual	0 3,216 335,299 FY22 Actual	0 0 243,100 FY23 Budget	0 0 243,100 FY23 Estimate	0 0 550,410 FY24 Request	0 0 307,310 Budget to Budget Change	0.00% 0.00% 126.41% Budget to Budget % Change	Variance Explanation

Expenditures							Dudactio	Dudget to	
	FY20	FY21	FY22	FY23	FY23	FY24	Budget to Budget	Budget to Budget %	
Account	Actual	Actual	Actual	Budget	Estimate	Request	Change	Change	Variance Explanation
5110001 - Executive Salaries	207,056	286,185	291,591	291,820	291,730	300,430	8,610	b iı a	ncludes 3.0% adjustment of ase salary for general ncrease and wage djustments for career paths nd ladders.
5120001 - Regular Salaries & Wages	1,311,680	1,301,085	1,274,503	1,557,760	1,361,840	1,550,230	(7,530)	b ii a	ncludes 3.0% adjustment of ase salary for general ncrease and wage djustments for career paths nd ladders.
5140001 - Overtime Pay	36,898	83,928	107,222	64,560	64,560	106,580	42,020	c	ncreased vacancies is ausing a higher demand for vertime to meet perational needs.
5150001 - One Time COLA Wage Disbursement	0	0	0	34,140	17,000	0	(34,140)		eduction due to one-time 1,200 retention pay in FY23.
5200001 - Employee Benefits-Overtime	0	0	0	0	0	0	0	0.00%	
5210001 - FICA Taxes	113,216	121,897	121,313	138,170	130,150	140,760	2,590	1.87%	
5220001 - Retirement Contributions	148,106	173,572	188,945	223,420	203,430	254,900	31,480	14.09%	
5220003 - Retirement Contrib-GASB 68	0	0	(3,318)	0	0	0	0	0.00%	
5230001 - Hlth,Life,Dntl,Std,Ltd	505,385	500,434	414,079	542,810	451,350	560,670	17,860	3.29%	
5299991 - Reg Salary&Wgs-Contra-Prj	(1,926)	(24,152)	(30,934)	0	0	0	0	0.00%	
5299992 - Benefits-Contra-Projects	(1,111)	(9,040)	(9,012)	0	0	0	0	0.00%	

Personnel Services Total:	2,319,306	2,433,909	2,354,389	2,852,680	2,520,060	2,913,570	60,890	2.13%	
Expenditures							Budget to	Budgot to	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5310001 - Professional Services	0	0	0	300	300	300	0	0.00%	
5340001 - Other Contractual Svcs	234,092	395,247	562,117	544,840	544,840	645,000	100,160	Gi m	creased due to additional PS devices required for owers and utility carts and creases to NAPA contract.
5400001 - Travel and Per Diem	0	0	0	1,500	1,500	1,500	0	0.00%	
5400100 - Transportation Exp	75	76	70	0	0	0	0	0.00%	
5400105 - Mileage-Local	0	41	0	0	0	0	0	0.00%	
5400200 - Meals/Per Diem	0	426	136	0	0	0	0	0.00%	
5400300 - Hotels/Motels/Lodging	0	636	439	0	0	0	0	0.00%	
5400900 - Travel-Other	80	1,057	5	0	0	0	0	0.00%	
5410001 - Communication Services	6,622	6,921	8,907	8,400	8,400	9,940	1,540		creased telecom costs for ireless and aircard services.
5420001 - Freight	47	9	0	150	150	150	0	0.00%	
5420002 - Postage	186	181	191	320	320	340	20		dditional supplies and rvices required.
5440001 - Rentals and Leases	6,473	9,441	6,940	7,500	7,500	8,900	1,400		creased costs for vending achines.

5460001 - Repair&Maintenance Svcs	766,344	607,533	671,272	700,500	700,500	749,700	49,200	7.02% Increased costs due to increased service costs with County approved vendors and additional radio equipment for emergency communications.
5470001 - Printing and Binding Exp	98	20	30	0	0	0	0	0.00%
5490001 - Othr Current Chgs&Obligat	10,061	9,347	14,944	39,800	39,800	56,400	16,600	41.71% Increased demand for licenses and tags due to increased quantity of vehicles planned for purchase in FY24.
5496501 - Intgv Sv-Info Technology	201,400	219,140	246,800	337,690	337,690	337,690	0	0.00%
5496522 - Intgv Sv-Flt-Veh Rplcmnt	63,030	58,144	53,970	53,420	53,420	118,670	65,250	122.15% Based on vehicle replace plan.
5496551 - Intgv Sv-Risk Financing	197,740	169,970	116,770	124,600	124,600	93,790	(30,810)	-24.73% Based on Risk Cost Plan.
5496901 - Intgv Sv-Cost Allocate	607,530	636,460	922,330	749,440	749,440	836,970	87,530	11.68% Based on Full Cost Plan.
5510001 - Office Supplies Exp	3,035	5,515	1,601	650	650	4,000	3,350	515.38% Aligns with past actuals.
5520001 - Operating Supplies Exp	5,163,413	6,146,842	8,697,750	7,490,070	8,389,100	8,365,500	875,430	11.69% Increased due to the cost of fuel and parts increasing due to inflation and supply chain disruptions.
5520005 - Small Tools,Supp&Allow.	30,804	35,018	18,367	9,200	9,200	37,860	28,660	311.52% Increased due to rising costs for equipment replacement.
5520006 - Oper. Supplies-Clothing	412	479	0	480	480	1,750	1,270	264.58% Increased demand for uniform supplies.
5520098 - PC Purchases under \$5,000	0	0	0	9,840	9,840	25,910	16,070	163.31% BTS Plan.

5520099 - PC Purchases under \$1000	10,651	11,961	10,729	0	0	0	0	0.00%	
5520105 - Inv Purch-Fuel&Lubricants	187,845	(234,116)	(77,600)	0	0	0	0	0.00%	
5540001 - Bks,Pub,Subscrp&Membrshps	9,404	10,701	16,717	25,440	25,440	30,600	5,160	20.28% Ir	ncreased subscription costs.
5550000 - Training	0	0	0	12,700	12,700	67,000	54,300	re A e:	ncreasing due to federally equired CDL training. Also, Account 555000 xpenditures were moved to ere.
5550001 - Training&Education Costs	2,570	1,866	0	32,120	32,120	11,980	(20,140)		xpenditures were moved bove to Account 5550000.
5999999 - Invoices Pend Acct Distribution	0	0	0	0	0	0	0	0.00%	
Operating Expenses Total:	7,501,911	8,092,915	11,272,485	10,148,960	11,047,990	11,403,950	1,254,990	12.37%	
Expenditures							Budget to	Budget to	
Expenditures Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
							Budget	Budget % Change 41.38% Ir	Variance Explanation ncreased cost for machinery nd equipment eplacements.
Account	Actual	Actual	Actual	Budget	Estimate	Request	Budget Change	Budget % Change 41.38% Ir	ncreased cost for machinery nd equipment
Account 5640001 - Machinery And Equipment	Actual	Actual 75,802	Actual 219,283	Budget 51,480	Estimate 51,480	Request 72,780	Budget Change 21,300	Budget % Change 41.38% Ir ai co 0.00% 11.33% Ir ai A q	ncreased cost for machinery nd equipment

Expenditures

Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5995000 - Reserve-Contingencies	0	0	0	1,734,230	0	2,167,600	433,370	0\ CC	eserves are decreasing verall due to increased osts, demand for services, nd budget amendments.
5996000 - Reserve-Fund Balance	0	0	0	7,707,980	0	6,332,770	(1,375,210)	-17.84%	
5997000 - Reserve-Future Years	0	0	0	7,381,280	0	0	(7,381,280)	-100.00%	
Reserves Total: Fleet Management Fund Total:	0 19,297,161	0 19,485,006	0 21,670,319	16,823,490 0	0 13,946,870	8,500,370 (67,540)	(8,323,120) (67,540)	-49.47% -100.00%	

#### Pinellas County Standard Detail Fund: 5005 - Risk Financing Fund Version: County Admin Review

Revenues

Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
2710201 - FB-Unrsv-Cntywide-Beg	32,138,633	32,719,693	(89,195)	29,091,710	29,789,700	30,240,060	1,148,350	e	creased due to lower than spected expenditures in /22.
2810001 - Fund Balance-Restricted	0	0	29,939,703	0	0	0	0	0.00%	
	32,138,633	32,719,693	29,850,508	29,091,710	29,789,700	30,240,060	1,148,350		
Fund Balance Total:	32,138,633	32,719,693	29,850,508	29,091,710	29,789,700	30,240,060	1,148,350	3.95%	
Revenues							Destruction	Dudant (a	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
3412501 - Int Sv-Rsk Fin-Intra Sv	13,822,230	14,051,110	14,135,180	16,646,740	16,646,740	23,460,240	6,813,500		ased on Risk cost plan, ending inflation factor,
3412502 - Int Sv-Rsk Fin-Inter Sv	5,405,520	4,940,240	5,889,190	7,766,520	7,766,520	0	(7,766,520)		ased on Risk cost plan, ending inflation factor,
Charges for Services Total:	19,227,750	18,991,350	20,024,370	24,413,260	24,413,260	23,460,240	(953,020)	-3.90%	
Revenues							Budget to	Budget to	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget 10 Budget % Change	Variance Explanation

3611001 - Interest On Investments	0	0	0	158,650	158,650	0	(158,650)		ased on Risk cost plan, ending inflation factor,
3611210 - Interest-Cash Pools	74,860	15,210	50,919	0	0	0	0	0.00%	
3611700 - Interest-St Brd Of Admin	72,010	10,137	45,717	0	0	0	0	0.00%	
3611800 - Interest-Securities	411,889	239,272	134,308	0	0	0	0	0.00%	
3613001 - Net Inc/Dec In Fair Value	185,670	(202,626)	(643,454)	0	0	0	0	0.00%	
Interest Earnings Total:	744,430	61,993	(412,511)	158,650	158,650	0	(158,650)	-100.00%	
Revenues							Budget to	Budget to	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget Change	Budget % Change	Variance Explanation
3699305 - Inter-Reimb-External-Other	227,867	761,965	247,012	73,920	73,920	0	(73,920)		ased on Risk cost plan, ending inflation factor,
3699305 - Inter-Reimb-External-Other 3699991 - Other Miscellaneous Revenue	227,867 610	761,965 533	247,012 395	73,920 0	73,920 0	0	(73,920) 0		-
								pe	-
3699991 - Other Miscellaneous Revenue	610	533	395 247,406	0 73,920	0	0	0 (73,920) Budget to	pe 0.00% -100.00% Budget to	-
3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total:	610	533	395	0	0	0	0 (73,920)	ре 0.00% -100.00%	-
3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total: Revenues	610 228,478 FY20	533 762,498 FY21	395 247,406 FY22	0 73,920 FY23	0 73,920 FY23	0 0 FY24	0 (73,920) Budget to Budget	pe 0.00% -100.00% Budget to Budget %	ending inflation factor,
3699991 - Other Miscellaneous Revenue Other Miscellaneous Revenue Total: Revenues <u>Account</u> 3322010 - Other Financial Assistance-Fed-	610 228,478 FY20 Actual	533 762,498 FY21 Actual	395 247,406 FY22 Actual	0 73,920 FY23 Budget	0 73,920 FY23 Estimate	0 0 FY24 Request	0 (73,920) Budget to Budget Change	0.00% -100.00% Budget to Budget % Change	ending inflation factor,

Expenditures

Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5110001 - Executive Salaries	391,541	334,505	370,113	356,230	366,260	369,620	13,390	k i a	ncludes 3.0% adjustment of base salary for general ncrease and wage ndjustments for career paths and ladders.
5120001 - Regular Salaries & Wages	827,779	551,637	448,655	486,070	463,420	507,600	21,530	k i a	ncludes 3.0% adjustment of pase salary for general ncrease and wage djustments for career paths and ladders.
5130001 - Other Salaries And Wages	0	0	21,937	0	0	0	0	0.00%	
5140001 - Overtime Pay	12,790	5,401	9,636	0	0	0	0	0.00%	
5150001 - One Time COLA Wage Disbursement	0	0	0	13,790	6,870	0	(13,790)		Reduction due to one-time 1,200 retention pay in FY23.
5210001 - FICA Taxes	91,063	65,344	60,487	63,250	62,270	66,970	3,720	5.88%	
5220001 - Retirement Contributions	111,739	90,323	91,695	99,430	96,860	120,530	21,100	21.22%	
5220003 - Retirement Contrib-GASB 68	0	0	(45,648)	0	0	0	0	0.00%	
5230001 - Hlth,Life,Dntl,Std,Ltd	357,059	250,536	185,073	219,960	200,210	227,150	7,190	3.27%	
5240001 - Workers Compensation	0	0	3,400,689	6,200,000	6,200,000	6,200,000	0	0.00%	
5240710 - WC-Empee-Comp, Incl Death	1,390,307	1,576,407	314,010	0	0	0	0	0.00%	
5240720 - WC-Empee-Exp/Med,Rehab,Fn	4,219,737	4,846,318	468,040	0	0	0	0	0.00%	
5240820 - WC-Employer-Other	67,133	72,969	59,664	0	0	0	0	0.00%	

5299991 - Reg Salary&Wgs-Contra-Prj	(9,549)	(6,474)	(9,280)	0	0	0	0	0.00%	
5299992 - Benefits-Contra-Projects	(6,078)	(1,628)	(3,268)	0	0	0	0	0.00%	
Personnel Services Total:	7,453,521	7,785,337	5,371,803	7,438,730	7,395,890	7,491,870	53,140	0.71%	
Expenditures							Budget to	Budget to	
Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget Budget Change	Budget % Change	Variance Explanation
5310001 - Professional Services	0	27,143	800	50,000	50,000	95,000	45,000		inancial Audit for P-Card ompliance review.
5311032 - Appraisal	0	190	231	0	0	0	0	0.00%	
5311201 - Court-Attorney Fees	6,710	1,925	6,875	0	0	0	0	0.00%	
5330001 - Court Reporter Services	1,649	120	0	0	0	0	0	0.00%	
5340001 - Other Contractual Svcs	160,504	141,167	274,289	247,320	237,000	237,000	(10,320)	r J	Reduced due to anticipated leed of Third Party Administrator for claims ervice.
5349000 - Contract Services-Other	0	0	0	0	0	0	0	0.00%	
5400001 - Travel and Per Diem	0	0	0	2,000	1,000	1,000	(1,000)		Reduced to conferences not occurring in FY24.
5400105 - Mileage-Local	342	0	1,245	0	0	2,350	2,350		Previously unbudgeted for nileage reimbursement.
5400300 - Hotels/Motels/Lodging	(86)	0	0	0	0	0	0	0.00%	
5400900 - Travel-Other	0	28	14	0	0	0	0	0.00%	

5410001 - Communication Services	8,713	5,693	5,251	7,870	7,670	7,670	(200)	-2.54% Reduced based on need.
5420001 - Freight	48	50	50	0	100	100	100	100.00% Increased based increased need and costs.
5420002 - Postage	3,768	3,249	1,828	2,500	2,500	2,500	0	0.00%
5440001 - Rentals and Leases	4,119	4,153	3,786	4,200	4,200	5,000	800	19.05% Increased due to copy machine costs.
5450001 - Insurance Exp	10,017,490	10,729,908	11,686,803	12,700,000	14,200,000	16,000,000	3,300,000	25.98% Increased due to insurance rate increases in FY23 and expected in FY24.
5460001 - Repair&Maintenance Svcs	1,230	1,426	1,397	3,200	3,200	64,000	60,800	1900.00% Increased due to the expected purchase of maintenance service packages for AEDs. This is cyclical and does not occur annually.
5470001 - Printing and Binding Exp	387	269	891	2,000	1,500	1,500	(500)	-25.00% Reduced based on need.
5490001 - Othr Current Chgs&Obligat	5,746	7,208	904	1,209,300	1,209,300	1,405,300	196,000	16.21% Increased based on cost increases to general liability claims. Risk is not able to keep up with payouts under current budget.
5491200 - Misc Trial Expenses	33,941	55,510	103,495	0	0	0	0	0.00%
5496501 - Intgv Sv-Info Technology	288,420	423,030	464,840	501,350	501,350	501,350	0	0.00%
5496521 - Intgv Sv-Fleet-Op & Maint	151,935	121,832	141,975	167,180	167,180	190,540	23,360	13.97% Based on Fleet charges.
5496522 - Intgv Sv-Flt-Veh Rplcmnt	18,200	18,043	1,150	780	9,000	10,120	9,340	1197.44% Based on Fleet vehicle replacement plan costs.

5496901 - Intgv Sv-Cost Allocate	360,150	374,160	351,940	370,030	370,030	407,320	37,290	10.08% Based on Full Cost Plan.
5498011 - Claims-Liab-Judge&SettImt	1,015,377	1,023,716	1,271,195	0	0	0	0	0.00%
5498012 - Claims-Investigations	36,854	44,148	37,397	0	0	0	0	0.00%
5498901 - Loss Control-Backgrnd Cks	1,745	1,601	1,616	3,200	3,200	3,200	0	0.00%
5498904 - Loss Control-Aed Program	0	76,187	0	0	0	0	0	0.00%
5498905 - Loss Control-Stng Insect	0	0	0	1,000	1,000	1,000	0	0.00%
5498908 - Loss Control-Cdl Reimb	1,100	459	184	1,200	1,200	1,200	0	0.00%
5510001 - Office Supplies Exp	2,594	2,191	2,974	3,500	3,500	3,500	0	0.00%
5520001 - Operating Supplies Exp	9,199	8,356	26,287	14,000	14,000	14,000	0	0.00%
5520091 - Equipment purchases under \$5,000	0	0	0	0	0	106,000	106,000	100.00% Increased due to the purchase of 60 AEDs. This is cyclical and does not occur annually.
5520091 - Equipment purchases under \$5,000 5520098 - PC Purchases under \$5,000	0 0	0 0	0 0	0 12,650	0 2,450	106,000 1,220	106,000 (11,430)	purchase of 60 AEDs. This is cyclical and does not occur
								purchase of 60 AEDs. This is cyclical and does not occur annually.
5520098 - PC Purchases under \$5,000	0	0	0	12,650	2,450	1,220	(11,430)	purchase of 60 AEDs. This is cyclical and does not occur annually. -90.36% Based on BTS purchase plan.
5520098 - PC Purchases under \$5,000 5520099 - PC Purchases under \$1000	0 19,885	0 1,419	0 6,262	12,650 0	2,450 0	1,220 0	(11,430) 0	purchase of 60 AEDs. This is cyclical and does not occur annually. -90.36% Based on BTS purchase plan. 0.00% 70.27% Enrollment in subscriptions for safety related memberships. This is cyclical

Expenditures

Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5640001 - Machinery And Equipment	2,756	0	0	0	0	0	0	0.00%	
Capital Outlay Total:	2,756	0	0	0	0	0	0	0.00%	
Expenditures Account	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Estimate	FY24 Request	Budget to Budget Change	Budget to Budget % Change	Variance Explanation
5995000 - Reserve-Contingencies	0	0	0	2,464,580	0	2,346,020	(118,560)	o ex p	eserves are decreasing verall due to increased xpenditures in FY23 for roperty and casualty isurance.
5999000 - Reserve-Accrued Liability	0	0	0	28,520,750	0	24,789,240	(3,731,510)	-13.08%	
Expenditures Total Risk Financing Fund Total:	0 32,758,800	0 31,667,597	0 29,939,703	30,985,330 53,737,540	0 30,240,060	27,135,260 53,700,300	(3,850,070) (37,240)	-12.43% -0.07%	

Position Title	Position	Job	Grade	Department	Division	Vacancy	OT	(	Grade	Gr	ade Mid	(	Grade
	Number	Number				Date		Mi	inimum		Value	Ма	iximum
Craftwkr 1	BCC/C2724	13740	C18	BCC: Administrative Services	BCC:Detention	23-May-23	Classified	\$	18.26	\$	23.74	\$	29.21
Craftwkr 2	BCC/C3027	13750	C20	BCC: Administrative Services	BCC:Detention	31-Mar-23	Classified	\$	19.96	\$	25.94	\$	31.93
Risk Mgmt Safety Mgr	BCC/E655	14619	E26	BCC: Administrative Services	BCC:Purchasing and Risk Management	12-May-23	Exempt	\$	38.62	\$	50.21	\$	61.80
HVAC Mech	BCC/C1968	13700	C20	BCC: Administrative Services	BCC:NW Mid County	6-May-23	Classified	\$	19.96	\$	25.94	\$	31.93
Proj Mgmt Spec 2	BCC/C4648	13028	C28	BCC: Administrative Services	BCC:Building Design and Construction		Classified/ Excluded	\$	28.37	\$	36.88	\$	45.40
Procurement Analyst Coord	BCC/C3322	8458	C25	BCC: Administrative Services	BCC:Purchasing and Risk Management	22-Apr-23	Classified/ Excluded	\$	24.86	\$	32.32	\$	39.78
Purch Sys Coord	BCC/C4372	8448	C24	BCC: Administrative Services	BCC:Purchasing and Risk Management	31-Dec-12	Classified	\$	23.79	\$	30.93	\$	38.06
Electrician 1	BCC/C4427	13720	C20	BCC: Administrative Services	BCC:Detention	20-May-23	Classified	\$	19.96	\$	25.94	\$	31.93
Electrician 2	BCC/C4477	13722	C21	BCC: Administrative Services	BCC:NW Mid County		Classified	\$	20.84	\$	27.10	\$	33.35
Safety Spec	BCC/C261	17080	C24	BCC: Administrative Services	BCC:Purchasing and Risk Management	3-Dec-22	Classified/ Excluded	\$	23.79	\$	30.93	\$	38.06
Fac Mgr Det Complex	BCC/E375	13244	E26	BCC: Administrative Services	BCC:Detention	7-Apr-23	Exempt	\$	38.62	\$	50.21	\$	61.80 5

Proj Coord-Admin	BCC/E993	17562	E22	BCC:	BCC:Real	12-May-23	Exempt	\$	32.38	\$ 42.09	\$	51.81
				Administrative	Property and							
				Services	Facility							
					Management							
Craftwkr 1	BCC/C223	13740	C18	BCC:	BCC:NW North	24-Mar-23	Classified	\$	18.26	\$ 23.74	\$	29.21
				Administrative	County							
				Services								
Spec Proj Asst B	BCC/T1131	1477	C55	BCC:	BCC:Fleet		Classified/					
EEO1				Administrative	Management		Excluded					
-				Services							<u> </u>	
Procurement Analyst Ld	BCC/C4540	8460	C27	BCC:	BCC:Purchasing	31-Dec-22	Classified/	\$	27.15	\$ 35.29	\$	43.44
La				Administrative	and Risk		Excluded					
				Services	Management							
Craftwkr 1	BCC/C2358	13740	C18	BCC:	BCC:Southeast	30-Dec-22	Classified	\$	18.26	\$ 23.74	\$	29.21
				Administrative								
				Services								
Fleet Mech 2	BCC/C4609	12983	C22	BCC:	BCC:Fleet	10-Mar-23	Classified	\$	21.78	\$ 28.31	\$	34.85
				Administrative	Management							
				Services								
HVAC Mech	BCC/C3871	13700	C20	BCC:	BCC:Southeast	21-Jan-23	Classified	\$	19.96	\$ 25.94	\$	31.93
				Administrative								
				Services								
Mgmt Intern	BCC/I75	1520	C55	BCC:	BCC:Administra	29-Apr-22	Classified	\$	11.00	\$ 34.78	\$	58.56
				Administrative	tive Services							
				Services								
Sect Mgr 2	BCC/E1009	16844	E29	BCC:	BCC:Real	27-Jan-23	Exempt	\$	44.07	\$ 57.29	\$	70.51
				Administrative	Property and							
				Services	Facility							
					Management							
Fleet Mech 2	BCC/C4623	12983	C22	BCC:	BCC:Fleet		Classified	\$	21.78	\$ 28.31	\$	34.85
				Administrative	Management							
				Services								
Craftwkr 1	BCC/C2229	13740	C18	BCC:	BCC:Detention	17-Dec-22	Classified	\$	18.26	\$ 23.74	\$	29.21
				Administrative				1				
				Services								
HVAC Mech	BCC/C3066	13700	C20	BCC:	BCC:Detention	23-May-23	Classified	\$	19.96	\$ 25.94	\$	31.93
				Administrative				1				
				Services								

Electrician 1	BCC/C1682	13720	C20	BCC:	BCC:NW Mid	25-Mar-23	Classified	\$ 19.96	\$ 25	94	\$ 31.93
				Administrative	County						
				Services							
	BCC/C1412	8456	C21	BCC:	BCC:Purchasing	14-Apr-23	Classified/	\$ 20.84	\$ 27.	10	\$ 33.35
Asst				Administrative	and Risk		Excluded				
				Services	Management						
Craftwkr 1	BCC/C2359	13740	C18	BCC:	BCC:Detention	31-Dec-12	Classified	\$ 18.26	\$ 23	74	\$ 29.21
				Administrative							
				Services							
Stkh Engmt Coord	BCC/C4575	13051	C22	BCC:	BCC:Real		Classified	\$ 21.78	\$ 28	31	\$ 34.85
				Administrative	Property and						
				Services	Facility						
					Management						

### Attachment 4: Decision Package Reports Change Request Summary

Report data returned based on the user's security permissions.

Change Request	AUTO - 912 - Fund a New Generator Replacement Program (GRP).
Budget Year	2024
Change Request Type	Operating Decision Package Request
Change Request Stage	County Admin Review [Operating Decision Package Request]
Acct. Reference	
Publish Date	
Description (What is it) *	The establishment of a replacement program for the County's generator fleet.
Summary of Request	The establishment of a replacement program for the County's generator fleet. Total cost in FY24 is \$2.0M.
Justification *	Fleet Management has determined that many generators currently in operation are beyond their normal useful life and will be difficult to repair from an operation and parts availability perspective. The County does not currently have a program for generator replacement and in order to be proactive and ensure the availability of generators exists in emergency situations for years to come, a program for replacement must be put forth. This budgetary request is the first step for the new generator replacement program. Fleet has determined the total cost to replace all generators currently in use is \$31.5M. The proposed \$2.0M will fund the purchase of new generators for departments with generators between 60 to 39 years in age.
Net Operating Budget	(2,000,000)
Net Capital Budget	-
Net Budget	(2,000,000)
Operating Budget Details	

Account	Position	Description (What is it?)	2024 Budget
Expenses			
XXXXXX - New Center			
5640300 - Equip-Vehicle&Heavy Equip		Generator Replacement Program	2,000,000
Total XXXXXX - New Center			2,000,000
Total Expenses			2,000,000
Net Total			(2,000,000)

# **Change Request Summary**

Report data returned based on the user's security permissions.

Change Request	AUTO - 916 - Ensure ADA Compliance with County-Owned Properties
<b>.</b>	2024
Budget Year	
Change Request Type	Operating Decision Package Request
Change Request Stage	County Admin Review [Operating Decision Package Request]
Acct. Reference	
Publish Date	
Description (What is it) *	The Facilities and Real Property Division (FRP) of the Department of Administrative Services (DAS) requests \$426,000 for FY24 to hire a consultant to assist with identifying ADA compliance issues for all County-owned facilities. Attachment I is the proposal from the Purchasing approved vendor, Wannemacher Jensen Architects.
Summary of Request	FRP is requesting \$426,000 to conduct a study to identify ADA compliance issues for all County-owned facilities.
Justification *	The last comprehensive study for ADA compliance was performed in 1998. The Office of Human Rights has requested DAS perform a study for ADA compliance; this study will be enterprise-wide and encompass all buildings owned by the County. A list developed five-years ago by internal staff demonstrated several areas of ADA non-compliance; since that time, facilities staff has made minor repairs based on this guidance, however, a professional, comprehensive study is required. This study will be utilized to rank projects according to importance and budget development of related repairs for subsequent fiscal years.
Net Operating Budget	(426,000)
Net Capital Budget	-
Net Budget	(426,000)
Operating Budget Details	

Account	Position	Description (What is it?)	2024 Budget
Expenses			
361310 - Asset Management			
5310001 - Professional Services		ADA Compliance Study	426,000
Total 361310 - Asset Management			426,000
Total Expenses			426,000
Net Total			(426,000)

# **Change Request Summary**

Report data returned based on the user's security permissions.

Change Request	AUTO - 915 - Operation and Maintenance of St. Petersburg Veterinary	Technoloay Center	
Budget Year	2024		
Change Request Type	Operating Decision Package Request		
Change Request Stage	County Admin Review [Operating Decision Package Request]		
Acct. Reference			
Publish Date			
Description (What is it) *	In 2010, the County transferred the property located at 12376 Ulmerton veterinary training facility. The transfer included a reversionary right cla the facility for veterinary training. SPFC has notified the County that the will assume ownership and operating costs of the facility.	use, which would revert ownership back to the County	if the college did not use
	The Facilities and Real Property Division (FRP) requests \$330.0K annual the St. Petersburg Veterinary Technology Center (SPVTC). Operating co part of this request, FRP is also requesting 1.0 FTE to meet the needs of	sts include utilities, repairs & maintenance, janitorial, a	•
Summary of Request	\$330.0K and 1.0 FTE for the maintenance and operation of the St. Peter	sburg Veterinary Technology Center following reposse	ssion.
Justification *	International Facility Management Association (IFMA)* recommends or square footage of 3.4M, exclusive of the Detention section, Facilities Op additional county labor cost to operate the additional 31,000 SF of the additional FTE even by IFMA standards, with recent SF additions, includ South County Service Center (net new 20,000 SF), an additional FTE is ju	perations maintenance employees are responsible for 8 SPVTC building does not mathematically support incre ing the new Criminal Justice Center at 80K SF and the f	1,000 SF each.  While the asing staff by an
Net Operating Budget	(330,000)		
Net Capital Budget	-		
Net Budget	(330,000)		
Operating Budget Details			
Account	Position	Description (What is it?)	2024 Budget
Expenses			
361530 - Southeast Section Operations and Mair	ntenance		
5460001 - Repair&Maintenance Svcs		Operation and Maintenance of St. Petersburg Veterinary Technology Center	330,000
Total 361530 - Southeast Section Operations and	I Maintenance		330,000
Total Expenses			330,000
Net Total			(330,000)

### Attachment 5: Financial Analysis Stress Test

#### Financial Analysis Stress Test FY24 Budget Development

#### Administrative Services

As part of the FY24 Budget development process, a financial analysis stress test was conducted for County Administrator Departments that are not enterprise-funded Departments. As such, the financial and operational impacts were determined for three scenarios:

- 1) Remaining at a flat budget from the FY23 Adopted Budget to the FY24 Proposed Budget
- 2) Reducing the budget by 3% below the FY23 Adopted Budget
- 3) Reducing the budget by 5% below the FY23 Adopted Budget.

Items such as grants, and one-time expenditures were not included in these analyses.

For the Department of Administrative Services, in the General Fund (supporting both facilities and procurement services) to achieve a flat budget from FY23 to FY24, the Department would need to reduce the proposed budget by \$2.0M. This would be achieved by reducing facilities staff overtime to only essential levels (\$280,000); reducing one position in janitorial services resulting in 3-days-per-week janitorial services instead of the current 5-days-per-week (\$675,000); reducing the number of trash pick-ups in County buildings by approximately 30% (\$150,000); eliminating leased property management/inspections and landscaping inspections of County-owned facilities (\$205,000); eliminating in longer procurement cycles impacting delivery dates for services and infrastructure projects (\$153,000).

To achieve a 3% reduction, the Department would need to take the steps outlined above and further reduce the budget by an additional \$1.2M. This could be achieved by using contractors to provide heating, ventilation, and air-conditioning (HVAC) and electrical repairs and maintenance (\$583,000); eliminating non-capital improvements to buildings and facilities (\$1.2M); and by further reducing an additional procurement position (\$76,000). These steps yield more than the needed amount but would likely be implemented as a grouping of actions.

To achieve a 5% reduction, the Department would need to take the steps outlined above and further reduce the budget by \$900,000, some of which is achieved in the 3% reduction. The remainder would be achieved by eliminating unarmed contracted security services (\$375,000); and by reducing two additional procurement positions (\$153,000) with the same impacts on procurement services as noted above.

For the Department of Administrative Services, in the Fleet Management Fund to achieve a flat budget from FY23 to FY24, the Department would need to reduce the proposed budget by \$2.7M. This would be achieved by reducing the general fleet by 30 - 50 vehicles with some operational impact if done strategically (\$1.3M); reducing fuel site count from 8 to 4 and capping carbon emissions from fuel use, requiring rationing and other publicly visible restrictions on fuel usage (\$820,000); reducing vehicle repairs and parts purchases resulting in increased downtime and the inability to keep current with preventive maintenance, reduced towing and eliminating cosmetic bodywork (\$961,000).

To achieve a 3% reduction, the Department would need to take the steps outlined above and further reduce the budget by \$700,000. This would be achieved by going further with each of the steps outlined above and resulting in reducing staff and the worsening of service reductions, fuel unavailability, and vehicle downtime.

To achieve a 5% reduction, the Department would need to take the steps outlined above and further reduce the budget by \$300,000. This would be achieved by going further with each of the steps outlined above and resulting in further reducing staff and still more worsening of service reductions, fuel unavailability, and vehicle downtime.

It is important to know that these impacts on services and financial scenarios are not recommended at this time. Readers should not assume that the results of these stress tests will be implemented as this is, in fact, not the intention at this time.