

# Airport

**Department Director:** Mark Sprague, Interim Airport Executive Director

**OMB Budget Analyst(s):** Shane Kunze

**OMB Capital Analyst(s):** Shane Kunze

## Department Purpose

The St. Pete-Clearwater International Airport (PIE) is a financially self-supported department that operates and maintains airport facilities and equipment and provides aviation fire protection services. The airport provides a full range of customer, aviation, and facility services to support transportation, commerce infrastructure, and foster continual economic growth in the region.

## Budget Summary

### 4001- Airport Rev & Op

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Personnel Services	\$6,521,674	\$7,134,436	\$6,949,610	\$7,474,530	\$7,451,460
Operating Expenses	\$7,923,044	\$8,037,233	\$9,701,225	\$12,251,260	\$12,291,980
Capital Outlay	\$7,942,855	\$13,401,542	\$12,462,566	\$27,680,000	\$46,561,200
Grants and Aids	\$12,544	\$213,727	\$7,200	\$19,710	\$19,710
Reserves	\$0	\$0	\$0	\$104,300,480	\$98,843,220
<b>Grand Total</b>	<b>\$22,400,116</b>	<b>\$28,786,938</b>	<b>\$29,120,601</b>	<b>\$151,725,980</b>	<b>\$165,167,570</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	63.7	65.0	65.0	66.0	66.0

## Efficiencies and Cost-Saving Measures

- **FY27**

- The Department was able to realize the following cost reductions and efficiencies for their FY27 Budget Submission, including:
  - The Facilities Division has purchased a laser engraver for the airfield lights, resulting in a savings of \$41,000 compared to using a vendor. The engraver allows staff to engrave a number on each airfield light (Airport has over 2500) for identification purposes when work orders are submitted.
  - The Facilities Division uses in-house labor to fix the three parking toll plaza signs that say "Cashier" or "Credit Card," resulting in a savings of \$16,500 compared to using a vendor.
  - All in-pavement lights are re-built by Facilities Division staff in the field (over 350 lights), rather than mailing the lights to the manufacturer and delaying completion. This has a savings of an estimated \$900 per light repair.
  - Funding the Install Airport Perimeter Fence Phase 2 Project fully with Passenger Facility Charges (PFCs). PFCs are federally authorized fees added to airline tickets that airports can use for Federal Aviation Administration (FAA) approved capital.

- **FY26**

- The Department was able to realize the following cost reductions and efficiencies for their FY26 Budget Submission, including:
  - The Department right sized the budget due to mandatory contracts increasing in value.
  - Purchased an airfield sweeper entirely with PFCs for \$315,000.

- **FY25**

- The Department was able to realize the following cost reductions and efficiencies for their FY25 Budget Submission, including:
  - Eliminated \$70,000 in Facilities Division Operating Expenses for perimeter fencing and funded the new Perimeter Fencing Capital Improvement Plan (CIP) project entirely with PFCs.
  - The Airport's firefighters began to use Punta Gorda Airport's fire pit for firefighter training since Tampa's closed. The cost decreased by \$3,000.
  - Budget reductions included \$75,000 for the HVAC fragrance diffuser, \$3,000 for a training conference, and \$40,000 for fire station upgrades.

### **Budget Drivers**

- The St. Pete-Clearwater International Airport's (PIE) FY27 Budget, excluding Reserves, increases by \$18.899M (39.8%) to \$66.324M. Excluding Capital Improvement Plan (CIP), the FY27 Operating Budget increases by \$423,000 (2.1%) to \$20.975M. PIE's Budget is supported by one fund, the Airport Revenue and Operating Fund.
  - Revenue increases by \$664,000 (1.2%) to \$54.249M primarily due to increases in CIP funding from grants. A notable decrease is a \$1.435M (32.3%) reduction for Interest due to projected market conditions and reduced fund balance.
  - Personnel Services decreases by \$23,000 (-0.3%) to \$7.451M primarily due to an \$81,000 (9.4%) reduction in retirement contributions due to one-time costs in FY26. This is partially offset by various increases, including \$11,000 (0.4%) for Regular Salaries and Wages, \$21,000 (1.5%) for benefits, and \$23,000 (8.5%) for overtime related expenses.
    - The Airport's FTE remains flat at 66.0.
  - Operating Expenses increases by \$41,000 (0.3%) to \$12.292M. Notable increases include \$319,000 (7.2%) for Contractual Services due to various contract increases, including for Pinellas County Sheriff's Office (PCSO) services, \$103,000 (28.5%) for Runway supplies due to various repairs and increased costs, and \$70,000 (7.4%) for Utility Service due to energy costs. Notable decreases include \$222,000 (41.6%) for Professional Services primarily due to a parking garage study concluding and \$450,000 (31.0%) for Repair and Maintenance Services due to aligning with trends and projections.
  - Capital Outlay increases by \$18.881M (68.2%) to \$46.561M, primarily due to an increase of \$18.476M (68.8%) in CIP, \$200,000 (100.0%) for Building and \$842,000 (100.0%) for other Capital improvements. This is partially offset by a decrease of \$637,000 (78.9%) for Machinery and Equipment due to reduced replacement needs.
  - Reserves decreases by \$5.457M (5.23%) to \$98.843M primarily due to increased expenditures for planned CIP projects.

### **FY27 Decision Packages**

- Facilities Craftworker 2 Position (Ranked 1, \$89,800, Recurring, Airport Revenue and Operating Fund).
  - Airport requests a new Craftworker 2 position be added to the Facilities Maintenance Team. This position will be utilized to more proactively maintain the Airport's assets and provide additional coverage.
  - This Decision Package is recommended by the County Administrator.

## **Summary of Proposed Changes to User Fees for FY27**

Airport has submitted User Fee adjustments that can be found in Attachment X (page X), including a new fee for peer-to-peer rentals and general cost increases for various fees. Also, the Department anticipates additional User Fee increases related to the Allegiant agreement and rental car agreements in June 2026. At this time, those agreements are not yet finalized but will be brought before the Board of County Commissioners (BCC) for approval at a later date.

## **CIP Budget Drivers**

The Airport Fund is forecasted to remain fiscally balanced through FY31. The beginning fund balance for FY27 increases by \$12.778M (13.0%) to \$110.918M. The fund balance is forecasted to decrease to \$49.232.8M by FY31, which is primarily due to planned CIP projects.

## **FY27-FY32 Summary**

The FY27-FY32 CIP Budget is \$228.334M and includes \$9.218M for Construct New Airco Taxiway K (Project 000034A), \$55.960M for Multi-Level Airport Parking Garage (Project 002877A), \$136.925M for New Passenger Terminal Improvements (Project 003343A), \$5.000M for Airco Site Preparation (Project 004571A), \$1.231M for Install Airport Perimeter Fence Phase 2 (007026A), and \$20.000M for Rehabilitate Runway 04-22 from Runway 04 to Runway 18-36 (Project 007027A).

## **FY27 Summary**

The FY27 CIP Budget increases by \$18.476M (68.8%) to \$45.349M. The FY27 Budget includes existing CIP projects including \$9.218M for Construct New Airco Taxiway K (Project 000034A), \$20.400M for Multi-Level Airport Parking Garage (Project 002877A), and \$14.500M for New Passenger Terminal Improvements (Project 003343A). It also includes \$1.231M for the new project, Install Airport Perimeter Fence Phase 2 (Project 007026A).

## **CIP Decision Packages**

- Project 003343A New Passenger Terminal Improvements
  - The CIP Plan has been updated to align the budget to \$145.243M, which is due to a shift in scope that will reduce the overall project scale and cost. This project was originally proposed as the expansion and improvement of existing terminal at St. Pete-Clearwater International Airport and the focus will now be on renovations of buildings and infrastructure and less on new facilities and expansion.
  - This Decision Package is recommended by the County Administrator.
- Project 002877A Airport Parking Garage
  - The CIP Plan has been updated to align the budget to 59.260M, which was previously presented in December 2025 as part of the approval of the Finrock Enterprises, LLC agreement (25-0896A). The project delivers a multi-level parking deck providing parking stalls to alleviate parking congestion on the east side of Roosevelt Blvd/Gateway Expressway. It was originally requested with 1,500 stalls, however, that figure has increased to over 2,400 stalls (2,116 in garage and 367 on surface).
  - This Decision Package is recommended by the County Administrator.
- Project 004571A Airco Site Preparation
  - The total project cost decreases by \$9.400M (65.3%) to \$5.000M due to the funding being realigned to the development of Taxiway K, which has more urgent financial needs. Additionally, the remaining \$5.000M will be used as an incentive for infrastructure costs for future aeronautical developers.
  - This Decision Package is recommended by the County Administrator.
- Project 005709A RIM New Taxiway N
  - The total project cost decreases by \$1.457M (14.6%) to \$8.489M due to the project nearing completion and estimated costs are below budget. This project is for the design and construction of a new parallel taxiway providing direct access to the end of Runway 4.
  - This Decision Package is recommended by the County Administrator.

## **New CIP Projects**

The Department has submitted two new projects for FY27.

- Rehabilitate Runway 04-22 from Runway 04 to Runway 18-36
  - This project includes the design and rehabilitation of Runway 04-22 from the end of Runway 04 to the intersection of Runway 18-36.
  - \$20.000M, FY30-FY31
  - This new project is recommended by the County Administrator.
  
- Install Airport Perimeter Fence Phase 2
  - The first phase of airport perimeter fencing is currently being completed, and the FAA has granted another \$1.501M in Passenger Facility Charges (PFCs) to continue the project. Phase 2 is being re-bid as another competitive bid. The second phase of this project will install more fencing to match the fencing type in Phase 1 and continue the PFC charge.
  - \$1.501M, FY26-FY27
  - This new project is recommended by the County Administrator.

## **Department Context and Considerations**

- Departments provide operational and environmental context from their development of the FY27 budget.

## **FY26 Accomplishments**

- Every month from October 2025 through February 2026 has been an all-time passenger record.
- Added service to three cities since FY26 began: Huntsville, AL; Atlantic City, NJ; and Trenton, NJ.
- Had revenue increases in all the major revenue categories: Overall Concessions: 1.9%; Passenger Facility Charges (PFCs): 19.1% increase; and Customer Facility Charges (CFCs): 8.9% increase.
- Selected the design/build team and awarded Preconstruction Services for the new Parking Garage project.
- Substantial completion of the Taxiway “N” project (Runway Incursion Mitigation).
- Began construction of the Airco Taxiway “K” project.

## **Work Plan**

- Issue request for proposal (RFP) for On-Airport Rental Car Concessionaires
- Submit Passenger Facility Charge (PFC) Application #9 to the FAA

**Performance Measures**

Measure	Unit of Measure	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Air Carrier Flights in Compliance with Noise Abatement Procedures	Percent	91.3%	91.6%	85.0%	90.0%
Capital Projects on Budget	Percent				75.0%
Change in Concessionaire Revenue for Food and Beverage from Prior Year	Percent	8.8%	3.3%	5.0%	5.0%
Change in Concessionaire Revenue for News and Gifts from Prior Year	Percent	1.2%	0.6%	3.0%	5.0%
Change in Concessionaire Revenue for Parking from Prior Year	Percent	25.0%	11.1%	10.0%	1.0%
Change in Concessionaire Revenue for Rental Cars from Prior Year	Percent	0.5%	3.0%	1.0%	3.0%
Change in Non:Aeronautical Revenue from Prior Year	Percent	2.4%	8.7%	2.0%	3.0%
Cost per Enplaned Passenger	US Dollars	\$2.07	\$2.36	\$4.00	\$4.00
Facilities Regular Work Order Completed on Time	Percent				90.0%
Federal Aviation Administration (FAA) Fines	US Dollars	\$0.00	\$0.00	\$0.00	\$0.00
Non:Airline Revenue per Enplaned Passenger	US Dollars	\$9.19	\$8.90	\$9.00	\$9.00
Passengers Served	Count	2,512,959	2,673,120	2,450,000	2,500,000
Runway/Taxiway Incursions Caused by Pinellas County Employees	Count		0	0	0

**Budget Summary by Program and Fund**

**Aviation Services**

All facets of day-to-day aviation activities such as passenger enplanements and deplanements, concessionaire revenue, and noise abatement.

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Airport Rev & Op	\$14,533,793	\$15,413,370	\$16,199,494	\$20,287,700	\$20,708,280
<b>Grand Total</b>	<b>\$14,533,793</b>	<b>\$15,413,370</b>	<b>\$16,199,494</b>	<b>\$20,287,700</b>	<b>\$20,708,280</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	62.7	64.0	64.0	65.0	65.0

### Airport Real Estate

Ensures that FAA lease requirements are followed; oversees and negotiates leases with tenants and future development of the Airport.

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Airport Rev & Op	\$209,847	\$227,074	\$225,209	\$264,800	\$267,070
<b>Grand Total</b>	<b>\$209,847</b>	<b>\$227,074</b>	<b>\$225,209</b>	<b>\$264,800</b>	<b>\$267,070</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	1.0	1.0	1.0	1.0	1.0

### Airport Capital Projects

Provides Capital Improvement Program (CIP) funding and construction/budget management for St. Pete-Clearwater International Airport infrastructure projects.

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Airport Rev & Op	\$7,614,991	\$13,112,608	\$12,196,384	\$26,873,000	\$45,349,000
<b>Grand Total</b>	<b>\$7,614,991</b>	<b>\$13,112,608</b>	<b>\$12,196,384</b>	<b>\$26,873,000</b>	<b>\$45,349,000</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	0.0	0.0	0.0	0.0	0.0

### Emergency Events

Expenditures incurred during a disaster event to allow for accurate tracking of those expenses in support of reimbursement of eligible expenditures from the Federal Emergency Management Agency's (FEMA) Public Assistance Grant Program or other funding sources, as applicable.

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Airport Rev & Op	\$41,486	\$33,886	\$499,514	\$0	\$0
<b>Grand Total</b>	<b>\$41,486</b>	<b>\$33,886</b>	<b>\$499,514</b>	<b>\$0</b>	<b>\$0</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	0.0	0.0	0.0	0.0	0.0

**Reserves**

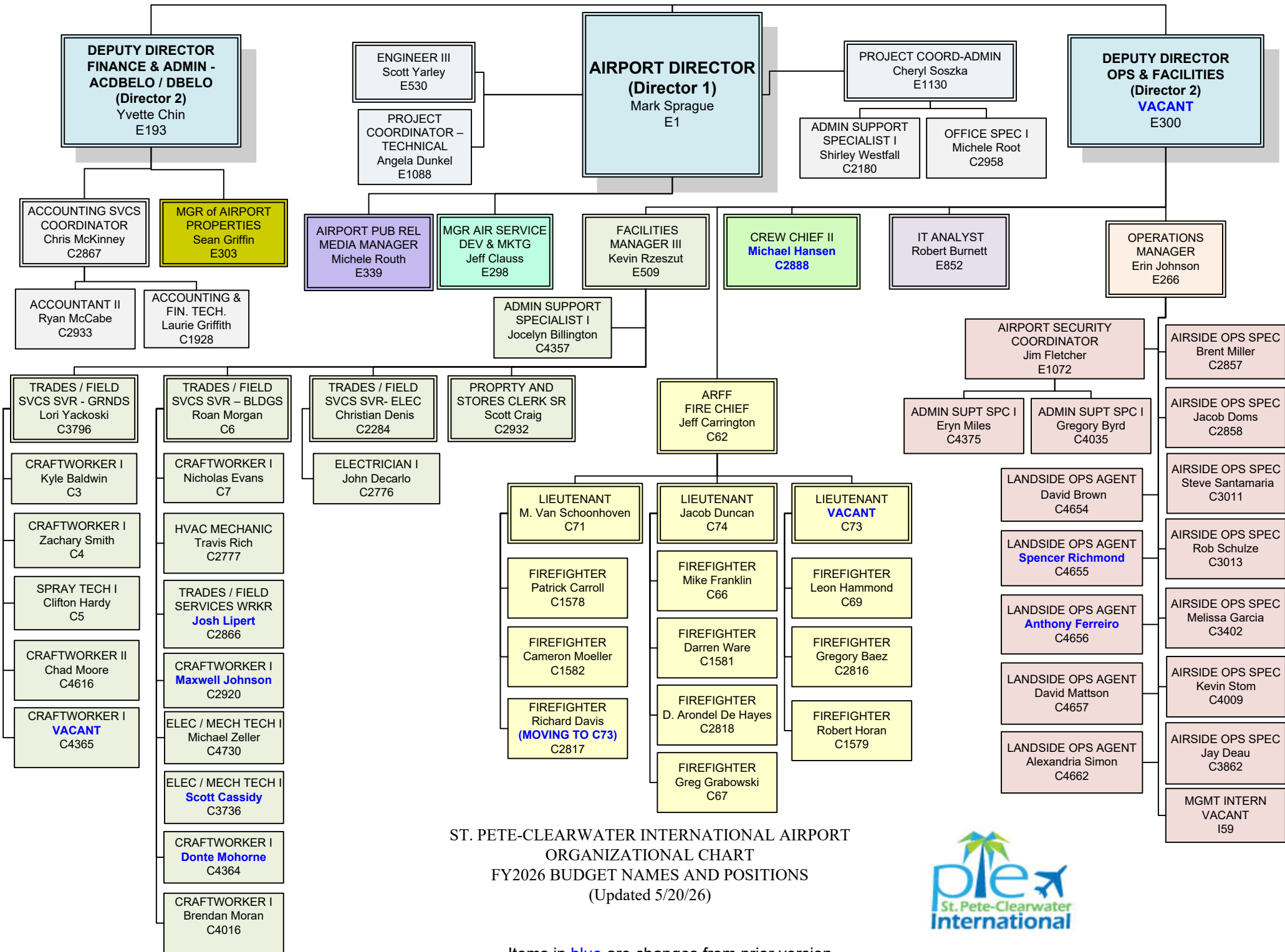
Oversees the management and allocation of the County's financial reserves.

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Airport Rev & Op	\$0	\$0	\$0	\$104,300,480	\$98,843,220
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$104,300,480</b>	<b>\$98,843,220</b>

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
FTE	0.0	0.0	0.0	0.0	0.0

**Attachments:**

1. Organization Chart (pg. 8)
2. FY27 Airport Budget Request by Fund – Revenues (pgs. 9 - 11)
3. FY27 Airport Budget Request by Fund – Expenditures (pgs. 12 - 21)
4. Budget Reduction Scenarios (pgs. 22 - 32)
5. Decision Packages (pg. 33)
6. Vacancy Report (pg. 34)
7. User Fees (pg. 35)
8. Budget Submittal Memo (pgs. 36 - 51)
9. CIP Report (pgs. 52 - 58)
10. Fund Forecast (pg. 59)



ST. PETE-CLEARWATER INTERNATIONAL AIRPORT  
 ORGANIZATIONAL CHART  
 FY2026 BUDGET NAMES AND POSITIONS  
 (Updated 5/20/26)



Items in blue are changes from prior version.

## Airport Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
2710201 - FB-Unrsv-Cntywide-Beg	60,984,460	144,172,632	73,715,932	92,957,675	98,140,560	108,160,741	110,918,180	12,777,620	13.75%	12,777,620	13.02%	Beginning Fund Balance is increasing due to a higher than anticipated fund balance in FY26. This is due to lower than anticipated expenditures in FY25.
3314901 - Fed Grant-Other Transportation	0	0	276,150	92,050	0	0	0	0	0.00%	0		This account is for federal grants for transportation. There re no anticipated federal transportation grants in FY27.
3315002 - Fed Grant-Economic Environment-FEMA	36,902	0	0	12,301	0	0	0	0	0.00%	0		This account is for federal grants for the economic environment - FEMA. There re no anticipated federal economic environment - FEMA grants in FY27.
3315101 - Fed Grant - ARPA Funds	5,703,644	602,447	1,919,242	2,741,777	0	0	0	0	0.00%	0		This account is for federal grants for ARPA. There re no anticipated federal ARPA grants in FY27.
3352101 - Firefighter Suplmntl Comp	2,640	1,980	3,900	2,840	2,400	2,400	2,280	(120)	-4.23%	(120)	-5.00%	This account is for Florida Department of Revenue supplemental revenue for firefighter salaries and wages.
3441101 - Airline	2,619,025	2,936,302	3,231,290	2,928,872	2,700,460	3,284,560	3,169,880	469,420	16.03%	469,420	17.38%	This account is for all airline related revenue. This has been consolidated to include all of the related airline revenue accounts.  Increase is based on current trends and projections.
3441301 - General Aviation	1,628,847	1,651,229	1,718,718	1,666,265	1,544,860	1,650,890	1,597,100	52,240	3.14%	52,240	3.38%	This account is for all general aviation related revenue. This has been consolidated to include all of the related general aviation revenue accounts.  Increase is based on current trends and projections.
3441401 - USCG	561,510	584,346	606,109	583,988	630,350	606,110	598,830	(31,520)	-5.40%	(31,520)	-5.00%	This account is for all USCG related revenue. This has been consolidated to include all of the related USCG revenue accounts.  Increase is based on current trends and projections.
3490010 - Chg For Sv-Bad Dbt Ex(DR)	2,659	0	0	886	0	0	0	0	0.00%	0		This account is for bad debt related charges. This account is infrequently used.
3611210 - Interest-Cash Pools	5,178,467	7,353,273	6,155,045	6,228,928	4,446,160	3,834,030	3,011,500	(1,434,660)	-23.03%	(1,434,660)	-32.27%	This account is for all interest related revenue. This has been consolidated to include all of the related interest revenue accounts.  Decrease is due to a conservative estimate of 3.0% of fund balance.

## Airport Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
3622101 - Concession	10,751,656	10,764,061	12,205,395	11,240,371	10,124,650	10,130,210	10,704,000	579,350	5.15%	579,350	5.72%	This account is for all concession related revenue, less CFCs. This has been consolidated to include all of the related concession (less CFC) revenue accounts.  Increase is based on current trends and projections.
3622111 - Concession Income-Car Rentals-CFC-Cust Facil Chg	2,526,492	2,677,688	2,879,568	2,694,583	2,518,220	3,001,770	2,973,030	454,810	16.88%	454,810	18.06%	This account is for customer facility charges (CFCs).  This is increasing based on trends. This is on trends with the forecast.
3622201 - Terminal	376,385	413,796	442,218	410,800	561,260	171,180	162,620	(398,640)	-97.04%	(398,640)	-71.03%	This account is for all terminal related revenue. This has been consolidated to include all of the related terminal revenue accounts.  Decrease is based on current trends and projections.
3622301 - Industrial	4,082,451	4,121,867	4,625,653	4,276,657	4,253,560	4,430,330	4,386,550	132,990	3.11%	132,990	3.13%	This account is for all industrial related revenue. This has been consolidated to include all of the related industrial revenue accounts.  Increase is based on current trends and projections.
3625001 - GASB 87 Rentals & Lease Revenue	(8,862,507)	(8,988,348)	(5,592,462)	(7,814,439)	0	0	0	0	0.00%	0	-	This account is for an end of the year adjustment for GASB 87.
3644100 - Sale- Surplus Equipment	37,559	23,688	1,824	21,024	0	0	0	0	0.00%	0	-	This account is for the sale of surplus equipment and is highly volatile with minimal revenue.
3644500 - TBD	0	(204,000)	0	(68,000)	0	0	0	0	0.00%	0	-	This is an infrequently used account.
3693099 - Miscellaneous Settlements	1,773,909	0	0	591,303	0	0	0	0	0.00%	0	-	This account is for settlement and is not frequently used by the department.
3699311 - Inter-Sales Tax Commissions	360	360	360	360	0	0	0	0	0.00%	0	-	This account is for sales tax commissions. IT has a consistent revenue of \$360 annually.
3699350 - Refund Of Prior Yrs Exp	5,841	1,620	0	2,487	0	0	0	0	0.00%	0	-	This account is for refund of prior year costs and is highly volatile with minimal revenue.
3699700 - Lease Revenue (General Revenue-Mi)	8,010,760	7,873,377	4,631,637	6,838,591	0	0	0	0	0.00%	0	-	This account is related to the GASB87 adjustment.
3699991 - Other Miscellaneous Revenue	10,981	8,571	1	6,518	10,610	0	4,600,000	4,589,390	70413.90%	4,589,390	43255.33%	This account is for miscellaneous revenue and include \$4.6M for a future grant for Airport.

## Airport Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
3894001 - Prop-Other Grants & Donations	167,579	102,855	0	90,145	121,000	0	0	(121,000)	-134.23%	(121,000)	-100.00%	This account is for refund of prior year costs and is highly volatile.
3895410 - Cap Con-Fed-FAA	104,706	0	954,468	353,058	18,641,000	6,838,000	12,188,000	(6,453,000)	-1827.74%	(6,453,000)	-34.62%	This account is for federal FAA capital revenue. Reduction is based on projected revenue for the Airco and passenger terminal projects.
3896410 - Cap Con-St-DOT Joint Part	1,332,093	3,488,335	1,484,719	2,101,716	2,405,000	3,880,000	4,280,000	1,875,000	89.21%	1,875,000	77.96%	This account is for state DOT capital revenue. n increase is based on projected revenue for various projects..
3897010 - Cap Con - Airport PFC	5,473,546	5,692,106	6,107,667	5,757,773	5,625,890	5,800,220	6,575,600	949,710	16.49%	949,710	16.88%	This account is for PFC capital revenue. Reduction is based on current trends.
<b>Revenues Total</b>	<b>102,509,965</b>	<b>183,278,185</b>	<b>115,367,433</b>		<b>151,725,980</b>	<b>151,790,441</b>	<b>165,167,570</b>			<b>13,441,590</b>	<b>8.9%</b>	

# Airport

## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5110001 - Executive Salaries	1,219,266	1,462,978	1,628,111	1,436,785	1,573,390	1,539,490	1,572,030	135,245	9.41%	(1,360)	-0.09%	This account includes expenditures for exempt employee salaries. Reduction is due to staff turnover, as senior staff retired, newer staff replaced these positions at lower salaries/benefits.
5120001 - Regular Salaries & Wages	2,853,726	2,993,045	2,891,080	2,912,617	3,079,190	3,055,640	3,090,330	177,713	6.10%	11,140	0.36%	This account includes expenditures for classified employee wages. Increase is due to various adjustments to wages (position maintenance reviews).
5140001 - Overtime Pay	221,181	228,132	403,567	284,293	233,010	228,370	239,070	(45,223)	-15.91%	6,060	2.60%	This account is for overtime pay anticipated in FY27. This increase is based on anticipated increases to employee labor costs.
5200000 - Employee Benefits Exp	0	0	0	0	32,860	0	0	0	-	(32,860)	-100.00%	This account is for employee benefits and was used for decision package as a catch all for all anticipated benefits.
5200001 - Employee Benefits-Overtime	0	0	0	0	0	47,390	49,410	49,410	-	49,410	-	This account is for benefits associated with overtime payments. Actuals occur in other benefit accounts, however, this provides a mechanism for adding budget for these expenditures. Historically, budget was not factored in and lapse was used to cover expenditures.
5210001 - FICA Taxes	316,294	341,985	361,922	340,067	345,260	356,380	350,140	10,073	2.96%	4,880	1.41%	This account is for Federal Insurance Contributions Act (FICA) taxes. Increase is due to various adjustments to wages (position maintenance reviews).
5220001 - Retirement Contributions	776,515	865,834	904,948	849,099	862,800	810,010	781,890	(67,209)	-7.92%	(80,910)	-9.38%	This account is for retirement contributions. Reduction is due to retirement of Department Director in FY25 that was a one-time payout.
5220003 - Retirement Contrib-GASB 68	46,166	0	(447,810)	(133,881)	0	0	0	133,881	-100.00%	0	-	This account is for year end Clerk adjustment.
5230001 - Hlth,Life,Dntl,Std,Ltd	1,089,972	1,242,463	1,207,792	1,180,076	1,348,020	1,283,240	1,368,590	188,514	15.97%	20,570	1.53%	This account is for various insurance related expenditures. Increase is due to various adjustments to wages (position maintenance reviews).

## Airport Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5299991 - Reg Salary&Wgs-Contra-Prj	(961)	0	0	(320)	0	0	0	320	-100.00%	0	-	This account is for salary and wages contra charges related to projects. Budget is consistent with past performance.
5299992 - Benefits-Contra-Projects	(484)	0	0	(161)	0	0	0	161	-100.00%	0	-	This account is for benefit contra charges related to projects. Budget is consistent with past performance.
5310001 - Professional Services	426,399	461,673	408,933	432,335	533,510	603,030	311,530	(120,805)	-27.94%	(221,980)	-41.61%	<p>This account includes expenditures for various professional services, such as studies, consultations, petroleum cleanup, and wildlife monitoring.</p> <p>The reduction is caused by the end of a consultant study for the parking garage (\$158,200 budget) and additional parking garage study funding (\$100,000 budget). This combined reduction is partially offset by general increases for recurring events, such as wildlife monitoring, financial consultation, and ongoing studies/analysis.</p> <p>The greatest increase is \$8,000 (22.9%) for wildlife monitoring (caused by contract extension agreement terms) , and \$7,000 (112.9%) for airspace obstacle analysis (caused by additional tree growth and developer interest).</p>
5310033 - General Consulting	0	0	(148,140)	(49,380)	0	0	0	49,380	-100.00%	0	-	This account is for general consulting and is not usually utilized for actuals or budget. Consulting is generally expensed and budgeted in 5310001 - Professional Services (above).
5311031 - Legal (Other Than Court)	7,800	2,200	6,842	5,614	25,000	25,000	25,000	19,386	345.32%	0	0.00%	This account is utilized for various legal expenses that are not Court specific.
5320001 - Accounting & Auditing	4,485	2,866	9,223	5,525	15,000	6,500	6,500	975	17.65%	(8,500)	-56.67%	This account is for accounting and auditing expenditures, including the year end audit from Crowe/Horwath. Budget is more consistent with past performance.

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5340001 - Other Contractual Svcs	1,760,458	2,382,806	4,081,487	2,741,584	4,451,330	4,413,390	4,769,930	2,028,346	73.98%	318,600	7.16%	<p>This account is utilized for various contractual services, including the PCSO security contract (\$2.908 million), which constitutes 61.0% of this account's budget.</p> <p>This increase is mostly due to a \$264,400 (10.0%) increase to the PCSO contract. Additional notable increases includes \$50,000 (25.0%) for Customs and Border Protection (CBP) AGE agreement (increase is due to CBP quote for agreement renewal), \$34,200 (3.0%) for custodial services (due to general inflation).</p>
5349000 - Contract Services-Other	767,039	546,550	248	437,946	0	0	0	(437,946)	-100.00%	0	-	<p>This account is for various contract services. This account was used in the past for janitorial, however, Department uses 5340001 now for budget and actuals.</p>
5400001 - Travel and Per Diem (all)	37,420	46,392	38,913	40,908	117,480	75,080	96,600	55,692	136.14%	(20,880)	-17.77%	<p>This account includes various travel related expenses including per diem, hotel, and local mileage.</p> <p>Decrease is based on anticipated need and lower travel needs.</p>
5410001 - Communication Services	54,173	53,443	61,584	56,400	63,940	52,730	55,320	(1,080)	-1.92%	(8,620)	-13.48%	<p>This account includes charges for various communication services, including internet, cable, Primary and Secondary Internet Service Provider Amadeus, and payroll stipends.</p> <p>The reduction is primarily due to the removal of Title VI interpreters, flyers, and meetings for Feather Sound and High Point (\$10,000).</p>
5420001 - Freight	861	324	337	507	620	620	620	113	22.26%	0	0.00%	<p>This account is for freight related expenditures. The budget is consistent with past trends.</p>
5420002 - Postage	508	640	209	452	50	50	50	(402)	-88.94%	0	0.00%	<p>This account is for postal related expenditures. The budget is not consistent with prior year trends.</p>
5430001 - Utility Service	968,686	805,867	897,687	890,747	944,250	968,310	1,014,510	123,763	13.89%	70,260	7.44%	<p>This account includes expenditures for electricity and waste management.</p> <p>Increase is based on project energy costs and inflation.</p>

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5432000 - Util Svc-Municipal Wtr&Swr	5,884	5,251	5,924	5,686	7,000	7,000	7,000	1,314	23.10%	0	0.00%	This account is for municipal water and sewer service charges. This is consistent with past trends and projected market conditions.
5433000 - Util Svc-County Water&Swr	104,798	115,749	141,325	120,624	161,000	160,800	160,800	40,176	33.31%	(200)	-0.12%	This account is for County water and sewer service charges. This is consistent with past trends and projected market conditions.
5440001 - Rentals and Leases	49,658	40,149	66,908	52,238	50,900	50,700	56,400	4,162	7.97%	5,500	10.81%	This account is used for various rentals, particularly copy machines, which is \$39,900, or 70.7% of the budget.  Increase is due to cost increases for Smarte Carte and copy machine rentals.
5444000 - Rental&Leases-Equipment	7,180	0	13,292	6,824	40,000	50,000	50,000	43,176	632.70%	10,000	25.00%	This account for various equipment rentals, including trailers, heavy equipment, etc. It is utilized on an as needed basis.  Increase is based on projected need.
5460001 - Repair&Maintenance Svcs (all)	478,229	383,575	618,112	493,305	1,449,900	1,498,070	1,000,000	506,695	102.71%	(449,900)	-31.03%	This account includes various repair and maintenance related expenditures, including general, runway, ramps, grounds, facilities, etc.  Decrease is to align with actuals and trends.
5470001 - Printing and Binding Exp	1,206	1,443	2,870	1,839	4,950	3,050	4,250	2,411	131.07%	(700)	-14.14%	This account is utilized for various printing and binding services, including for signs and brochures.
5480001 - Promotional Activities Exp	343,004	391,002	343,028	359,011	905,350	947,100	967,600	608,589	169.52%	62,250	6.88%	This account is for various promotional activities, including airline marketing, conference sponsorships, Tampa Bay Times - Visit Tampa Bay Guide, and more.  Increase is due to realigning some Starmark costs here and AAAE conference sponsorship.
5490001 - Othr Current Chgs&Obligat	6,234	11,242	19,158	12,211	54,000	53,200	54,000	41,789	342.22%	0	0.00%	This account is for various charges and obligations and includes fingerprinting and badges (\$51,000, or 94.4% of total budget). It also includes various permits and licenses.  Remains flat to align with projected need.

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5490020 - Otr Chgs- Legal Advertising	638	0	343	327	250	0	200	(127)	-38.84%	(50)	-20.00%	This account is for various legal advertising, including public notices. It is infrequently used.
5490060 - Incentives & Awards	10,965	10,391	8,731	10,029	25,300	25,300	18,500	8,471	84.47%	(6,800)	-26.88%	This account is for various incentives and awards, including honor flights, volunteer awards, employee awards, etc.  Reduction is based on reduced spending on volunteer programs. Also, \$4,500 for a new hood and range was budgeted in the wrong account in FY26.
5490070 - Employee Celebrations & Recognition	0	0	1,920	640	1,960	1,980	1,980	1,340	209.38%	20	1.02%	This account is user for employee celebrations and recognition, which is \$30 per employee.
5496501 - Intgv Sv-Info Technology	504,010	428,220	464,530	465,587	434,360	434,360	456,080	(9,507)	-2.04%	21,720	5.00%	Placeholder for BTS Cost Plan expenditures. Will be adjusted following consultant review and OMB adjustments.
5496521 - Intgv Sv-Fleet-Op & Maint	249,117	266,310	426,233	313,887	433,790	433,490	455,480	141,593	45.11%	21,690	5.00%	Placeholder for Fleet O&M expenditures. Will be adjusted following consultant review and OMB adjustments.
5496551 - Intgv Sv-Risk Financing	492,970	407,560	436,580	445,703	496,450	496,450	496,450	50,747	11.39%	0	0.00%	Placeholder for Risk Management Cost Plan expenditures. Will be adjusted following consultant review and OMB adjustments.
5496901 - Intgv Sv-Cost Allocate	827,540	953,350	925,160	902,017	961,160	48,060	1,009,310	107,293	11.89%	48,150	5.01%	Placeholder for Full Cost Plan expenditures. Will be adjusted following consultant review and OMB adjustments.
5510001 - Office Supplies Exp	13,658	11,949	77,145	34,251	9,120	9,210	9,500	(24,751)	-72.26%	380	4.17%	This account is for various office supply related expenditures, including paper, writing supplies, and other general supplies.  This increase is due to the addition of a Crew Chief's P-Card.
5520001 - Operating Supplies Exp	327,616	245,100	265,158	279,291	108,100	130,920	129,700	(149,591)	-53.56%	21,600	19.98%	This account is for various operating supplies, such as P-Card transitions, ID badge stock, AED supplies, pyrotechnics, signage, and more.  Increase is based on projected P-Card spending, which aligns closer to trends.

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5520002 - Oper. Supplies-Fuel&Lub	761	547	0	436	0	0	0	(436)	-100.00%	0	-	This account is for various fuel and lubricant. It is generally not utilized by the Department.
5520003 - Oper. Supplies-Chemicals	13,191	10,152	0	7,781	91,500	92,800	95,480	87,699	1127.10%	3,980	4.35%	This account is for various chemical related expenditures, including herbicide, foam/dry chemicals for fire, etc.  Increase is based on cost increases.
5520005 - Small Tools,Supp&Allow.	551	2,182	58	930	0	0	0	(930)	-100.00%	0	-	This account is for various small tools and supplies. It is used on an as needed basis.
5520006 - Oper. Supplies-Clothing	34,218	15,620	17,483	22,440	34,240	34,240	34,380	11,940	53.21%	140	0.41%	This account is for various clothing supplies, including uniforms.  Increase is based on cost increases.
5520007 - Oper. Supplies-Medical	638	0	0	213	0	0	0	(213)	-100.00%	0	-	This account is for various medical supplies expenditures.  This account is not generally utilized by the Department.
5520009 - Oper. Supplies-Computer	0	0	26	9	0	0	0	(9)	-100.00%	0	-	This account is for various computer related supplies.  This account is not generally utilized by the Department.
5520010 - Grounds Supplies	55,643	36,252	38,365	43,420	18,000	15,000	27,000	(16,420)	-37.82%	9,000	50.00%	This account is for various ground supplies related expenditures, including landscaping materials and supplies.  Increase is based on additional on-site landscaping planned for FY27.
5520011 - Runway Supplies	26,857	93,312	220,682	113,617	362,000	377,000	465,000	351,383	309.27%	103,000	28.45%	This account is for various runway supplies, including pavement lighting repair, regulators, optical kits, lights, etc.  Increase is based on various cost increases and increased need for spare regulators and optical kits.

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5520012 - Bldg Supplies	118,010	83,769	150,554	117,444	260,000	265,000	280,000	162,556	138.41%	20,000	7.69%	This account is for various building supplies, including Grainger contract, baggage system parts, plumbing supplies, and building lighting.  Increase is based on additional in-line baggage system parts.
5520013 - Heavy Equip Supplies	0	206	0	69	0	0	0	(69)	-100.00%	0	-	This account is for various heavy equipment It is not generally utilized by the Department.
5520014 - HVAC	13,503	1,962	15,970	10,478	40,000	40,000	50,000	39,522	377.18%	10,000	25.00%	This account is for general HVAC supplies.  Increase is based on projected need for HVAC repairs in FY27.
5520015 - Janitorial Supplies	0	156	0	52	20,000	20,000	20,000	19,948	38287.72%	0	0.00%	This account is for various janitorial supply expenditures, including detergents, gloves, mop heads, etc.
5520016 - MIS Supplies	1,605	310	2,746	1,554	27,260	65,560	65,560	64,006	4119.63%	38,300	140.50%	This account is for various computer related supplies, including software and licensing.  Increase is based on new costs from BTS for MS Office.
5520091 - Equipment purchases under \$5,000	5,902	0	0	1,967	0	0	0	(1,967)	-100.00%	0	-	This account is for equipment purchases under \$5,000. This account is not generally used by the Department.
5520098 - PC Purchases under \$5,000	17,947	80,158	17,147	38,418	16,870	16,310	11,020	(27,398)	-71.32%	(5,850)	-34.68%	OMB agrees with reduction as it is based on estimated need from BTS replacement plan.
5529000 - Oper. Supplies-Misc	126,177	66,896	97	64,390	0	0	0	(64,390)	-100.00%	0	-	This account is for operating supplies not listed above. This account is infrequently. Assuming the Department has no known expenditures in FY27,

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5540001 - Bks, Pub, Subscrp & Membrshps	32,135	34,968	31,867	32,990	36,540	35,900	34,200	1,210	3.67%	(2,340)	-6.40%	This account is for various books, publication, subscriptions and memberships. For the Department, it is predominantly memberships, such as ACI, FAC, AAAE, and Tampa Bay Aviation.  \$20,000 (58.5%) of this is for ACI, which provides membership of the Airport and government affairs.
5550001 - Training & Education Costs	25,371	36,693	32,490	31,518	50,080	45,880	52,030	20,512	65.08%	1,950	3.89%	This account is for various training and education related costs. This includes spray tech certifications, fire pit live training, fuel supervisor courses, etc.
5600001 - Budget-Capital Outlay	0	0	0	0	26,873,000	21,533,000	45,349,000	45,349,000	-	18,476,000	68.75%	Increase is based on planned Capital Improvement Program (CIP) projects.
5620001 - Buildings	0	0	0	0	0	0	200,000	200,000	-	200,000	-	This account is for capital building projects. Budget is for various capital needs, likely to be expensed from various other accounts.
5620200 - Building-Architect & Eng	7,503	536	7,090	5,043	0	0	0	(5,043)	-100.00%	0	-	This account includes building expenditures for architecture and engineering. All budget for CIP projects is found in Account 5600001.
5620300 - Building-Contractor Pmts	0	0	202,260	67,420	0	0	0	(67,420)	-100.00%	0	-	This account includes building expenditures for contract permits. All budget for CIP projects is found in Account 5600001.
5620400 - Building-Other Eng Costs	71,070	0	0	23,690	0	0	0	(23,690)	-100.00%	0	-	This account includes various building expenditures for engineering costs. All budget for CIP projects is found in Account 5600001.

## Airport Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5630001 - Improvmnts Othr Than Bldg	4,359,601	11,654,552	7,729,090	7,914,414	0	0	842,200	(7,072,214)	-89.36%	842,200	-	This account includes expenditures for improvements other than to the building specifically. Increase is based on projected need for improvements other than building.
5630020 - Otr Impr-Architect & Eng	426,151	1,735,087	4,464,025	2,208,421	0	0	0	(2,208,421)	-100.00%	0	-	This account includes expenditures for other non-building improvements, including architecture and engineering. All budget for CIP projects is found in Account 5600001.
5630030 - Otr Impr-Contractor Pmts	1,963,396	(18,419)	0	648,326	0	0	0	(648,326)	-100.00%	0	-	This account includes various expenditures for other non-building improvements, including contractor permits. All budget for CIP projects is found in Account 5600001.
5640001 - Machinery And Equipment	1,115,134	26,860	59,403	400,465	807,000	516,650	170,000	(230,465)	-57.55%	(637,000)	-78.93%	This account includes Operating Budget Capital Outlay for machinery and equipment, including vehicles. The decrease is due to a reduced need to replace assets and includes network switches (\$60,000), gas mower (\$30,000), conference room technology updates (\$25,000), Ops vehicle replacement (\$20,000), uninterruptible power supply (UPS) battery backup (\$20,000), and replacement furniture and technology updates in the director office (\$15,000).
5699981 - Personal Svs-Proj-Burdng	0	379	140	173	0	0	0	(173)	-100.00%	0	-	This account includes expenditures for project burdening for Personnel Services. All budget for CIP projects is found in Account 5600001.
5699983 - Op Exp-Proj-Burdening	0	95	46	47	0	0	0	(47)	-100.00%	0	-	This account includes various expenditures for project burdening for operating expenses. All budget for CIP projects is found in Account 5600001.

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## Airport Revenue and Operating Fund

Account	FY23 Actual	FY24 Actual	FY25 Actual	FY23 - FY25 Average	FY26 Budget	FY26 Estimate	FY27 Request	FY27 vs. Average Change	FY27 vs. Average % Change	Budget to Budget Change	Budget to Budget % Change	OMB Notes
5699991 - Reg Salaries&Wages-Projects	0	1,792	322	705	0	0	0	(705)	-100.00%	0		This account includes regular salaries and wages charged to projects. All budget for CIP projects is found in Account 5600001.
5699992 - Benefits-Projects	0	659	191	283	0	0	0	(283)	-100.00%	0		This account includes benefits charged to projects. All budget for CIP projects is found in Account 5600001.
5810001 - Aids To Govt Agencies	12,544	213,727	7,200	77,824	19,710	0	19,710	(58,114)	-74.67%	0	0.00%	This account includes expenditures for Customs and Border Protection (CBP) technology refresh. The expenditures through FY23 - FY25 have a wide range due an increased non-recurring cost with CBP in FY24. This spike is cyclical.
5995000 - Reserve-Contingencies	0	0	0	0	15,204,490	0	14,865,080	14,865,080	-	(339,410)	-2.23%	Reserves are decreasing due to a reduction in anticipated reserves in the FY26, which has reduced FY27 Beginning Fund Balance. Additionally, FY27 Revenue is lower than FY26 and Expenditures are higher, causing an overall reduction to all Reserves.
5997000 - Reserve-Future Years	0	0	0	0	89,095,990	0	83,978,140	83,978,140	-	(5,117,850)	-5.74%	Reserves are decreasing due to a reduction in anticipated reserves in the FY26, which has reduced FY27 Beginning Fund Balance. Additionally, FY27 Revenue is lower than FY26 and Expenditures are higher, causing an overall reduction to all Reserves.
<b>Expenditures Total</b>	<b>22,400,117</b>	<b>28,786,938</b>	<b>29,120,602</b>		<b>151,725,980</b>	<b>40,872,260</b>	<b>165,167,570</b>			<b>13,441,590</b>	<b>8.9%</b>	

### Administration

#### Service Reduction Scenario at 3%

Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421011	2027		\$ 18,200.00	Air diffused terminal scent
4001	421011	2027		\$ 39,370.00	Phone tree software for automated phone information
4001	421011	2027		\$ 50,000.00	Customs personnel from Tampa needed to process general aviation flights
4001	421011	2027		\$ 30,200.00	Miscellaneous travel for Airport Director, Deputy Directors, Engineering Staff
4001	421011	2027		\$ 2,000.00	Airport pay phones (2)
4001	421011	2027		\$ 1,500.00	Muzak in terminal
4001	421011	2027		\$ 250,000.00	Miscellaneous paving maintenance on airfield
4001	421011	2027		\$ 10,000.00	Florida Airport Council (FAC) sponsorship for annual conference
4001	421011	2027		\$ 3,000.00	Incentives and awards reductions
4001	421011	2027		\$ 1,980.00	Employee annual celebration (approved by County Administrator)
4001	421011	2027		\$ 8,050.00	B2G Now annual software support for tracking DBE contractors
4001	421011	2027		\$ 15,000.00	Modernize Airport Director's office (capital outlay)
4001	421011	2027		\$ 25,000.00	Modernize Airport Conference Room #234 (capital outlay)
4001	421011	2027		\$ 890.00	OT cost for File Migration project
<b>Total</b>				<b>\$ 455,190.00</b>	

#### Service Reduction Scenario at 5%

Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421011	2027		\$ 39,370.00	Phone tree software for automated phone information
4001	421011	2027		\$ 50,000.00	Customs personnel from Tampa needed to process general aviation flights
4001	421011	2027		\$ 30,200.00	Miscellaneous travel for Airport Director, Deputy Directors, Engineering Staff
4001	421011	2027		\$ 2,000.00	Airport pay phones (2)
4001	421011	2027		\$ 1,500.00	Muzak in terminal
4001	421011	2027		\$ 250,000.00	Miscellaneous paving maintenance on airfield
4001	421011	2027		\$ 10,000.00	Florida Airport Council (FAC) sponsorship for annual conference
4001	421011	2027		\$ 3,000.00	Incentives and awards reductions
4001	421011	2027		\$ 1,980.00	Employee annual celebration (approved by County Administrator)

4001	421011	2027		\$ 8,050.00	B2G Now annual software support for tracking DBE contractors
4001	421011	2027		\$ 2,000.00	OT cost for File Migration project
4001	421011	2027		\$ 15,000.00	Modernize Airport Director's office (capital outlay)
4001	421011	2027		\$ 25,000.00	Modernize Airport Conference Room #234 (capital outlay)
Total				\$ 438,100.00	

Real Estate					
Service Reduction Scenario at 3%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421012	2024		\$ 3,300.00	Travel
4001	421012	2024		\$ 45.00	Postage
4001	421012	2024		\$ 5,700.00	Rentals
4001	421012	2024		\$ 45.00	Printing
4001	421012	2024		\$ 300.00	Local Taxes
4001	421012	2024		\$ 500.00	NDPES Permit Stormwater Pollution Protection Plan
4001	421012	2024		\$ 150.00	Legal Ads
4001	421012	2024		\$ 550.00	Real Estate Training
Total				\$ 10,590.00	

Service Reduction Scenario at 5%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421012	2024		\$ 3,300.00	Travel
4001	421012	2024		\$ 40.00	Postage
4001	421012	2024		\$ 5,600.00	Rentals
4001	421012	2024		\$ 40.00	Printing
4001	421012	2024		\$ 300.00	Local Taxes
4001	421012	2024		\$ 500.00	NDPES Permit Stormwater Pollution Protection Plan
4001	421012	2024		\$ 500.00	Real Estate Training
Total				\$ 10,280.00	





Public Relations					
Service Reduction Scenario at 3%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421015	2027		\$ 5,000.00	Website, Social Media, ADA Service
4001	421015	2027		\$ 3,500.00	Miscellaneous Sponsorships
4001	421015	2027		\$ -	Promotional Items
4001	421015	2027		\$ 5,000.00	Starmark Marketing
4001	421015	2027		\$ 1,500.00	Holiday Décor
Total				\$ 15,000.00	

Service Reduction Scenario at 5%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421015	2027		\$ 5,000.00	Website, Social Media, ADA Service
4001	421015	2027		\$ 5,000.00	Miscellaneous Sponsorships
4001	421015	2027		\$ 2,500.00	Promotional Items
4001	421015	2027		\$ 5,000.00	Starmark Marketing
4001	421015	2027		\$ 1,500.00	Holiday Décor
Total				\$ 19,000.00	



Facilities					
Service Reduction Scenario at 3%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421017	2027		\$ 5,500.00	Travel
4001	421017	2027		\$ 25,000.00	Rentals of VHS signs, trailers, carts, other equipment
4001	421017	2027		\$ 25,000.00	Parking lot sealing/pavement repairs
4001	421017	2027		\$ 12,000.00	Irrigation Maintenance
4001	421017	2027		\$ 12,000.00	Traffic Signs
4001	421017	2027		\$ 5,000.00	Tree Trimming
4001	421017	2027		\$ 50,000.00	Non-comomon vendor repairs
4001	421017	2027		\$ 35,000.00	Painting services
4001	421017	2027		\$ 5,000.00	Overhead Door Repairs
4001	421017	2027		\$ 10,000.00	Flooring Installation
4001	421017	2027		\$ 5,000.00	Boarding loading ramps repairs
4001	421017	2027		\$ 10,000.00	Ground equipment repairs
4001	421017	2027		\$ 1,000.00	Printing & Binding
4001	421017	2027		\$ 10,000.00	Uniforms
4001	421017	2027		\$ 2,500.00	Topsoil
4001	421017	2027		\$ 5,000.00	Mulch and tree bark
4001	421017	2027		\$ 25,000.00	Buildinglighting upgrades in terminal
4001	421017	2027		\$ 1,000.00	IFMA Membership
4001	421017	2027		\$ 3,000.00	Airfield Electrician lighting training
			Total	\$ 247,000.00	

Service Reduction Scenario at 5%					
Fund	Center	Program	Project* if applicable	Amount	Explanation
4001	421017	2027		\$ 5,500.00	Travel
4001	421017	2027		\$ 25,000.00	Rentals of VHS signs, trailers, carts, other equipment

4001	421017	2027		\$ 25,000.00	Parking lot sealing/pavement repairs
4001	421017	2027		\$ 12,000.00	Irrigation Maintenance
4001	421017	2027		\$ 12,000.00	Traffic Signs
4001	421017	2027		\$ 5,000.00	Tree Trimming
4001	421017	2027		\$ 50,000.00	Non-comomon vendor repairs
4001	421017	2027		\$ 35,000.00	Painting services
4001	421017	2027		\$ 10,000.00	Overhead Door Repairs
4001	421017	2027		\$ 15,000.00	Flooring Installation
4001	421017	2027		\$ 5,000.00	Boarding loading ramps repairs
4001	421017	2027		\$ 10,000.00	Ground equipment repairs
4001	421017	2027		\$ 1,000.00	Printing & Binding
4001	421017	2027		\$ 10,000.00	Uniforms
4001	421017	2027		\$ 5,000.00	Topsoil
4001	421017	2027		\$ 10,000.00	Mulch and tree bark
4001	421017	2027		\$ 5,000.00	Landscaping contract
4001	421017	2027		\$ 25,000.00	Building/lighting upgrades in terminal
4001	421017	2027		\$ 1,000.00	IFMA Membership
4001	421017	2027		\$ 3,000.00	Airfield Electrician lighting training
			Total	\$ 269,500.00	

**Airport Rescue and Fire-Fighting**

**Service Reduction Scenario at 3%**

<b>Fund</b>	<b>Center</b>	<b>Program</b>	<b>Project* if applicable</b>	<b>Amount</b>	<b>Explanation</b>
4001	421018	2027		\$ 3,000.00	Life Scans for Firefighters
4001	421018	2027		\$ 2,500.00	Travel
4001	421018	2027		\$ 120.00	Postage and Freight
4001	421018	2027		\$ 5,000.00	Fire Station Upgrades

Total \$ 10,620.00

**Service Reduction Scenario at 5%**

<b>Fund</b>	<b>Center</b>	<b>Program</b>	<b>Project* if applicable</b>	<b>Amount</b>	<b>Explanation</b>
4001	421018	2027		\$ 5,000.00	Life Scans for Firefighters
4001	421018	2027		\$ 2,500.00	Travel
4001	421018	2027		\$ 120.00	Postage and Freight
4001	421018	2027		\$ 5,000.00	Fire Station Upgrades

Total \$ 12,620.00

**Airport Services**

**Service Reduction Scenario at 3%**

<b>Fund</b>	<b>Center</b>	<b>Program</b>	<b>Project* if applicable</b>	<b>Amount</b>	<b>Explanation</b>
4001	421019	2027		\$ 2,000.00	Miscellaneous Repairs

Total \$ 2,000.00

**Service Reduction Scenario at 5%**

<b>Fund</b>	<b>Center</b>	<b>Program</b>	<b>Project* if applicable</b>	<b>Amount</b>	<b>Explanation</b>
4001	421019	2027		\$ 2,500.00	Miscellaneous Repairs

Total \$ 2,500.00

# Change Request Snapshot Summary

Report data returned based on the user's security permissions.

<b>Change Request</b>	<b>AUTO - 1701 - Facilities Craftworker 2 Position</b>
Budget Year	2027
Change Request Type	Operating Decision Package Request
Change Request Stage	OMB Review [Operating Decision Package Request]
Acct. Reference	
Publish Date	

## Snapshot Change Request

Change Request Stage  
 Change Request Type  
 Snapshot Change Request Date  
 Snapshot Change Request Description  
 Comments  
 Scenario

## Promotion Snapshot

Department Request [Operating Decision Package Request]  
 Operating Decision Package Request  
 Feb 27, 2026 11:02 AM (EDT)  
 Automatic Promotion Snapshot Snapshot.  
 Promotion Airport Decision Package 1 - Craftworker II 10:02 2/27  
 AUTO - 1701 - Facilities Craftworker 2 Position: Main

## Operating Budget Details

<b>Account</b>	<b>Position</b>	<b>Description</b>	<b>2027 Budget</b>
Expenses			
421017 - Airport Facilities			
5120001 - Regular Salaries & Wages		Additional Craftworker II	89,800
Total 421017 - Airport Facilities			89,800
Total Expenses			89,800
<b>Total</b>			<b>89,800</b>
<b>Net Total</b>			<b>89,800</b>

<b>Vacancy Report - As of April May 19, 2026</b>						
<b>Position Title</b>	<b>Position Number</b>	<b>Grade</b>	<b>Division</b>	<b>Vacancy Date</b>	<b>Annual Base Salary</b>	<b>Hiring Status</b>
Mgmt Intern	BCC/I59	C55	BCC:Airport	9-Apr-21	\$38,952.58	No Internships available through the State.
Dir 2	BCC/E300	E32	BCC:Airport	7-Mar-26	\$172,036.80	Haven't begun the hiring process yet.
Craftwkr 1	BCC/C4365	C18	BCC:Airport	11-Apr-26	\$42,203.20	Starts work on June 8, 2026
Airpt Fire Lt	BCC/C73	F25	BCC:Crash Fire and Rescue	16-May-26	\$76,527.36	Offer being made to a candidate

User Fee Summary						
Department	Modification	FY26 Adopted	FY27 Adopted	Net Revenue Impact	Reason for Change or Addition	Change in Fee
Airport	I-A. On-Airport Car Rental Companies	Minimum Bid or 10% of gross revenues	Minimum bid or 10% of gross receipts, whichever is greater	0	Language change.	0.0%
	I-F. Peer-to-Peer Rentals		\$100.00 per month or 10% of gross revenues, whichever is greater	124,000	New fee.	0.0%
	II-B-1. Category A or B: 0 - 100,000 lbs.	\$60.00	\$0.00	0	PIE currently does not have cargo traffic.	-100.0%
	II-B-2. Category C: 100,001 - 400,000 lbs.	\$80.00	\$0.00	0	PIE currently does not have cargo traffic.	-100.0%
	II-B-3. Category D: Over 400,000 lbs.	\$100.00	\$0.00	0	PIE currently does not have cargo traffic.	-100.0%
	III-C. Automobile Storage Fees for Overflow Lot on 46th St (per day)	\$4.00	\$8.00 per space per day	10,000	General cost increase.	100.0%
	III-E-1-b-2. Short Term Daily (24 Hours) Maximum Rate	\$24.00	\$25.00 maximum for 24 hours	60,000	Necessary to gauge the costs to upkeep landside	4.2%
	III-E-2-b-2. Long Term Daily (24 Hours) Maximum Rate	\$15.00	\$16.00 maximum for 24 hours	265,000	Necessary to gauge the costs to upkeep landside	6.7%
	III-E-3-b-2. Daily (24 Hours) Maximum Rate	\$10.00	\$12.00 maximum for 24 hours	475,000	Necessary to gauge the costs to upkeep landside	20.0%
III-H. Customer Facility Charge (CFC) - per on-airport rental car contract (per day)	\$4.00	\$6.00	1,500,000	Congress sets this amount--airline lobby keeps us from increasing from \$4.50/enplanement	50.0%	

**Date:** February 27, 2026  
**To:** Barry Burton, County Administrator, Office of County Administration  
**Through:** Chris Rose, Director, Office of Management & Budget  
**From:** Mark E. Sprague, Interim Airport Director  
**Subject:** Annual Budget Submission for Fiscal Year 2027 (FY27)

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### **Statement of Submission**

Please find attached the St. Pete-Clearwater International Airport's (PIE or Airport) annual budget submission for the upcoming fiscal year. As part of this budget submission, PIE affirms that all requirements outlined in the FY27 Budget Submittal Checklist have been thoroughly addressed. This includes completing all necessary entries in Questica for both operating and capital project budgets, supporting detail in each account line within Questica, justification for decision packages and user fee changes, updates via SharePoint for unfunded CIP project requests, and ensuring all required documents, including revenue spreadsheets and organizational charts, are provided. Also included are both expenditures and revenues associated with awarded and/or recurring grants, identified in Questica using the assigned Project numbers. We have also undertaken due diligence to ensure the attached FY27 Annual Purchasing Plan is complete and correct.

We have diligently ensured compliance with all guidelines to present a comprehensive and transparent budget proposal. Below, we have outlined the key components of our request and the methodology used in its formulation.

#### **1. Budget Request Overview**

- **By Department:**
  - Airport: \$20,469,220
- **By Fund:**
  - Fund 1: Airport Fund 4001: \$20,469,220
- **By Program:**
  - Program A: Aviation Services – Program Number 2027: \$20,202,150
  - Program B: Airport Real Estate – Program Number 2024: \$267,070

#### **2. FY27 Flat Budget Calculation(s)**

The flat budget target for FY27 is **\$19,475,290** in the Airport Fund.

Five items are mandated totaling \$328,710, which is 1.6% of our total operating budget.

The explanation of each item is listed in the graph. These mandates exist because of FAA and TSA regulations.

### OMB FLAT BUDGET CALCULATION

Consideration	Amount	Reason/Notes
<b>FY26 Adopted Budget</b>	<b>\$151,725,980</b>	
FY26 CIP & Capital Outlay	(\$27,680,000)	Per BE&E Report (OPUS) 2/4/26
FY26 Reserves	(\$104,300,480)	Per BE&E Report (OPUS) 2/4/26
FY26: Mandate Aids to Govt Agencies – Customs and Border Protection	(\$19,710)	2023 Technology Agreement signed by the BCC – ongoing technology upgrades that PIE funds for the Federal Inspection Services (FIS).
Mandate: AGE Airport Services Agreement	(\$200,000)	Airport and CBP in one contract AGE integrated solutions.
Mandate: Rapiscan	(\$8,000)	Annual Maintenance on CBP Scanners.
Mandate: Wildlife Monitoring	(\$35,000)	FAA Mandate
Mandate: GEC Storm Water Pollution Protection Plan (SWPPP)	(\$7,500)	FAA Mandate
<b>Total FY26 Flat Budget</b>	<b>\$19,475,290</b>	
<b>FY27 Total Budget Request</b>	<b>\$157,224,310</b>	
FY27 CIP & Capital Outlay	(\$45,188,000)	
FY27 Reserves	(\$91,230,960)	
Mandate: Aids to Gov't Agencies – Customs and Border Protection (CBP)	(\$19,710)	2023 Technology Agreement signed by the BCC – ongoing technology upgrades that PIE funds for the Federal Inspection Services (FIS), which is a requirement of CBP.
Mandate: Rapiscan X-ray Maintenance	(\$8,000)	The Rapiscan X-Ray machine is in the Customs' Federal Inspection Service (FIS) area, and the Airport is responsible for its preventive maintenance each year.

Mandate: AGE Security System Maintenance	(\$250,000)	TSA requires us to keep all our security cameras, perimeter fence gates, video recorders and other security apparatus in proper operational order. Risk uses our data for risk investigations.
Mandate: Wildlife Monitoring and Management Plan	(\$43,000)	FAA requirement to show how the airport keeps wildlife off the airport and away from taxiways and runways
Mandate: Stormwater Pollution Protection Plan (SWPPP)	(\$8,000)	FAA requirement to regularly inspect and protect all stormwater facilities on the Airport
<b>FY27 Budget Amount – Airport Fund</b>	<b>\$20,476,640</b>	Less Mandates, Reserves, and Capital Outlay
***Calculated by Airport and OMB***		

**PIE is not submitting a flat budget; the difference is \$1,001,350. PIE staff worked with OMB to ensure that we captured the mandated items that are required by the FAA/TSA. Total FAA/TSA mandates are \$328,710 and make up 2.5% of PIE's Operating Expenses, however, it is the security services provided by PCSO that make it challenging to submit a flat budget. PCSO is budgeted at \$2,908,400 in FY27 and accounts for 21.8% of PIE's total Operating Expenses and we expect an increase of \$264,400 (10.0%) in FY27. The exact amount will be provided by the PCSO in June 2026.**

PIE staff worked very hard to eliminate operating expenses where warranted. Here are the nine cost centers and their operating expense net changes from the FY27 request to the FY26 adopted budget:

<b>Cost Center</b>	<b>% Saved</b>	<b>Net Change from FY27 to FY26</b>	<b>Primary Items Omitted or Added</b>
Administration	-1.07%	(\$44,120)	Omitted: Reduction of GEC contracts due to focus of terminal and parking garage, air diffuser scent, reduction of our on-call airspace and obstruction analysis services  Added: FAA reimbursable agreement for Twy. N,

			Duke Energy costs increasing
Real Estate	+2.83%	2,760	Added: laptop time for replacement, cost allocation (full cost)
Information Technology	+4.55%	\$16,430	Added: Licenses for all airport computers are now being paid for out of this cost center, network switches replacements and battery back-up replacements. Omitted: Inline baggage touch panel doesn't need replacement, hardware reduced, laptops going from 3-year replacement to 4
Air Service/Marketing	+1.17%	(\$10,540)	Added: PIE promotional items, billboard repairs  Omitted: Airline Marketing Initiative for new service, miscellaneous airport advertising, reduction of Starmark contract which handles airline international marketing
Public Relations	-9.34%	(\$14,550)	Omitted: travel for retiring employee, sponsorships
Airport Operations	+10.14%	\$315,110	Omitted: Capital Outlay of Explosive Detection Equipment (TSA deleted this requirement). Added: Additional costs in PCSO contract, new weather application, used pick-up truck rather than a new one, security on-call contract (AGE) for perimeter gates, video cameras, recorders
Airport Facilities	+37.02%	\$707,550	Added: HAZMAT disposal, terminal pest control due to more passengers, more rentals of VMS signs, trailers, and carts, more

			irrigation maintenance, more fence and gate repairs to perimeter, more runway and taxiway lights, crack sealing tar, more plumbing supplies and calls, and parts for in-line baggage system. Airfield runway and taxiway markings, runway rubber removal and centerline painting, runway crack sealing, all repairs and maintenance of runways and ramps due to Part 139 Certification Inspection
Aircraft Rescue & Firefighting (ARFF)	+18.94%	\$69,170	Added: additional money for fire truck maintenance, forward-looking infrared on rescue boat (replacement), fire alarm repairs, AED supplies, Fleet cost allocation
Airport Services	+1.37%	\$17,270	Janitorial contract Year 3 of 5 increase, additional dumpster for ARFF
Capital Outlay	-79.0%	(\$637,000)	Added: modernization of public conference room and airport director's office, end-of-life replacements of network switches and battery back-ups, replacing Operations vehicle with used Fleet vehicle, new zero-turn mower for airfield and landside. Omitted: furnishings for Engineering staff, TSA Explosive Detection Equipment (TSA omitted this regulation), mini-truck for airfield, carport for vehicle protection, spray cart replacement, (2) tractors, (2) batwing mowers, stand-up mower.

### 3. Revenue Sources for Expenditures

For all expenditures outlined in this budget request, the following revenue and funding sources have been identified in the Airport's Revenue Projections spreadsheet which is attached with this memo.

For specific CIP expenditures outlined in this budget request, the following grant funds have been identified:

- **Federal Aviation Administration (FAA) Grants**
  - **Grant 1 AIP-53** Construct New Airco Taxiway K PID #000034A: \$6.8M
  - **Grant 2 AIP-54** Passenger Terminal Improvements PID #003343A: \$5.3M
- **Florida Department of Transportation (FDOT) Grants**
  - **Grant 1 G1T83** Airco Taxiway K construction PID #000034A: \$380,000
  - **Grant 2 G3206** New Airport Parking Garage PID #002877A: \$850,000
  - **Grant 3 G3L16** New Airport Parking Garage PID #002877A: \$3.75M.
  - **Grant 4 G2712** Passenger Terminal Improvements PID #003343A: \$3.9M
- **Passenger Facility Charges (PFC):** PFCs are approved by the FAA for specific projects requested in a PFC application that are AIP-eligible but may not compete for FAA grants as well as larger airfield projects. FY27 PFC revenues are projected to be spent on the following projects: (1) New Taxiway N construction: \$937,000; and (2) New Taxiway K (Airco) construction: \$3M.
- **Customer Facility Charges (CFC):** CFCs are collected by the on-airport rental car concessionaires in the amount of \$4.00 per rental per day. CFCs have been collected since 2017, and we currently have a \$22M balance. CFCs will be used primarily for the design and construction of the new parking garage.

### 4. Service Level Impacts

To ensure transparency, we have provided a detailed breakdown of service level impacts resulting from decisions made during the formulation of this budget:

- **Impact of Flat Budget:**
  - While formulating this budget, PIE staff considered our current service level and strived to maintain that service level while considering those costs that could be reduced or deferred to a later date. The most popular items to defer or cancel are:
    - travel/conferences in most cost centers;
    - sponsorships in Administration, Air Service Marketing, and Public Relations cost centers;
    - incentives and awards, such as tenant manager meetings being held not as often, employee celebration, reduction of the airport's STAR program, reduction of promotional items; and

- deferral of maintenance items such as re-striping of parking lots, fencing repairs that are not part of our perimeter fence, interior and exterior painting of terminal, irrigation system maintenance, roof repairs, terminal automatic doors, and elevator interior refurbishment

- **Impact of New Initiatives:**

- One of PIE's decision packages is the addition of a Craftworker 2 to our Facilities division. This position requires a higher skill level and will serve as a Succession Plan promotional position. PIE has experienced considerable growth during the past 10 years—in FY2015 we handled a total of 1.54M passengers and in FY2025, we handled 73% more passengers, or 2.8M.

With the explosive growth that PIE has experienced, we are experiencing more wear and tear on PIE's assets, buildings and equipment. Many of the repair jobs that our Facilities personnel tackle require more than one person to handle. In 2015, we had 6 technicians within the Building Maintenance division and currently there are 8. We need another person to help us become less reactive in our repairs and more preventative.

Ensuring staffing levels remained lower than other small hub airports in Florida. The average small hub airport in Florida services 1,257,859 enplaned passengers per year and has approximately 95.5 employees or 13,215 enplaned passengers served per employee. PIE serviced 1.24M enplaned passengers with 66 employees for an average of 18,788 enplaned passengers per employee. To summarize, PIE does more with less, but this needs to improve. PIE incurs overtime whenever an employee calls out sick, takes vacation or takes extended leave. We do not have enough employee redundancies to provide the current level of service indefinitely.

- A new software is being introduced to airport personnel that will enable Operations, Facilities, and ARFF to keep track of work orders and the time that it takes for personnel to fix them. Some of these items are required by the FAA, but most items will be used to fulfill new Performance Measures in FY27 to determine whether our work orders are proactive or reactive.
- Airport Facilities' cost center budget was the largest increase this year, at \$707,550, or 37.02%. However, \$625,000 of that increase is in one account: Repairs & Maintenance – Runways and Ramps. The preparation for our annual FAA Certification Inspection is being paid out of this Cost Center which includes these items: (1) movement areas cleaning/painting/rubber removal; (2) Runway 18/36 rubber removal and centerline painting; (3) Runway 18/36 crack sealing; and (4) friction testing.

## 5. Cost Savings and Efficiencies for Three (3) Fiscal Years

### • FY27

- The department took the following actions to make their FY27 budget request to submit a flat budget:
  - The division managers ensure that they absorb additional costs as much as possible.
  - Division Managers studied the FY26 budget submissions to see if any of those expenses were not being used and eliminating them.
  - The Interim Airport Director and the Operations Division Manager are working closely with Fleet to identify used vehicles that could be used to substitute for vehicles that have exceeded their useful life, rather than purchasing new vehicles.
  - The Facilities Division has purchased a laser engraver for the airfield lights. The engraver would allow staff to engrave a number on each airfield light (we have over 2500) for identification purposes when work orders are submitted. To have a company perform this work, it would cost \$55,000. To have PIE staff engrave the numbers on the lights, it would only cost \$14,000, plus we would permanently own the equipment to engrave future light fixtures. This project will take longer due to the time necessary for the staff to engrave the number of over 2500 fixtures.
  - The Facilities Division uses in-house labor to fix the 3 parking toll plaza signs that say “Cashier” or “Credit Card” for \$2,500 per sign, or total of \$7,500. If we used a local sign company, they quoted the work for \$24,000 to fix the three signs, a \$16,500 savings. The toll plaza has been in place since 2019.
  - All in-pavement lights are re-built by Facilities staff in the field (over 350 lights), rather than mailing the lights to the manufacturer and having to wait our turn with other airports.
  - The Perimeter Fencing project that is funded entirely with Passenger Facility Charges (PFCs) was increased from \$1.5M to \$4.5M. The second phase of this project is currently under design. PFCs are being leveraged in this project to keep PIE from having to pay with its own CIP budget.

### • FY26

- The department took the following actions in the FY26 Budget that allowed for a total reduction of \$433,000 for the FY26 Budget Submission. This included the following actions:
  - Budget reductions included: \$75,000 for the HVAC fragrance diffuser; \$3,000 training conference; \$40,000 in fire station upgrades.

- Purchased an airfield sweeper entirely with Passenger Facility Charges (PFCs) for \$315,000, which was not purchased out of our budget.
- **FY25**
  - The department took the following actions in the FY25 Budget that allowed for total savings of \$73,000 for the FY25 Budget, without reducing services. This included the following actions:
    - Eliminated Facilities' perimeter fencing budget of \$70,000 and transferred that to the new Perimeter Fencing project that was funded entirely with Passenger Facility Charges (PFCs). The project's total budget is \$1.5M, which was approved by the FAA.
    - The Airport's firefighters began to use Punta Gorda Airport's fire pit for firefighter training since Tampa's closed. The cost decreased by \$3,000.

## 6. Decision Packages (2)

1. Name: Addition of Craftworker 2 – \$89,800 estimated cost, including benefits. PIE requests that (1) new Craftworker 2 position be added to the Facilities Building Maintenance Division. This additional employee will work well with the other Building Maintenance staff, forming a team. Most of our repairs require two Facilities employees, and since the Craftworker 2 position is a more skilled employee, he/she will be able to perform repairs with the Electro-Mechanical Technicians, the HVAC Mechanic, the Craftworker 1, and the Trades/Fields Service Worker. Because our flights are almost on a 24-hour schedule now, we need to do preventative maintenance on various equipment each night, mainly the baggage handling system and passenger boarding bridges each night so that we will be ready at 4:00am for the first flights to be processed.
2. Removal of Trees as Obstructions to Runway 04 - \$100,000 estimated cost. In FY26's FDOT airport inspection of PIE, they noted approximately 21 trees identified as being obstructions to Runway 04 and a hazard to air navigation. Obstructions are discussed in the FAA's CFR Part 77 regulation. These obstructions must be addressed by PIE and removed. The estimated cost may rise depending on whether the trees will be allowed to stay on PIE's property, or whether they must be disposed of.

## 7. Environmental Factors

In preparing this budget submission, the following internal and external environmental factors that may impact our department's financial planning have been identified:

- **Internal Factors:** PIE has had two land-lease tenants request for temporary rent relief due to the costs of developing the property, the tree ordinance and the stormwater treatment ordinance. The Airport was prepared to grant 1 year's rent deferral (six months in FY25 and six months in FY26). Both requested temporary rent relief since the lease is a land lease, and they are having problems finding a tenant who is willing to develop property that will not be tenant-owned in the future. This cannot change unless the Federal Aviation Administration (FAA) grants PIE the ability to sell the property. The steps for developers to get approval from the County have significantly increased the cost, time, and complexity of getting the site approved for development.

Unfortunately, we could not work out an arrangement where their rent deferral would be granted if they were current on their accounts. Neither tenant can get current on their accounts. PIE staff is working with our County Attorney and Real Property Division of Construction and Property Management to work on a solution where PIE and the tenants agree to return the deeds to PIE and ceasing any development and then putting those solutions through contract review.

- **External Factors:** PIE continues to see its costs to do business continuing to increase, as well as having qualified contractors ready and available to respond to bids or to make basic repairs. Though PIE has had some interested parties approach Airport Administration to develop the Airco property, the developers did not know that the property cannot be sold unless the FAA approves the transaction; it can only be leased for an FAA-limited fifty years and then the property and its fixed assets revert to PIE. The developers also did not know that PIE would have to put the Airco development opportunity as a competitive bid. The bid document is being drafted in CY2026 by our Real Estate cost center and Purchasing.

**8. Service Reduction Scenarios:** Items identified in this section are recurring items. To address the service reduction scenario amounts set by County Administration, the Airport must omit \$614,299 (3%) and \$1,023,832 (5%) of its \$20,476,640 FY27 budget to achieve the County Administration's goals.

The items are listed in the FY27 Service Reduction Scenarios Excel spreadsheet attached to this document.

- **Enterprise Fund – 3 percent Service Reduction Scenarios (Financial Goal is a recurring reduction of \$614,299)**

Here is a summary of items that PIE proposes to achieve a 3% reduction of the flat budget calculation in the FY27 operating budget:

1. Eliminate the recurring air diffused terminal scent inside the terminal (\$18,200). The signature scent helps PIE create a "vacation" feeling and environment. The

scent also helps us with unpleasant odors such as the grease trap servicing, mold/mildew from heavy storms, and unpleasant restroom odors.

2. Reduce the Administrative cost center by approximately \$40,000 that would implement a "phone tree" that would use automated messages to handle incoming phone calls.
3. Eliminate \$50,000 from the Administrative division's budget that allows the Airport to request Tampa Custom personnel to clear general aviation international flights. A negative impact is created when the Airport cannot request Customs agents to report here from Tampa as a part of the Reimbursement Program that the Airport belongs to. If we have an international flight that needs to be cleared and we do not have the Customs staff located at PIE, we are able to request staff (and pay them). If we do not have funding, then we have no ability to request Custom's staff for international flights, both planned and unplanned. Even though we have been enrolled in this program for more than 5 years, we have not had to use the program yet.
4. Reduce Administrative division's travel request by \$30,200, Real Estate division's travel request by \$3,300, Information Technology's travel request by approximately \$2,400, Facilities' travel by \$9,000, Aircraft Rescue and Firefighting's travel request by \$2,500 and Air Service Development's travel request by \$32,200. The types of travel that would be deferred would be Allegiant sales missions, the Disadvantaged Business Enterprise annual conference, Airport Law Workshop, Aviation Festival of Americas, Airport At Work conference, and the Southeast Conference for the American Association of Airport Executives, Canadian Marketing and Promotions, Travel Visitor's Bureau, Air Service Data Seminar, Snowbird Extravaganza, Airline Tour Operators, Marketing incentives, and Blue Jays Training Promotions. Travel cuts could have a negative effect for our staff who use these conferences to learn about new trends, marketing our destination to other air carriers, and understanding how other airports solve challenges, as well as networking with other airport professionals.
5. Reduce the ability for the Airport Services to purchase cleaning supplies not included in the Airport's janitorial contract in the amount of \$20,000. Most of the cleaning supplies are included within the janitorial contract, but items that need to be purchased immediately are occasionally purchased outside the contract such as rags, cigarette disposal bins, facial tissues, air freshener spray, batteries, and women's feminine products.
6. The Technology cost center was only reduced by \$8,245, because whether we have people in the terminal or not, we still need to provide internet, weather, flight forecasts, licenses for airport employees to utilize their computers, and flight information data to the air carriers and passengers. The airport cannot exist without Technology.
7. The Air Service Marketing cost center does not change much from year to year, because the work that the department does is continuous and many tasks are repetitive. If we must reduce this division by 3% or 5%, most of the cuts made will

be to specific conferences, since that is the way that the airlines connect with airports. This year, the \$32,200 that is suggested to be cut is the Airline International Marketing contract with Starmark. Starmark works with PIE staff for specific marketing campaigns that are both domestic and international.

8. The Airport's Public Relations budget had to be looked at carefully this year, since the membership, sponsorships and promotional items do not change very often. The manager of this department will be retiring from PIE in 2027, so this position will be re-configured to plan the most current ways of reaching the public, mostly applications and software. Memberships and sponsorships that did not specifically mention PIE or show how our business relationship helps PIE were eliminated this year such as Dali Museum or I Love The Burg. Starmark's marketing contract, holiday décor, and promotional product purchases were also cut for a total of \$15,000.
9. The one division that was reduced more than any of the others was Facilities. Facilities touches the airfield, the landside areas (parking lots, landscaping), and the terminal building. More money is spent here each day than most of the other cost centers. The ways that a \$257,000 service reduction would affect Facilities are the following:
  - a. Testing and removing building asbestos/mold (\$3,000), which obviously would be detrimental to our customers as well as our employees;
  - b. Travel and training to conferences (\$5,500) such as an airfield lighting conference, irrigation system training and a facility specialty conference at the Florida Airports Conference;
  - c. Deferred maintenance to our parking lot sealing; irrigation maintenance; traffic signs and tree trimming. These items may seem small, but they are excellent areas to engage in Preventative Maintenance (\$25,000). Obviously, deferring this maintenance could put us in a bad situation later when our maintenance becomes reactive, rather than proactive.
  - d. Building deferred maintenance (\$40,000) to items such as interior and exterior painting; overhead door maintenance; and baggage handling system programming (unless it becomes an emergency).
  - e. Exterior grounds need to be maintained just like the rest of the Airport. When we cannot purchase topsoil, mulch, bark or other landscaping items (\$9,500), we experience erosion and our overgrown landscaping attracts bugs, which then attracts birds. We must ensure that birds are not allowed to proliferate around PIE in case a bird is ingested into an engine.

- **Enterprise Fund – 5 percent Service Reduction Scenarios (Financial Goal is a recurring reduction of \$1,023,832)**

Here are the items that PIE proposes to achieve a 5% reduction of the flat budget calculation in the FY27 operating budget.

1. Eliminate Muzak to be played inside the terminal. This cost is \$1,500 annually. Though some airports are eliminating music as a sensory overload issue, PIE staff still utilizes music during our Honor Flights to play patriotic music and change the musical genre based upon the season or holiday. Also eliminate the recurring air diffused terminal scent inside the terminal (\$18,200). The signature scent helps PIE create a “vacation” feeling and environment. The scent also helps us with unpleasant odors such as the grease trap servicing, mold/mildew from heavy storms, and unpleasant restroom odors.
2. Reduce the need to sponsor various organizations. PIE has participated in sponsorships with our aviation partners over the years to assist with conferences, memberships in their organization, and legal assistance in Washington, D.C. If we are to eliminate these items, then we will need to adjust our relationships with these organizations. The sponsorship that we requested in FY27’s budget that could be affected was the Florida Airports Council annual conference (\$10,000).
3. Reduce the consultant’s fees to work on PIE’s website, social media, and Americans with Disabilities Act (ADA) website conversion in the amount of \$10,000. Our Public Relations division works with various companies to keep our website up to date and assists us with social media problems. PIE worked with the County to update its website and to add Americans With Disabilities Act (ADA) compliance. If we must utilize the funding to apply the reduction scenario, PIE would need to find the money internally to make any ADA changes.
4. Eliminate the need to purchase the B2G Software license to track disadvantaged business enterprise (DBE) accomplishments in PIE’s CIP projects in the Administrative cost center. The DOJ has drastically changed the definition of DBEs in 2025, and we do not need to purchase the software license for \$8,050 any longer.
5. Reduce training costs in the following cost centers: Administration (\$30,200); Real Estate (\$500.00); Technology (\$2,375.00); and Facilities (\$8,500).
6. Reduce the Air Service Marketing cost center by \$53,670 that we normally pay to Starmark for various marketing promotions of PIE.
7. Defer various items in the Facilities cost center--\$62,000 in grounds maintenance, \$130,000 in buildings and equipment repairs and maintenance, \$60,000 in operating supplies, and \$8,500 in travel. More than 32% of the 5% service reduction scenario affects the Facilities division and contains the largest noticeable impacts to our passengers, vendors, and tenants. Now that we process more than 2.8 million passengers/customers a year, we need to continue to maintain the terminal to our current standards. Eliminating or deferring painting, maintenance of baggage systems, terminal doors, boarding bridges, and boarding ramps is not providing optimal levels of the passenger experience.
8. Other small cuts were made by the ARFF division (\$5,000) for fire station upgrades that were made during Hurricane Helene and are no longer needed, and Services division (\$2,500) for miscellaneous p-card purchases needed occasionally by our janitorial vendor.
9. Defer pavement maintenance in the amount of \$250,000 (Administration cost center). This is not grant-funded CIP work; this is small pavement cracks, lightning strikes, and small holes that are caused by aircraft movement and landings on the

airfield. These problems will continue to grow and will cost more if we defer that maintenance. Deferring maintenance to airfield pavement will be observed by the FAA during our Certification Inspections and may not be eligible for Airport Improvement Program (AIP) grants in the future by not being in compliance with our AIP grant assurance which states that airports have “an effective airport pavement maintenance-management program, and it assures that it will use such program for the useful life of any pavement constructed, reconstructed, or repaired with Federal financial assistance...”

- **Final Comments**

PIE’s budget is very challenging. On one hand, we have many mandates and operate in a frequently changing regulatory environment. On the other hand, we operate a facility that must be able to handle almost 3 million customers per year. Here are some interesting facts from our FY25 budget:

Our largest expenses consist of the following:

<b>Expense</b>	<b>FY25 spent</b>	<b>% of total budget</b>	<b>Examples</b>
Personal Services	\$6.75M	42.0%	Exempt and Classified salaries, benefits, and overtime
Contractual Services	\$3.96M	24.7%	PCSO Interlocal Agreement, AGE security, Rapiscan x-ray, custodial contract
Cost Allocations	\$2.25M	14.0%	Full Cost, Fleet, Risk, BTS
Utilities	\$1.04M	6.5%	Electricity, water, sewer, solid waste
Repairs & Maintenance	\$0.43M	2.7%	Grounds, buildings, water, sewer, equipment
Operating Supplies	\$0.41M	2.5%	Tools, clothing, technology, grounds, buildings, HVAC
Professional Services	\$0.39M	2.4%	CCNA general engineering consultants, financial consultants (PFC, RAC bids)
Advertising/Promotions	\$0.34M	2.1%	Starmark contract, Kevin Prince billboard advertising, FKQ

Here are other expenses that receive attention, but have little impact when balancing a reduced budget:

<b>Expense</b>	<b>FY25 spent</b>	<b>% of total budget</b>	<b>Examples</b>
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Capital Outlay	\$151,890	0.9%	Essential equipment
Office Supplies	\$77,145	0.5%	All cost centers
Communications	\$61,584	0.4%	Cell phone stipends, fiber, Wi-Fi, Cable
Rentals	\$45,843	0.3%	Rental equipment (signage, cranes, cars) and baggage carts (SmarteCarte)
Travel	\$38,912	0.2%	All cost centers
Memberships	\$12,367	0.1%	All cost centers

We remain committed to delivering high-quality services to our community while maintaining fiscal responsibility. Should you have any questions or require additional information, please do not hesitate to contact Yvette Chin, Deputy Director for Finance and Administration, at 727-453-7804 or ychin@fly2pie.com.

Thank you for your consideration.

Sincerely,

Mark E. Sprague  
Interim Airport Director  
St. Pete-Clearwater International Airport

Enclosed Attachments:

- FY27 Departmental Organizational Chart
- Revenue Projections Worksheet
- Decision Packages (2)
- Service Reduction Scenarios Spreadsheet

cc: Blaine H. Williams, Assistant County Administrator, Office of County Administration  
Jim Abernathy, Deputy Director, Office of Management and Budget  
Shane Kunze, Budget and Financial Management Analyst, Office of Management and Budget  
Maria Cascone, Office Support Specialist, Office of Management and Budget

# Capital Improvement Program Decision Package Summary

Report data returned based on the user's security permissions.

Change Request	AUTO - 1744 - 002877A Airport Parking Garage
Budget Year	2027
Change Request Type	CIP Decision Package Request
Change Request Stage	OMB Review [CIP Decision Package Request]
OMB Analyst	Kunze, Mr. Shane Thomas (bcc103401@bcc.pinellas.gov)
Primary Reason for Change Request	
Summary of Request	The Multi-Level Airport Parking Garage Project (002877A) aligns to the CIP Plan of 59.260M, which was previously communicated in December 2025 as part of the approval of the Finrock Enterprises, LLC agreement (25-0896A). The Project's scope will now include additional garage and surface stalls, for a total of 2,483 (2,116 in garage and 367 on surface). This is a significant expansion from the original proposal of 1,500 stalls.
Department Justification	The addition of more parking stalls (1,500 to over 2,400) and the addition of parking stalls outside of the building has changed the scope and increased the costs.
OMB Summary of Request	The project is for a multi-level parking deck providing parking stalls to alleviate parking congestion on the east side of Roosevelt Blvd/Gateway Expressway. It was originally requested with 1,500 stalls however, that figure has increased to over 2,000 stalls. This change in scope has increased the estimated cost, which aligns with the total shared in December 2025 during the Finrock Enterprises, LLC agreement hearing (25-0896A). Total construction cost is \$20.400M in FY27.
OMB Recommendation	This Decision Package is recommended by the County Administrator.

# Capital Improvement Program Decision Package Summary

Report data returned based on the user's security permissions.

Change Request	AUTO - 1747 - 003343A New Passenger Terminal Imp
Budget Year	2027
Change Request Type	CIP Decision Package Request
Change Request Stage	OMB Review [CIP Decision Package Request]
OMB Analyst	Kunze, Mr. Shane Thomas (bcc103401@bcc.pinellas.gov)
Primary Reason for Change Request	
Summary of Request	Total project cost decreases by \$56.077M, or 27.9%, from \$201.320M to \$145.243M. Changes will impact Airport Funds, Grant - Federal (FG), Grants - Future (FTG), Grant - State (SG) and To-Be-Determined (TBD).
Department Justification	This is decreasing due to a change in scope. This scope adjustment has not yet been presented to the BCC, but will be addressed during a BCC workshop.
OMB Summary of Request	This project was originally proposed as the expansion and improvement of existing terminal at St. Pete-Clearwater International Airport. The scope has changed to reduce the overall project scale and cost. The focus will be on renovations of buildings and infrastructure instead of new buildings.
OMB Recommendation	This Decision Package is recommended by the County Administrator. Any future expansions will be requested as a separate project.

# Capital Improvement Program Decision Package Summary

Report data returned based on the user's security permissions.

Change Request	AUTO - 1748 - 004571A Airco Site Preparation
Budget Year	2027
Change Request Type	CIP Decision Package Request
Change Request Stage	OMB Review [CIP Decision Package Request]
OMB Analyst	Kunze, Mr. Shane Thomas (bcc103401@bcc.pinellas.gov)
Primary Reason for Change Request	
Summary of Request	Total project cost decreases by \$9.400M, or 65.3%, from \$14.400M to \$5.000M. Decrease will impact Airport Funds.
Department Justification	
OMB Summary of Request	This project is for the construction of stormwater infrastructure on the Airco property to facilitate future development. There is no budget allocated for this project in FY27.
OMB Recommendation	This Decision Package is recommended by the County Administrator.

# Capital Improvement Program Decision Package Summary

Report data returned based on the user's security permissions.

Change Request	AUTO - 1750 - 005709A RIM New Taxiway N
Budget Year	2027
Change Request Type	CIP Decision Package Request
Change Request Stage	OMB Review [CIP Decision Package Request]
OMB Analyst	Kunze, Mr. Shane Thomas (bcc103401@bcc.pinellas.gov)
Primary Reason for Change Request	
Summary of Request	Total project cost decreases by \$1.457M, or 14.6%, from \$9.946M to \$8.489M. Decrease will impact JPA-Joint Participation Agreement and Passenger Facility Charges.
Department Justification	RIM is decreasing due to nearing completion.
OMB Summary of Request	This project is for the design and construction of a new parallel taxiway providing direct access to the end of Runway 4. There is no budget for this project in FY27.
OMB Recommendation	This Decision Package is recommended by the County Administrator.

Department	Full Project Name	Project Description	Funding Type	Program	Operating Impacts	Total Score	Associated Project	FY27	FY28	FY29	FY30	FY31	FY32	Total Amount Requested
Airport	Install Airport Perimeter Fence Phase 2	The first phase of airport perimeter fencing is currently being completed, and the FAA has granted another \$3M in Passenger Facility Charges (PFCs) to continue the project. Phase 2 is being re-bid as another competitive bid. The second phase of this project will install more fencing to match the fencing type in Phase 1.	Airport Funds	2049- Airport Capital Project	5000	60		\$ 2,400,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	3,650,000
Airport	Rehabilitate Runway 04-22 from Runway 04 to Runway 18-36	This project includes the design and rehabilitation of Runway 04-22 from the end of Runway 04 to the intersection of Runway 18-36.	State Grant; Airport Funds; Fr	2049- Airport Capital Project	5000	52		\$ -	\$ -	\$ -	\$ 1,765,000	\$ 16,460,000	\$ -	18,225,000
<b>Total</b>								\$ 2,400,000	\$ 1,250,000	\$ -	\$ 1,765,000	\$ 16,460,000	\$ -	21,875,000

Revisions from Previous Year Summary									
Department *	Project Manager	Project Number *	Project Name *	Revisions from Previous Year	Project Type	Description *	Start Date	Completion Date	HR_ORG
Airport	Yarley, Mr. Scott Alan	000034A	Construct New Airco Taxiway D	This project is now named Taxiway "K". The project had to be bid out a second time due to Pinellas County stormwater ordinances. The airport had to get two rounds of stormwater modeling to get Pinellas County approval for second bid. Project kick-off was held on January 13, 2026 and the NTP was given. Materials are being ordered currently.	CIP Projects	Design and construction for the new general aviation taxiways on the AIRCO parcel.	2015-10-01	2027-09-30	BCC:Airport
Airport	McKinney, Mr. Christopher T	001063A	Air Rescue and Fire Fighting (ARFF) Building	Not due to be designed/built until after terminal project is completed.	CIP Projects	Design and construction costs for the construction of a new Air Rescue and Fire Fighting (ARFF) Building	2018-10-01	2023-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	002877A	Multi-Level Airport Parking Garage	The design/build contractor has been chosen. The project kick-off was held January 16, 2026. NTP was issued as well.	CIP Projects	Multi-level parking deck providing 1,300 parking stalls to alleviate parking congestion on the east side of Roosevelt Blvd/Gateway Expressway.	2017-10-01	2026-12-31	BCC:Airport
Airport	Yarley, Mr. Scott Alan	003341A	Tier 3 Drainage Improvements	Not active currently.	CIP Projects	Improvements to storm water drainage and run off systems	2020-10-01	2021-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	003342A	Runway 4/22 Rehabilitation	This is not due to be a project until 2031.	CIP Projects	Milling, paving, grooving, and marking of Runway 4/22	2021-10-01	2023-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	003343A	New Passenger Terminal Improvements	Project estimates exceeded available funding requiring scope modifications focused on renovation and useful life extension.	CIP Projects	Expansion and improvement of existing terminal at St. Pete-Clearwater International Airport.	2021-10-01	2027-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	004466A	Canopy Passenger Walkway to Terminal Building	This is being considered as an add-alternate to the new parking garage.	CIP Projects	Design and installation of new covered canopy walkway from the new long-term parking lot to the terminal building.	2020-04-01	2022-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	004571A	Airco Site Preparation	The scope of this project is still being discussed since \$5M is not enough to complete the infrastructure. The scope of the grant allows us to do stormwater adjustments to the Airco Taxiway project if we need to. The Airport's Real Estate division will be working to start the competitive bidding process for the aeronautical portion of the land.	CIP Projects	Construction of stormwater infrastructure on the Airco property to facilitate future development.	2020-10-01	2027-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	005709A	Runway Incursion Mitigation New Taxiway "N"	Project should be completed by FY26.	CIP Projects	Design and construction of a new parallel taxiway providing direct access to the end of Runway 4.	2021-10-01	2027-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	006041D	Terminal Mitigation of Water Intrusion	Construction underway. Project should be completed in FY26.	CIP Projects	Replacement of skylights, roof membranes, windows and surrounding sheetrock or window flashing.	2022-01-09	2026-11-30	BCC:Airport
Airport	Dunkel, Ms. Angela M	006158A	Perimeter Fence Improvements Phase 1	Phase 1 of this project has been completed and now Phase 2 design is about to begin. The FAA granted us an additional \$3M to continue to fence the perimeter of the Airport.	CIP Projects	Replacement of the existing fence with a wildlife exclusion fence that is 8 feet tall, with a subterranean barrier, and a three-strand barbed wire outrigger.	2023-12-01	2026-11-01	BCC:Airport
Airport	Yarley, Mr. Scott Alan	007026A	Install Airport Perimeter Fence Phase 2	New project.	CIP Projects	The second phase of this project will install more fencing to match the fencing type in Phase 1.	2025-10-01	2027-09-30	BCC:Airport
Airport	Yarley, Mr. Scott Alan	007027A	Rehabilitate Runway 04-22 from Runway 04 to Runway 18-36	New project.	CIP Projects	This project includes the design and rehabilitation of Runway 04-22 from the end of Runway 04 to the intersection of Runway 18-36	2030-10-01	2031-09-30	BCC:Airport

Operating Impacts														
Capital Project *	Fund	Account *	Description	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
006041D-Terminal Mitigation of Water Intrusion	4001 - Airport Rev & Op	5340003 - Contract Svcs-Janitorial	Window washing, periodic replacement of seals.	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
000033A-Cargo Apron Rehab and Runway 9/27 Conversion	4001 - Airport Rev & Op	5461500 - Repair&Maint-Runway&Ramps	Pavement and markings maintenance.	\$ -	\$10,000	\$10,000	\$10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
000034A-Construct New Airco Taxiway D	4001 - Airport Rev & Op	5461500 - Repair&Maint-Runway&Ramps	Pavement and markings maintenance.	\$ -	\$10,000	\$10,000	\$10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
005709A-Runway Incursion Mitigation New Taxiway "N"	4001 - Airport Rev & Op	5461500 - Repair&Maint-Runway&Ramps	Airfield lightning, signage, pavement, and markings maintenance.	\$10,000	\$10,000	\$10,000	\$10,000	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
002877A-Multi-Level Airport Parking Garage	4001 - Airport Rev & Op	5462000 - Repair&Maint-Buildings	Maintenance of toll booths, gate arms, revenue control equipment, pavement markings, and signage.	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
004571A-Airco Site Preparation	4001 - Airport Rev & Op	5463000 - Repair&Maint-Wtr/Swr Line	Maintenance of stormwater pipes.	\$ -	\$ -	\$10,000	\$10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
003343A-New Passenger Terminal Improvements	4001 - Airport Rev & Op	5680100 - Software-Purchased	Maintenance of Heating, ventilation, and air conditioning (HVAC), electrical systems, mechanical systems, software updates, and hardware upgrades.	\$ -	\$ -	\$ -	\$ -	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

**Airport Fund Forecast - Proposed**  
Fund 4001

Forecast Assumptions

	FY26 - Estimate	FY27	FY28	FY29	FY30	FY31
<b>Revenues</b>						
Airfield/Flight Lines	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
Rents/Leases/Concessions	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Customer Facility Charges (CFC)	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
Passenger Facility Charge (PFC)	5.8%	5.8%	5.8%	5.8%	5.8%	5.8%
Interest	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Other revenues	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
<b>Expenditures</b>						
Personal Services	0.0%	4.5%	4.5%	4.5%	4.5%	4.5%
Operating Expenses	5.0%	3.5%	3.5%	3.5%	3.5%	10.0%
Capital Outlay	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
Grants & Aids	173.8%	2.3%	1125.0%	2.3%	2.3%	2.3%
<b>Projected Economic Conditions / Indicators:</b>						
Consumer Price Index, % change	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%

(in \$ thousands)

	Actuals FY24	Actuals FY25	Forecast						
			Budget FY26	Estimate FY26	Planned FY27	Planned FY28	Planned FY29	Planned FY30	Planned FY31
ADJUSTED Beginning Fund Balance*	80,040.9	91,514.0	98,140.6	108,160.7	110,918.1	98,843.2	53,592.9	51,730.0	50,216.2
<b>Revenues</b>									
General Aviation, USCG, and other Airfield	2,235.6	2,324.8	2,175.2	2,257.0	2,195.9	2,301.3	2,411.8	2,527.5	2,648.9
Airline Fees	2,936.3	3,231.3	2,700.5	3,284.6	3,169.9	3,322.1	3,481.5	3,648.6	3,823.8
Concessions /Rents/Terminal	14,184.8	16,312.4	14,939.5	14,731.7	15,253.2	15,710.8	16,182.1	16,667.6	17,167.6
Grants-Operating	102.9	276.1	121.0	-	-	200.0	200.0	200.0	200.0
Customer Facility Charge (CFC)	2,677.7	2,879.6	2,518.2	3,001.8	2,973.0	3,041.4	3,111.3	3,182.9	3,256.1
Passenger Facility Charge (PFC)	5,692.1	6,107.7	5,625.9	5,800.2	6,575.6	6,957.0	7,360.5	7,875.4	9,155.2
Grants-Capital	3,488.3	2,439.2	21,046.0	10,718.0	16,468.0	3,150.0	-	1,677.0	15,637.0
ARPA	602.4	1,919.2	-	-	-	-	-	-	-
Future Anticipated CIP Grants	-	-	-	-	4,600.0	10,200.0	17,200.0	17,175.0	14,700.0
Interest	7,353.3	6,155.0	4,446.2	3,834.0	3,011.5	2,965.3	1,607.8	1,551.9	1,506.5
Other revenues	(167.9)	6.1	13.0	2.4	2.3	2.4	2.4	2.5	2.5
<b>Total Revenues</b>	<b>39,105.6</b>	<b>41,651.3</b>	<b>53,585.4</b>	<b>43,629.7</b>	<b>54,249.4</b>	<b>47,850.2</b>	<b>51,557.4</b>	<b>54,508.4</b>	<b>68,097.5</b>
% vs prior year	-5.8%	6.5%	28.7%	-18.6%	1.2%	-11.8%	7.7%	5.7%	24.9%
<b>Total Resources</b>	<b>119,146.5</b>	<b>133,165.3</b>	<b>151,726.0</b>	<b>151,790.4</b>	<b>165,167.5</b>	<b>146,693.4</b>	<b>105,150.3</b>	<b>106,238.4</b>	<b>118,313.7</b>
<b>Expenditures</b>									
Personal Services	7,134.4	6,949.6	7,474.5	7,320.5	7,451.5	7,786.8	8,137.2	8,503.4	8,886.0
Operating Expenses	8,037.2	9,701.2	12,251.3	11,502.1	12,292.0	12,722.2	13,167.5	13,628.3	14,991.2
Capital Outlay - Operating	26.9	59.4	807.0	516.7	1,212.2	1,240.1	1,268.6	1,297.8	1,327.6
Capital Improvement Program	13,374.7	12,403.2	26,873.0	21,533.0	45,349.0	71,110.0	30,600.0	32,340.0	48,935.0
Grants and Aids	213.7	7.2	19.7	-	19.7	241.4	247.0	252.7	258.5
Debt Service	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>28,786.9</b>	<b>29,120.6</b>	<b>47,425.5</b>	<b>40,872.3</b>	<b>66,324.4</b>	<b>93,100.5</b>	<b>53,420.3</b>	<b>56,022.2</b>	<b>74,398.3</b>
% vs prior year		1.2%	62.9%	-13.8%	39.8%	40.4%	-42.6%	4.9%	32.8%
ADJUSTED Ending Fund Balance	90,359.5	104,044.8	104,300.5	110,918.1	98,843.2	53,592.9	51,730.0	50,216.2	43,915.4
Ending Fund Balance as % of Revenue	231.1%	249.8%	194.6%	254.2%	182.2%	112.0%	100.3%	92.1%	64.5%
<b>Total Requirements</b>	<b>119,146.5</b>	<b>133,165.3</b>	<b>151,726.0</b>	<b>151,790.4</b>	<b>165,167.5</b>	<b>146,693.4</b>	<b>105,150.3</b>	<b>106,238.4</b>	<b>118,313.7</b>
Revenue minus Expenditures	10,318.6	12,530.8	6,159.9	2,757.4	(12,075.0)	(45,250.3)	(1,862.8)	(1,513.8)	(6,300.8)