

**Florida Department of Children and Families  
Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant Program  
Final Program Status Report  
Implementation and Expansion Grants**

Do not type in green or shaded areas.

Grantee Summary				
Grantee's Name		Report Period		
Pinellas County Board of County Commissioners		From:	07/01/2020	To: 09/30/2023
Grant Number:	LHZ91			
Report Prepared By		Report Approved By DCF		
Preparer's Name:	<ul style="list-style-type: none"> <li>• Gloria Coffey (Pinellas County)</li> <li>• Ari Weisberg (Public Defender)</li> </ul>	Approver's Name:		
Preparer's Title	<ul style="list-style-type: none"> <li>• Gloria: Management Analyst</li> <li>• Ari: RTS/Crossover Youth Prog. Dir.</li> </ul>	Approver's Title		
Preparer's Phone:	<ul style="list-style-type: none"> <li>• Gloria: (727) 464-8433</li> <li>• Ari: (727) 464-6636</li> </ul>	Approver's Phone:		
Preparer's Email:	<a href="mailto:gcoffey@pinellas.gov">gcoffey@pinellas.gov</a> <a href="mailto:ariweisberg@fldpd6.gov">ariweisberg@fldpd6.gov</a>	Approver's Email:		
Date Prepared:	10/17/23	Date Approved:		

Grant Information			
Amount awarded	\$1,200,000		
Amount of match provided	\$1,200,000		
Award Period	7/1/2020		9/30/2023
Target Population <i>(must select one: shade/bold one)</i>	<b>Juveniles</b>		

## Section 1. Detailed Progress Summary

1. Provide an overview of your organization's CJMHSA Reinvestment grant-funded program.

The Pinellas County Road to Success program is an expansion of the existing Crossover for Children (CFC) program operated in the Office of the Public Defender, Sixth Judicial Circuit since July of 2006. The target population is at-risk youth (ages 14 through 21) who reside in Pinellas County, have a mental illness, substance use disorder, or co-occurring mental health and substance use disorders, and who are in, or at risk of entering, the delinquency and dependency systems. The primary goal of RTS is to divert both low and high-risk youth from arrest, prosecution, or incarceration into diversion, treatment, and community-based support services.

**2(a)** For each reporting period, provide a detailed description of program achievements to-date and progress towards meeting goals and objectives identified in Section B-2.

### **B-2.1 Expand Program services to improve the accessibility and effectiveness of treatment and support services for the Target Population within three (3) months of execution of the Grant Agreement;**

- Initial 5.5 grant FTE staff were hired effective 10/1/20.
  - All new hires receive orientation at the Public Defender's Office and Ready for Life, Inc. as well as computer equipment and office space.

### **B-2.2 Create and encourage collaboration among key stakeholders, identified in the Grantee's Application, in implementing and providing ongoing oversight and quality improvement activities of the Program; and**

- All interlocal agreements and subcontracts were executed.
- The grant partners have continuously updated stakeholders on program progress at Pinellas County's quarterly Public Safety Coordinating Council Meetings (planning council) as well as monthly collaborative meetings and will continue to do so.
- Grant staff have been attending monthly managing entity meetings with Central Florida Behavioral Health Network
- Grant staff have bi-weekly staffings and weekly team meetings to identify referrals. They are also coordinating with case managers working for the Unified Family Court, Court Administration to identify potential clients and flag them in the court system for review at the staffing meetings.
- Grant partners have had monthly collaborative meetings to discuss program progress, barriers, and successes.

### **B-2.3 Ensure performance measurement outcomes are met and implement ongoing quality assurance initiatives.**

- Program began serving clients in Y1Q2. The program enrolled 47 youth since program initiation.
- See Appendix C for status of all performance measures per quarter or per year.
- During the life of the Program, the following 6 of 9 performance measures were met:
- A minimum of 50% of youth enrolled in the Program will not be arrested while receiving program services. **51%** achieved for life of grant.
- A minimum of 50% of youth enrolled in the Program will not be arrested within the one-year following Program discharge. **80%** achieved for life of grant.
- A minimum of 75% of youth enrolled in the Program will reside in a stable housing environment one year following program discharge. **90%** achieved for life of grant.
- A minimum of 80% of youth enrolled in the Program will be assisted by the Grantee (or sub-grantee) in applying for Social Security or other benefits, identity documents, or financial aid for which they may have been eligible but were not receiving at Program admission. **100%** achieved for life of grant.
- A minimum of 10% of youth enrolled in the Program will be diverted from admission to a State Inpatient Psychiatric Program (SIPP). **100%** achieved for life of grant.
- A minimum of 25% of youth enrolled in the Program will exhibit decrease in mental health symptoms such as anxiety, trauma, PTSD, or other related mental health disorders at discharge. **66%** achieved for life of grant.

- During the life of the Program, the following 3 of 9 performance measures were not met:
- A minimum of 75% of youth enrolled in the Program who do not reside in a stable housing environment at admissions will reside in a stable housing environment within 90 days of Program admission. **73%** achieved for life of grant.
- A minimum of 85% of eligible youth enrolled in the Program not employed at admission and who are physically and mentally able to be employed, will be employed full or part time within 180 days of Program. **46%** achieved for life of grant.
- A minimum of 85% of eligible youth enrolled in the Program not employed at admission and who are physically and mentally able to be employed, will be employed full or part time one year following program discharge. **75%** achieved for life of grant.

**2(b)** For each reporting period, provide a detailed description of each task and associated activities delineated in **Section C-1** of the grant agreement. For each task identified, include the completion date, or anticipated date of completion, and discuss any adjustments to timelines outlined in the original grant application.

**C-1.1.1.** Review and update legally binding agreements (List the parties, when executed, purpose and add to this list each reporting period as appropriate and provide an electronic copy of each).

Sub -Provider Name	Service(s)	MOU/ Subcontract Date Executed	(Documentation) "Attached" / "Date Submitted	COMMENTS
Public Defender's Office, 6 <sup>th</sup> Circuit	Serve as project director, employ staff, provide in-kind match	06/23/2020	Submitted 10/28/20	Interlocal Agreement
Ready for Life, Inc.	Provide direct services, provide in-kind match	06/23/2020	Submitted 10/28/20	MOU
Public Defender's Office, 6 <sup>th</sup> Circuit	Serve as project director, employ staff, provide in-kind match	10/22/2020	Submitted 1/14/2021	Amendment to Interlocal

**C-1.1.2.** Provide, directly or by agreement, an information system to track youth during their involvement with the Program and for one year after discharge (Briefly describe process for data collection)

The Public Defender, 6th Circuit and Ready for Life, Inc. will track client arrests using the Odyssey criminal database system. The Public Defender, 6th Circuit and Ready for Life, Inc. have also been using a custom excel spreadsheet to track relevant client data points, pending receipt of a template from DCF. Grant staff collects data directly from clients and reports it to the Data Coordinator and Program Director.

**C-1.1.3. Within 3 months of execution initiate hiring and training of the staff specified in Sections C-2.1**

FTE	Title	Name	Date Hired	Date Terminated or Resigned	(Hiring Docs) Attached/ Date Submitted	(Training Docs) Attached/ Date Submitted
1.0	Case Manager	VACANT				
1.0	Case Manager	VACANT				
1.0	Therapist	Taylor Kirk	07/18/22		Submitted 10/13/22	Submitted 10/13/22
1.0	Therapist	VACANT				
1.0	IN-KIND Attorney	Keongela Norton	09/29/20		Submitted 10/28/20	Submitted 10/13/22
1.0	IN-KIND-Case Manager	Melissa Tramutola	03/21/23		Submitted 03/14/23	Submitted 03/14/23
1.0	IN-KIND-Case Manager	Amy Lendman	05/06/22		Submitted 07/14/22	Submitted 01/13/23
1.0	IN-KIND-Therapist	Sarah Bowenshulte	06/01/22		Submitted 07/14/22	Submitted 01/13/23
1.0	Therapist	Bria Hope	09/29/20	01/15/21	Submitted 10/28/20	n/a
0.5	Data Coordinator	Maria Jansson	09/29/20	03/19/21	Submitted 10/28/20	n/a
1.0	Case Manager	Rachel Vermette	09/29/20	04/23/21	Submitted 10/28/20	n/a
1.0	Therapist	Ray'nell Tillman	01/18/21	01/04/22	Submitted 04/15/21	n/a
1.0	Case Manager	Felicia Garcia	08/24/21	01/21/22	Submitted 10/15/21	n/a
1.0	Therapist	Paula Styles	09/29/20	02/18/22	Submitted 10/28/20	n/a
1.0	Case Manager	Amy Lendman	10/05/20	05/05/22	Submitted 10/28/20	n/a
1.0	IN-KIND-Case Manager	Barbara Chiacchio	07/01/20	05/05/22	Submitted 10/28/20	n/a
1.0	Therapist	Randy Bohon	04/11/22	06/30/22	Submitted 07/14/22	n/a
1.0	Case Manager	Jake Ray	05/01/22	08/31/22	Submitted 07/14/22	01/13/23
1.0	Case Manager	Nathalie Villaplana	07/11/22	09/20/22	Submitted 10/13/22	10/13/22
1.0	IN-KIND-Case Manager	Lacey Tatro	07/01/20	01/07/23	Submitted 07/14/22	01/13/23

**NOTES:**

- **Bob Dillinger's** (Public Defender/Project Director) term ended on 12/31. He was **replaced by Sara Mollo**, on 1/1/21.
- **Brian Solka** (Project Director Designee) resigned on 12/31. **His duties were reassigned to Ari Weisberg** on 1/1/21.
- **Amy Lendman** was previously in a grant-funded case manager position and replaced Barbara Chiacchio as a match case manager on 05/06/22. The grant-funded position she vacated was filled on 07/11/22.
- **Keongela Norton Randle** was previously in a grant funded attorney position and was hired full time on 11/01/23 by the Public Defender's Office as part of the sustainability plan for the program.

**C-1.1.4.** By the end of the 2<sup>nd</sup> quarter submit completed treatment plans for each newly enrolled youth in the Program; and

**C-1.1.5.** Report and submit quarterly summary updates of youth court and placement status. (See # 7 below)

**C-2.1.1.** Participate in Planning Committee meetings, (See # 5a below)

**C-2.1.2.** Assess progress of the Program based on established timelines, review attainment of goals, and make necessary adjustments to implementation activities as needed. (Briefly summarize below)

**C-1.1.4:** Treatment plans are included in Appendix A.

**C-2.1.2:** The original project goal was to serve a total of 150 unduplicated individuals over three (3) years. Due to the COVID-19 outbreak and subsequent delays, the total number was amended to 145 unduplicated clients, with a minimum acceptable number of 116 clients over three (3) years. A 3-month extension was granted that included 5 additional youth serve making total of 150 program lifetime.

During entire grant award period (July 1,2020-Sept 30,2023), the following goals of the project timeline were met:

- Screening for recruitment
- Treatment provider accepts referrals
- Clinical/non-clinical services provided
- Continue to implement strategies
- Reporting as Required
- Partner Progress Meetings
- Attend PSCC Meetings
- Cross-training Opportunities
- Hire and train staff as needed
- Monitoring and Evaluation Activities
- Updates to Service Delivery Plan as needed
- Attorneys attended live and virtual training sessions for juvenile defense
- Grant staff attended the 2023 DCF Summit

**C-1.3.1. – C-1.3.3 (See # 7 below)**

**2(c)** List your program’s MOUs or other legally binding agreements (See C-1.1.1. above)

**2(d)** List your program’s partners and collaborators (add to the list each reporting period as new partners emerge)

**Partners /  
Collaborators**

1. Pinellas County

2. Public Defender’s Office, 6<sup>th</sup> Circuit

3. Ready for Life, Inc.

3. Provide summary of the achievements to-date in meeting the Administrative Tasks in **Section C-2** - (See C.1.1.1. & C-1.1.3. above)

4. Describe any barriers or challenges faced by your program during this reporting period and the strategies implemented to address them. Also, describe significant barriers that remain, if any.

Primary barriers included:

- COVID social distancing protocols that resulted in school closures and an increased need to keep justice facility populations down. These changes created a 40 percent decrease in juvenile arrests in Pinellas County during the pandemic.
- In 2021 DCF transitioned to a new child welfare lead agency for Circuit 6, which serves both Pasco and Pinellas that led to a 50 percent reduction in child removals.
- With Eckerd's contract as the agency for child welfare being terminated, there have been communication issues with foster care managers during the transition to the agency.
- Youth arrests and removal rates continue to be lower than pre-COVID. These declines are positive overall but reduce the pool of youth eligible to be served through this program.
- This program is voluntary, and some youth being considered for enrollment are reluctant to participate due to the therapy requirement. Staff continue to have open discussions with youth and their guardians about the benefits of therapy and have initiated proactive recruiting strategies for youth that are eligible for enrollment.
- Many teens are entering the child welfare system due to being "locked out" by their parents/guardians and do not necessarily have a substance abuse or mental health diagnosis.
- Many teens placed in licensed care in Pinellas County are from other counties and are therefore not eligible for program services
- Due to a lack of appropriate foster care placements in Pinellas County youth are being placed out of county and therefore unable to access services.
- With the current competitive job market, it has been hard to maintain staff, which has negatively affected program capacity. To address this, we had a budget modification approved to make compensation more competitive, to improve staff retention and recruitment.
- With the Pinellas County Sheriff's Office contract for child protective investigations ending, there have been significantly fewer removals since 7/1/23.

5. List evidence-based, best, and promising practices used in your program including assessment or screening instruments and tools.

#	EBP/ TOOLS
1.	GAD-7
2.	Spence Children's Anxiety Scale
3.	Severity Measure for Generalized Anxiety Disorder-Child Age 11-17
4.	PHQ-9 (Patient Health Questionnaire modified for Adolescents)
5.	PCL-5 – PTSD Checklist for DSM-5
6.	Traumatic Events Screening Inventory (TESI-C)

a) Agenda Topic(s) (Comment on Council, activities / types of collaboration efforts)	b) Meeting Dates	(Documentation) "Attached" / "Date Submitted"
During the entire grant period, Public Safety Coordinating Council (PSCC) Meetings have been held quarterly with minor exceptions, the last one held on 08/07/2023. Minutes for 08/07/2023 are attached. Minutes for all previous PSCC meetings held were submitted each quarter.	08/07/23	Attached

--	--	--

**Section 2. Deliverables**

1. Provide a detailed summary of the progress achieved in meeting the deliverable requirements outlined in **Exhibit D** of the Grant Agreement. *(See TAC tab on Performance Measure Report)*
2. Using the Performance Measures for Acceptance of Deliverables in **Section D-4.** of the grant agreement by completing Service Summary Tables. *(See TAC tab on Performance Measure Report)*

**Section 3. Performance Measures and Outcomes**

1. Describe the methodology(ies) used to collect data and track progress on admissions, completions, discharge, assessments, services received, and outcomes of individuals being served. Reportable outcomes include but are not limited to arrests, rearrests, services, program completion, receipt of benefits, employment, housing, etc. **Data anomalies and additional methodology information can be noted directly into the Excel spreadsheet, Reinvestment Grant Performance Measure Data Table.**  
  
Arrests are tracked using the Odyssey criminal database and entered into the master client list spreadsheet client-level data report spreadsheet. An electronic case file on each youth includes, at a minimum, the following elements: the client's name, address, telephone number, marital status, sex, race, date of birth, names and addresses of client's next of kin or guardian, referral source, presenting problem; the name of the individual having primary responsibility for the client's treatment; assessment information; information on results from diagnosis and evaluation; service plan; progress notes; medication profile; treatment plan and treatment plan updates; and a termination report.
2. Complete the Reinvestment Grant Performance Measure Data Table. *(See Attached)*
3. Using the Performance Evaluation Methodology in **Section E-2.** of the grant agreement, provide the actual percentage for the Performance Measures specified in **Section E-1.** In addition, provide the actual numbers used in the Performance Evaluation Methodology to derive at the performance measure percentages. *(See Performance Measure Data Table)*

**Section 4. Technical Assistance**

Explain what collaboration, if any, you have had with the Florida Mental Health Institute's Technical Assistance Center (TAC). In accordance with **Section C-2.4,** Technical Assistance Requirements, of the Grant Agreement, provide a summary and documentation, if applicable, demonstrating that the following requirements were met:

TAC ACTIVITIES	Dates	(Documentation) Attached/Date Submitted	Details
1.Primary Contact information to TAC w/in 10 business days	N/A	N/A	TAC was provided primary contact information at start of project. Updates were provided 8/19/21.
2.Annual TA Needs Assessments			<b>(List Priority Areas)</b>
	08/30/2022	10/13/22	1.Problem-solving courts 2. Care coordination/coordination of complex care mgmt. 3. Cost effectiveness, cost offset, or cost avoidance methods.
3.Annual On-Site TA & Sign In Sheets			<b>(List Participants)</b>
N/A	N/A	N/A	N/A
4.Quarterly TAC Conference Calls			<b>(List Participants)</b>
CJMHSAs TAC Quarterly Webinar-Harm Reduction Housing: Principles, Practices, and Programs	09/13/23	Attached	Gloria Coffey (County) Melissa Tramatula Taylor Kirk Amy Lendman

5. Additional reports if any			
N/A	N/A	N/A	N/A

### Section 5. Sustainability

Describe actions and/or steps taken that will lead to sustainability upon the completion of the grant funding.

The Road to Success Team held a sustainability planning meeting on March 24, 2022. A working sustainability planning document was created and was included in Appendix A of the Y2Q3 reports. This document will be reviewed and updated each year as needed. The sustainability plan was updated again in Y3Q4 at a sustainability planning meeting on June 22, 2023.

### Section 6. Additional Information - FUNDING IMPACT

1. Describe the effect the grant-funded initiatives have had on meeting the needs of adults and/or juveniles who have a mental illness, substance abuse disorder, or co-occurring disorder and include a discussion of the following:

a) *The impact of the grant-funded program on expenditures of the jail, juvenile detention center, and prison (e.g., decreased numbers, fiscal estimates);*

Assuming direct diversions from juvenile detention, this program has:

- Diverted 47 youth from juvenile detention
- Avoided 564 detention days\*
- Saved \$145,399.20 in detention costs\*

b) *Calculations based off of Pinellas JDC cost and length of stay data from the 2020 DJJ Comprehensive Accountability Report for detention [http://www.djj.state.fl.us/docs/car-reports/final-\(2019-20-car\)-detention.pdf?sfvrsn=2](http://www.djj.state.fl.us/docs/car-reports/final-(2019-20-car)-detention.pdf?sfvrsn=2); Average LOS = 12 days, Estimate per diem: \$257.80.*

b) *The impact of the grant-funded program on the reduction of forensic commitments to state mental health treatment hospitals or children's state hospitals/treatment centers (if population served includes juveniles); and*

1 client was diverted from a Residential Treatment Facility over the course of the grant period.

c) *The impact the grant-funded program has had on the number and type of individuals detained (detention and/or jail) and incarcerated (prison) (e.g., change in numbers detained, change in types of charges of detainees).*

Youth were diverted from arrest, prosecution, and/or juvenile detention during entire grant period. They have been able to secure continued placement and helped with family crisis situations that otherwise would have led to arrests.

2. Describe the impact the grant-funded program has had on the availability and accessibility of effective community-based services.

The grant-funded program has provided the Public Defender's Office with an additional: two full-time therapists; two full-time case managers; and one juvenile attorney. The addition of these staff will allow the program to address existing service gaps, providing therapy and case management services more crossover clients than previously possible. Six (6) new clients were served in Y4Q1, with total of 47 youth served during entire grant period.

3. Describe the impact that your local matching funds has had on meeting and furthering the goals and objectives of your CJMHSR Reinvestment grant program (level of additional services and capacity served as a result of local matching funds).

Matching funds and in-kind services allowed the program to be expanded within its current operation 6 new clients were served in Y4Q1, with total of 47 youth served during entire grant period.



### Section 7. Source Documentation

Attach an appendix of the source documentation, described in **Section C-2.6** of the Grant Agreement, documenting the tasks and associated activities performed during the report period. Label the source documentation to easily identify the related task and activity (For example, label the MOUs as “**C-2.5.3.1. for task C-1.1.1.**”).

TASK #	SOURCE DOCUMENTATION REF #	DESCRIPTION	(Attached, Reported In Status Report, NA This Quarter, or Date Submitted)
C-1.1	C-2.6.1.1	Legally Binding Agreements	Submitted 10/28/20; Budget Modification approved 3/21/22. Submitted 07/12/23: Amendment 1-MOU RFL Submitted 07/12/23: Amendment2- Interlocal PD- Attached:
C-1.1	C-2.6.1.2	Electronic Quarterly Data Report (Appendix B)	Attached: Appendix B
C-1.1	C-2.6.1.3	Summary Court and Placement status	Attached: Appendix B
C-1.1	C-2.6.1.4	Proof of hiring and training of staff	Originals Submitted 10/28/2020; Updates submitted each quarter.
C-1.2	C-2.6.2	Planning Committee Agendas, Minutes, etc. (Public Safety Coordinating Council)	Attached Appendix A-Supporting Documents
C-1.3	C-2.6.3.1	Grant team Monthly Meeting agendas, minutes, etc.	Attached: Included in Appendix A
C-1.3	C-2.6.3.2	CFBHN Monthly Meeting agendas, minutes, etc.	Attached: Included in Appendix A
E-1.1	C-2.6.3.4	Quarterly Performance Measures Report (Appendix C)	Attached: Appendix C
C-2.4		TAC Needs Assessment	Submitted 10/13/22
C-2.4		CJMHTA TAC Agenda	Attached: Included in Appendix A
C-1.1.4		Completed Treatment plans	Attached: Included in Appendix A
N/A	Solicitation: 3.8.6.6.3	Sustainability Plan and Minutes	Original Submitted 04/15/22 Updates submitted 07/12/23

**CRIMINAL JUSTICE, MENTAL HEALTH  
& SUBSTANCE ABUSE REINVESTMENT GRANT**

(Please Highlight vacancies & replaced or New Members since the last Quarterly report)

**Pinellas County PSCC Planning Council Membership**

<p><b>Bruce Bartlett</b> STATE ATTORNEY OR DESIGNEE</p>	<p><b>Sara Mollo</b> PUBLIC DEFENDER OR DESIGNEE</p>
<p><b>Dorothy Vaccaro</b> COUNTY COURT JUDGE</p>	<p><b>Chief Judge Shawn Crane</b> CIRCUIT COURT JUDGE</p>
<p><b>Jennifer Parker</b> LOCAL COURT ADMINISTRATOR OR DESIGNEE</p>	<p><b>Chris Dudley</b> STATE PROBATION CIRCUIT ADMINISTRATOR OR DESIGNEE</p>
<p><b>Commissioner Dave Eggers (PSCC Chair)</b> COUNTY COMMISSION DESIGNEE</p>	<p><b>Sheriff Bob Gualtieri</b> COUNTY DIRECTOR OF PROBATION</p>
<p><b>Sheriff Bob Gualtieri</b> SHERIFF</p>	<p><b>Chief Mike Loux</b> POLICE CHIEF OR DESIGNEE</p>
<p><b>Bob Neri, WestCare Gulfcoast-Florida</b> AREA HOMELESS OR SUPPORTIVE HOUSING PROGRAM REPRESENTATIVE</p>	<p><b>Sheriff Bob Gualtieri</b> CHIEF CORRECTIONAL OFFICER</p>
<p><b>Major Reginald Allen</b> DJJ - DIRECTOR OF DETENTION FACILITY OR DESIGNEE</p>	<p><b>Melissa Fuller</b> DJJ – CHIEF OF PROBATION OFFICER OR DESIGNEE</p>
<p><b>Melissa Leslie</b> DCF - SUBSTANCE ABUSE AND MENTAL HEALTH PROGRAM OFFICE REPRESENTATIVE</p>	<p><b>Vacant</b> PRIMARY CONSUMER OF MENTAL HEALTH SERVICES</p>

<p><b>Maxine Booker, PEMHS</b> COMMUNITY MENTAL HEALTH AGENCY DIRECTOR OR DESIGNEE</p>	<p><b>Dianne Clarke, Operation PAR</b> LOCAL SUBSTANCE ABUSE TREATMENT DIRECTOR OR DESIGNEE</p>
<p><b>Vacant</b> PRIMARY CONSUMER OF COMMUNITY-BASED TREATMENT FAMILY MEMBER</p>	<p><b>Justin Shea</b> PRIMARY CONSUMER OF SUBSTANCE ABUSE SERVICES</p>
<p><b>Michael Jalazo</b> PROGRAMS/COMMUNITY GROUPS WORKING WITH OFFENDERS</p>	