

**FY 2019 Competitive Subaward Solicitation
Combating Opioid Overdose through Community-level Intervention**

Cover Sheet Form

1. Project Title: _____

2. Applicant Agency: _____ DUNS NUMBER: _____

Address: _____ EIN NUMBER: _____

3. Implementing Agency: _____

Address: _____

4. Start Date: _____ End Date: _____

5. Preparer Information: _____ Email: _____

Address: _____ Phone: _____

6. Project Director: _____ Email: _____

Address: _____ Phone: _____

7. Fiscal Officer: _____ Email: _____

Address: _____ Phone: _____

8. Civil Rights Contact: _____ Email: _____

Address: _____ Phone: _____

Summary 150 words or less:

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

| | |
|--|--|
| * APPLICANT'S ORGANIZATION | |
| <input style="width: 100%;" type="text" value="Pinellas County"/> | |
| * PRINTED NAME AND TITLE OF AUTHORIZED REPRESENTATIVE | |
| Prefix: <input style="width: 100px;" type="text"/> | * First Name: <input style="width: 200px;" type="text" value="Daisy"/> Middle Name: <input style="width: 150px;" type="text"/> |
| * Last Name: <input style="width: 350px;" type="text" value="Rodriguez"/> | Suffix: <input style="width: 100px;" type="text"/> |
| * Title: <input style="width: 250px;" type="text" value="Director, Human Services"/> | |
| * SIGNATURE: | * DATE: <input style="width: 150px;" type="text" value="10/30/19"/> |

ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

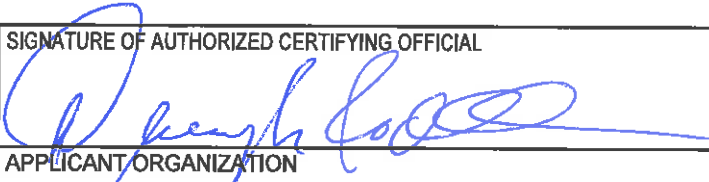
PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
7. Will comply, or has already complied, with the requirements of Titles 11 and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333), regarding labor standards for federally-assisted construction subagreements.
10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

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| SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL  | TITLE Director, Human Services |
| APPLICANT ORGANIZATION Pinellas County | DATE SUBMITTED 01/30/19 |

1. Problem Statement:

Geographic Service Area: Pinellas County is a 280 square mile peninsula located on Florida's west coast and is home to 970,532 people based upon on the 2018 Pinellas County Profile prepared by the Florida Legislature's Office of Economic and Demographic Research. As Florida's sixth most populous county, Pinellas is home to 4.7% of Florida's population while accounting for approximately 0.5% of the land area resulting in a population density of 3,545 persons per square mile. **Extent of the Problem:** The opioid epidemic in Pinellas County is a pressing matter as more than one person dies every 43 hours from a drug-related overdose. A recent community health assessment conducted by the Florida Department of Health in Pinellas (DOH) identified "addiction" as a top health problem of concern and "alcohol and drug abuse" as the leading behavior concern within Pinellas County. From 2015 to 2018, the number of opioid related accidental fatalities increased by 76.3% (135 to 238), while Pinellas' population increased only 2.7% during the same period. Emergency Medical Services (EMS) data regarding 9-1-1 transports with naloxone administered have increased year over year since FY 13. From FY 15 to FY 18, Pinellas County EMS transports with naloxone administrations increased 46.4%. As of August 31, 2019, Pinellas EMS has exceeded the FY 18 total 9-1-1 transports with naloxone administered by 15.6% with a month left in the FY. **Past Efforts to Address the Problem:** Pinellas County, through the Human Services Department, provides a variety of assistance programs for residents most in need. These services were expanded in 2016 to include Medication Assisted Treatment (MAT) for clients with substance use disorder and a pilot program (CARE Team) to target individuals in the emergency room presenting with an overdose. Eligible MAT clients are referred through their primary medical home to substance use treatment services and have access to services including counseling, methadone, buprenorphine, and

naltrexone. From Jan. 1 – June 30, 2019, over 200 clients have received MAT services through County administered programs. Given the extent of the epidemic, the Florida Department of Health in Pinellas (DOH) and Operation PAR (a local substance use treatment provider) convened the Pinellas County Opioid Task Force in 2017. The purpose of the task force was to develop a strategic plan and recommendations that efficiently guides community members and resources to confront the opioid epidemic. The task force includes over 70 community stakeholders including governmental and non-governmental organizations, faith-based organizations, law enforcement and elected officials in Pinellas County. As of October 2019, the members completed 84% of the tactics developed in the strategic plan; but our work is not done, as the trend has not yet reversed. **Proposed Program:** Pinellas County proposes to implement the Homeless Overdose Mitigation & Engagement (HOME) program based on the evidence-based Overdose Education and Naloxone Distribution (OEND) program. EMS data for the previous 12 months identified 66 locations with five (5) or more calls for “overdose” which accounted for a total of 790 calls. Eighteen (18) of these sites had 9 or more EMS calls for overdoses and accounted for 514 calls. The proposed HOME program will develop site specific intervention strategies to work with these high frequency sites to mitigate overdoses through outreach, education, naloxone distribution and training, and service connections to treatment. Many of these sites were identified as homeless shelters, transient housing, and other public locations such as bus stops where homeless individuals in Pinellas County frequent. The proposed program will provide a street team consisting of a substance use case manager, public health coordinator, and other volunteers to conduct outreach, distribute and train on the use of naloxone, and seek engagement in treatment from individuals identified as at risk for overdose.

2. Project Description:

Homeless Overdose Mitigation & Engagement (HOME) Program: In Pinellas County, from 2015 to 2018, the number of opioid related accidental fatalities increased by 76.3%, and EMS transports with naloxone administrations increased 46.4%. The Pinellas County HOME program is an evidence-based, data-driven outreach, education, and intervention project targeting public and private locations in the County with the highest frequency of overdose calls. The HOME program outreach approach will be modeled after two successful DOH efforts: a Fall Prevention Campaign and Hepatitis A Foot Teams. The Fall Prevention Campaign utilized data to reduce the number of calls to locations frequented by EMS staff related to falls. The Hepatitis A Foot Teams provide information on Hepatitis A and its risks, and on-site vaccinations to those they come across visiting locations such as bus terminals and low-cost motels. The data for the HOME project was obtained from Pinellas County Safety & Emergency Services and identified homeless shelters, transient housing, and other public locations such as bus stops as having the most frequent 9-1-1 calls with an “overdose” diagnosis and law enforcement calls for services coded as overdoses. The HOME project will also leverage law enforcement overdose data from ODMAP to confirm or identify locations for possible outreach efforts. **How/Team:** Pinellas County Human Services will manage the HOME project under the direction of Health Care Administrator, Karen Yatchum. A multi-disciplinary team of partners (HOME Team) will include the DOH, Pinellas County Safety and Emergency Services, law enforcement, Central Florida High Intensity Drug Trafficking Area (HIDTA) and community treatment partners. Street teams led by DOH will deploy staff from the treatment provider, public health, and law enforcement (where appropriate) to the various locations to provide outreach, education and a connection to treatment and/or housing for homeless individuals at risk of overdose. The street and leadership teams will approach the business owners and community organizations to

increase their awareness of the problem at their location and engage them in strategies to assist clients/residents/citizens at their locations. We anticipate the HOME project's outcomes to mirror the success of the Fall Prevention (to decrease calls to EMS for preventable injuries) and Hepatitis A (to increase vaccinations) models. **Services:** The HOME team will provide education and continual outreach efforts to the high frequency business and community organizations and its clients/residents/citizens. Linkages to treatment services including detox services, medication assisted treatment (MAT), and outpatient services will be available to clients who choose to engage in treatment. Referrals and benefits coordination will be provided to assist clients with primary care services. To ensure stability of homeless clients seeking to engage in treatment, transitional housing will be made available to eligible individuals. **Project Goals:** This project will align with and address the Opioid Task Force Strategic Plan Goals specifically: 1) Increase Education & Awareness, 2) Reduce Opioid Deaths, and 3) Connect Individuals to Effective Treatment. The project seeks to accomplish reductions in EMS overdose calls at the sites identified for targeted activities and improve outreach and education at the highest frequency sites. This will be tracked on a monthly basis to identify the need for continued efforts or to identify successful strategies.

3. Project Priority Areas and Evidence-based Categories:

Pinellas County's HOME proposal falls under both priority areas. Pinellas County will 1) implement a community-based effort to fight the opioid epidemic with an opioid Overdose Education and Naloxone Distribution (OEND) response program and 2) coordinate with local law enforcement agencies, public health, and treatment agencies whom have jurisdiction over these high frequency sites. Based on the *Johns Hopkins Bloomberg School of Public Health the Prescription Opioid Epidemic: An Evidence-Based Approach*, OEND programs have shown that

naloxone distribution and education programs for people at high risk for opioid related overdose and their friends or family members can be successfully trained to recognize and respond to an overdose and appropriately administer naloxone in an overdose situation. The Pinellas County HOME program will convene representatives from DOH, Safety and Emergency Services, Human Services, law enforcement and treatment agency to strategize individualized outreach, education, naloxone distribution and training, and service connections for each location identified as having the highest frequency of 9-1-1 EMS calls with a diagnosis of “overdose.” Information regarding the frequency of calls, time of day, property owner, site management, and any additional pertinent information will be discussed as a team to prepare a tailored response. The initial step of the HOME project will be engaging site management in educational efforts to address the opioid use at their location, to include the distribution of naloxone including training on the use and safety of the product, along with other harm reduction strategies.

4. Evaluation Plan, Goals and Objectives, and Outcome-Based Performance Measures:

Evaluation Plan: The Florida Department of Health in Pinellas (DOH), as the public health entity will provide evaluation of the HOME program. DOH has expertise with public health surveillance data and monitoring. DOH will maintain the data collected by the street team and collect data from Pinellas County EMS and ODMAP. A logic model outlining the team’s strategies and activities toward the short-term, intermediate, and long-term goals will be developed within the first 30 days of the project and will look at measures consistent with other OEND programs. **Services Provided:** The HOME program will convene the multi-disciplinary partners previously identified to discuss and determine the initial sites identified through EMS overdose call data to target the street team’s intervention activities. Specific intervention activities will vary based upon: the type of site (public or private), the day of week/time of day of

overdose calls, proximity of the site to other high frequency sites, etc. Outreach, education, distribution of naloxone, and case management services will be provided to individuals and property owners. Additionally, transitional housing will be available for those eligible homeless individuals to help further stabilize clients in a safer environment while engaging in treatment services. **How Changes will be Measured:** All activities will be recorded by the street team to include information such as: date/time of visit, materials provided, to whom materials were provided, naloxone distribution and training on the use and safety of the devices, any service connections made, and other items identified by the HOME team. The street team's reports will be provided to the DOH evaluator to compile and report on at the monthly HOME team meetings. Service data, EMS calls, ODMAP, and responses from individuals at targeted sites will be reviewed monthly by the project leadership and further inform the strategies and approaches of the HOME project. Any identified challenges or successes will be documented to improve future intervention efforts. The evaluator will use the street team's reported activities to correlate increases/decreases in calls with what intervention activities have occurred at the sites. The street team's activities will be reviewed by the HOME team to further identify if additional strategies need to be employed. **Goals:** The HOME program align with the Opioid Task Force Goals to 1) Increase Education & Awareness, 2) Reduce Opioid Deaths, and 3) Connect Individuals to Effective Treatment. **Objectives:** Objective 1) Notify and seek engagement from 100% of identified property owners/operators of the high frequency sites in an education campaign in collaboration with law enforcement and public health officials; Objective 2) Reduce the number of emergency service calls to the identified top locations by 10%; Objective 3) Distribute 1000 boxes of naloxone to property owners and/or clients/residents in locations identified as having a high frequency overdose calls by the end of the project period including training on naloxone use

and safety. (Each box includes 2 doses, which may be needed in certain situations). Objective 4) Document client interactions and barriers towards their willingness or lack of interest to engage in treatment.

Outcome-based Performance Measures: A logic model with short-term, intermediate, and long-term goals and a Program Guide will be developed within the first 30 days of the project. Outputs, such as EMS call for service, and naloxone unit distribution will be used to inform the HOME team of progress towards the goals and objectives of the program.

5. Strategy and Timeline:

Previous Planning Efforts: The Opioid Task Force continues to meet monthly and update community members about on-going efforts to respond to the opioid epidemic in Pinellas County. Pinellas County Human Services, as an FY 18 Comprehensive Opioid Abuse Site-based Program (COAP) grantee, created the Pinellas Strategic Information-sharing Partnership (SIP) whose goal is to better provide timely and accurate data that provides a comprehensive view of the drug abuse environment in Pinellas County. SIP Partners include: the University of South Florida's Florida Mental Health Institute (FMHI), DOH, Pinellas County Safety and Emergency Services, Operation PAR, Pinellas County Human Services, and local law enforcement. Data provided to the SIP stakeholder group identified the highest frequency sites for "overdose" calls to EMS. In response, the County developed the proposed HOME program which will provide a street team to provide targeted outreach to the high frequency sites for EMS overdose calls.

HOME Team Strategy: The HOME team will develop site specific strategies including, but not limited to: outreach and education efforts to include: letters to business owners regarding the frequency of "overdose" incidences at their sites, development and distribution of educational materials for sites regarding local substance use treatment options, purchase and distribution of

naloxone spray for at-risk individuals at the sites. Case managers on the street teams will help individuals connect to existing community treatment options and even provide transitional housing options for eligible homeless clients.

Linkages to other programs, organizations, and stakeholders: The HOME team leadership and staff have numerous connections in the community to support the efforts of this program.

The Opioid Task Force, community treatment providers, homeless programs, law enforcement agencies, public health and hospital systems, along with all the previously identified partners continue to support efforts to reduce the incidences of opioid use in the County.

Timeline: The following activities, dates, and responsible staff are included in the table below:

| Key Activity | Timeline | Responsible Staff/Agency |
|--|--|---------------------------------|
| Multidisciplinary Leadership Team Meetings (HOME Team) | On-Going Monthly starting December 2019 | PC HS Project Director |
| Logic Model Development | December 31, 2019 | PC HS Project Director |
| Hire DOH Street Team Coordinator | December 2019 | DOH |
| Hire DOH Evaluator | December 2019 | DOH |
| Notify and engage property owners of identified high frequency sites | January 31, 2020 | HOME Team |
| Development of program guide and site-specific strategies | January 31, 2020 reviewed quarterly | HOME Team |
| Implementation of Site-Specific Strategies | On-Going Monthly starting January 2020 | Street Team |
| Review of EMS Overdose Calls | On-Going Monthly starting December 2019 | DOH Project Manager w/ Team |
| Team Site Visits – to engage owners/staff/ individuals | Minimum Bi-weekly per site | HOME Team |
| Distribution of Educational Materials | On-Going | HOME Team |
| Distribution of naloxone | On-Going | HOME Team |
| Connect individuals to treatment and wrap around services | On-Going | HOME Team |

6. Management Capabilities:

Pinellas County Human Services (PCHS) will serve as the lead applicant with Karen Yatchum, Health Care Administrator as the Project Director. Pinellas County is governed by an elected seven-member Board of County Commissioners (BCC). The BCC's strategic initiatives have always focused on to meeting the needs and concerns of our citizens. PCHS has experience in serving the uninsured, underserved, vulnerable, and special needs population as a federal grantee for the Health Resources and Administration's Health Center program for the homeless, SAMHSA's Cooperative Agreement to Benefit Homeless Individuals (CABHI), for individuals with SMI, SED, COD, SUD, and SAMHSA's Assisted Outpatient Treatment (AOT) grant program for individuals with Serious Mental Illness. The AOT program, based on Florida Statute for Involuntary Outpatient Placement, had never been implemented in Pinellas County. Human Services was able to coordinate all the stakeholders to get this new service implemented in the County. PCHS also works with the County Court System on drug treatment programs as a grantee and a funder. Karen Yatchum has an extensive background working in the behavioral health and homeless arenas. As the Health Care Administrator, Ms. Yatchum oversees Pinellas County's health care programs and behavioral health programs.

The Florida Department of Health's Surveillance Program provides complex technical, analytical, and consultative work which involves disease surveillance, assessment, management and planning for DOH-Pinellas, Disease Control Division. The Program assists with the necessary data compilation, analysis and distribution of statistical information as needed for tracking disease trends and reporting cases, to guide actions and policies to improve the health of the people of Pinellas County. Through this insight DOH is best suited to act as the Program Coordinator and provide evaluation of the HOME Program. Proposed DOH staff will be

temporary positions specific to the HOME project. Through utilization of temporary staffing, DOH anticipates having staff on-board within a month of award notification.

Requested Staff:

| Name | Title | Funding Source |
|---------------|--|---|
| Karen Yatchum | Project Director/ Health Care Administrator | County General Funds (in-kind) |
| TBD | DOH Project Coordinator | COOCLI Grant Funds |
| TBD | DOH Evaluator | COOCLI Grant Funds |
| TBD | PAR Case Manager | COOCLI Grant Funds (20 hrs/wk)(Remaining 20 hrs/week funded by PAR MAT program) |

7. Project Evaluation & Sustainability:

The Pinellas County HOME program will utilize a DOH position to provide evaluation activities. This position will be responsible for assisting the team in developing project related data collection, on-going evaluation of overdose data, outreach efforts and naloxone distribution and develop monthly reports for the HOME team leadership. A program guide will articulate the strategies and purpose of the HOME program, provide a consistent framework from which current and future staff can work and program activities can be evaluated against. At the conclusion of grant funds, the HOME program evaluation and program guide will be reviewed to determine the success of the strategies implemented and the team will continue to meet after the grant award period to monitor trends. This information will be shared with the Pinellas County Opioid Task Force for community partners to determine the feasibility of coordinating successful efforts without the grant funds and to identify potential sources for future funding. Several member organizations of the task force, including Pinellas County Human Services, continue to seek funding opportunities from various public and private funding sources to continue work on the identified intervention strategies and tactics of the Opioid Task Force strategic plan.

COOCLI FY19 Subaward Budget

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|-----------------------------|--|--|--------------------|---------------|
| Project Name: | The Pinellas County Homeless Overdose Mitigation & Engagement (HOME) Program | | | |
| Agency: | Pinellas County | | | |
| PERSONNEL | | | | |
| LINE ITEM | Name of employee | Title | Hourly Rate | Cost |
| 1 | Karen Yatchum | Health Care Administrator | In-Kind | \$ - |
| 2 | | | | |
| 3 | | | | |
| 4 | | | | |
| 5 | | | | |
| | | Personnel Total: | | \$ - |
| FRINGE | | | | |
| LINE ITEM | Name of employee | Title | Hourly Rate | Cost |
| 6 | | | | |
| 7 | | | | |
| 8 | | | | |
| 9 | | | | |
| 10 | | | | |
| | | Fringe Total: | | \$ - |
| FACILITIES | | | | |
| LINE ITEM | Item | | | Cost |
| 11 | | | | |
| 12 | | | | |
| 13 | | | | |
| | Operating Expenses/Other Total: | | | \$ - |
| TRAVEL/TRAINING | | | | |
| LINE ITEM | Description | | | Cost |
| 14 | Local travel for DOH and PAR staff @ \$0.58 per mile x 225 miles per month x 3 staff | | | \$ 4,698.00 |
| 15 | | | | |
| 16 | | | | |
| | Travel/Training Total: | | | \$ 4,698.00 |
| SERVICES | | | | |
| LINE ITEM | Description | | | Cost |
| 17 | Transitional Housing @ \$66 per night x 375 nights | | | \$ 24,750.00 |
| 18 | | | | |
| 19 | | | | |
| | Services Total: | | | \$ 24,750.00 |
| CONTRACTUAL SERVICES | | | | |
| LINE ITEM | Contractor/Agency | Title | Hourly Rate | Cost |
| 20 | Department of Health in Pinellas | Biological Scientist III - Project Coordinator | \$30.00 | \$ 62,400.00 |
| 21 | Department of Health in Pinellas | Biological Scientist III - Evaluator | \$22.00 | \$ 22,880.00 |
| 22 | Operation PAR | Case Manager(s) | \$50.28 | \$ 65,364.00 |
| | Contractual Services Total: | | | \$ 150,644.00 |
| SUPPLIES | | | | |
| LINE ITEM | Description | | | Cost |
| 23 | Narcan @ \$140 x 1000 | | | \$ 140,000.00 |

COOCLI FY19 Subaward Budget

| | | |
|--------------------------------|---|----------------------|
| 24 | Educational Materials | \$ 10,000.00 |
| 25 | Laptop with statistical software @ \$3,000 each | \$ 6,000.00 |
| Supplies Total: | | \$ 156,000.00 |
| EQUIPMENT | | |
| LINE ITEM | Item | Cost |
| 26 | | |
| 27 | | |
| 28 | | |
| Equipment Total: | | \$ - |
| INDIRECT COST | | |
| LINE ITEM | Indirect Cost Rate | Cost |
| 29 | | |
| Indirect Cost Total: | | \$ - |
| TOTAL REQUESTED BUDGET: | | \$ 311,342.00 |

COOCLI FY19 Subaward Budget Narrative

| | |
|-----------------------------|--|
| Project Name: | The Pinellas County Homeless Overdose Mitigation & Engagement (HOME) Program |
| Agency: | Pinellas County |
| PERSONNEL | |
| LINE ITEM | |
| 1 | Karen Yatchum will take the role of Project Director for the HOME Program. She will lead all project leadership meetings monthly and address challenges/barriers in the program. We anticipate her spending 10% of her time on this project and funds are provided in-kind by the County general revenue. |
| 2 | |
| 3 | |
| 4 | |
| 5 | |
| FRINGE | |
| LINE ITEM | |
| 6 | |
| 7 | |
| 8 | |
| 9 | |
| 10 | |
| FACILITIES | |
| LINE ITEM | |
| 11 | |
| 12 | |
| 13 | |
| TRAVEL/TRAINING | |
| LINE ITEM | |
| 14 | Local travel is budgeted at the IRS approved rate for 2019 @ \$0.58/mile for 225 miles per month per staff member to visit the frequently identified sites for overdoses. |
| 15 | |
| 16 | |
| SERVICES | |
| LINE ITEM | |
| 17 | Transitional housing nights will be purchased for homeless individuals identified through outreach activities, and whom have an interest in connecting to recovery oriented services. The budget reflects inclusion of an indirect cost rate of 28% for a total per night cost of \$66. |
| 18 | |
| 19 | |
| CONTRACTUAL SERVICES | |
| LINE ITEM | |
| 20 | Department of Health Biological Scientist III - Project Coordinator is a one year full-time, temporary position that will work with the team to coordinate grant related activities. It is anticipated this position will take one month to hire. The cost of \$30/hour is calculated to include Fringe @ 32%. |
| 21 | Department of Health Biological Scientist III - Evaluator is a temporary position that is budgeted at 20 hours per week with no fringe @ \$22/hour |

COOCLI FY19 Subaward Budget Narrative

| | |
|----------------------|--|
| 22 | Operation PAR Case Manager(s) - Operation PAR will utilize a current pool working part-time to provide outreach efforts for site visits with the HOME Team. These services will be charged on an hourly basis, as needed, and the hourly budget figure includes: salary, fringe, and indirect. |
| SUPPLIES | |
| LINE ITEM | |
| 23 | Narcan nasal spray @ \$140 per box (two pack - 4mg nasal spray) |
| 24 | Education Materials include: brochures, posters, pamphlets, etc. |
| 25 | Laptop with statistical software is budgeted at \$1500 per laptop and \$1500 per software package |
| EQUIPMENT | |
| LINE ITEM | |
| 26 | |
| 27 | |
| 28 | |
| INDIRECT COST | |
| LINE ITEM | |
| 29 | |



Central Florida HIDTA

High Intensity Drug Trafficking Area

610 Crescent Executive Court, Suite 300
Lake Mary, FL 32746
Phone (407) 585-2687
Fax (407) 585-2725

October 22, 2019

University of Baltimore
Center for Drug Policy and Enforcement
1420 N. Charles St.
Baltimore, MD 21201-5779

Subject: Central Florida HIDTA Support for Pinellas County

To Whom It May Concern:

I am the Director of the Central Florida High Intensity Drug Trafficking Area (CFHIDTA) program and am writing in support of Pinellas County for the Combating Opioid Overdose through Community-level Intervention Grant.

The HIDTA program falls under the Office of National Drug Control Policy (ONDCP) and is a federal grant designed to provide funding and intelligence resources to designated area drug law enforcement task forces with the goal of disrupting and dismantling drug trafficking organizations. Pinellas County is one of the nine counties in the CFHIDTA area of responsibility. The CFHIDTA and Pinellas County have a long-standing relationship and partnership as it pertains to supporting the investigative efforts to reduce drug trafficking, money laundering, and drug-related violent criminal activity in their area and as it pertains to other parts of the State.

Currently, Pinellas County has seen a 25 percent increase in accidental overdose deaths with a total of 323 deaths in 2018 and 200 deaths in the first 6 months of 2019 alone. ODMAP and local data analyses show significant frequent overdose areas, especially with individuals having repeat overdoses. Grant funding awards will assist the law enforcement community, Health Department, EMS, and behavioral health partners plan a frequent overdose location/user intervention project aimed to reducing the trend in overdose deaths. The use of engagement, outreach, and treatment plans coupled with law enforcement efforts have the potential to alleviate the number of deaths, especially in frequent overdose sites and improve communities overtime.

Central Florida HIDTA fully supports and recommends Pinellas County for the Opioid Intervention grant. I can be contacted at 407-467-8548 or email, Scollins@CFHIDTA.org if further information is needed.

Sincerely,

A handwritten signature in black ink that reads "SR Collins".

Stephen R. Collins, Director

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



Ron DeSantis
Governor

Scott A. Rivkees, MD
State Surgeon General

Vision: To be the Healthiest State in the Nation

October 28, 2019

Sherae Lonick
University of Baltimore
Center for Drug Policy and Enforcement
1420 N. Charles St.
Baltimore, MD 21201-5779

Dear Ms. Lonick:

On behalf of the Florida Department of Health in Pinellas County (DOH-Pinellas), I am pleased to provide strong support to the Pinellas County's application for the Combating Opioid Overdose through Community-level Intervention (COOCLI) subaward. DOH-Pinellas has partnered with Pinellas County on various programs to mitigate the negative effects of the opioid crisis in our community and looks forward to this additional opportunity.

DOH-Pinellas has been committed to the Opioid Epidemic throughout our community. As Director, I have co-chaired the Pinellas County Opioid Task Force with our partner in substance use disorder services, Operation PAR since its inception in June 2017. The Task Force developed five strategic goals intended to communicate and address community opioid abuse.

DOH-Pinellas is excited to participate in the proposed project which will works towards reducing opioid overdoses through targeted activities at locations with a high frequency of EMS overdose calls for service.

Sincerely,

Ulyee Choe, DO
County Health Department Director

UC/mb



Administrative Offices
6655 66th Street North
Pinellas Park, FL 33781
Ph: 727-545-7564
Fax: 727-545-7584
www.operationpar.org

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CHIEF OPERATING OFFICER

FUNDERS



October 30, 2019

Sherae Lonick
University of Baltimore
Center for Drug Policy and Enforcement
1420 N. Charles St.
Baltimore, MD 21201-5779

Dear Ms. Lonick:

Please accept this letter of commitment from Operation PAR for Pinellas County's application to the Combating Opioid Overdose through Community-level Intervention (COOCLI) subaward. Operation PAR has partnered with Pinellas County on various programs to mitigate the negative effects of the opioid crisis in our community and looks forward to this additional opportunity.

Operation PAR has been committed to the Opioid Epidemic throughout our community. As CEO, I have co-chaired the Pinellas County Opioid Task Force with the Florida Department of Health in Pinellas since its inception in June 2017. The Task Force developed five strategic goals intended to communicate and address community opioid abuse.

Operation PAR is excited to participate in the proposed project which will works towards reducing opioid overdoses through targeted activities at locations with a high frequency of EMS overdose calls for service.

Sincerely,

Dianne Clarke, PhD
CEO
Operation PAR



Sheriff Bob Gualtieri

Pinellas County Sheriff's Office

"Leading The Way For A Safer Pinellas"

October 31, 2019

Sherae Lonick
University of Baltimore
Center for Drug Policy and Enforcement
1420 N. Charles Street
Baltimore, MD 21201-5779

Dear Ms. Lonick:

Please accept this letter of support from the Pinellas County Sheriff's Office for Pinellas County's application to the Combating Opioid Overdose through Community-level Intervention (COOCLI) subaward. The Pinellas County Sheriff's Office has partnered with Pinellas County on various programs to mitigate the negative effects of the opioid crisis in our community and looks forward to this additional opportunity.

The Pinellas County Sheriff's Office has been committed to the opioid epidemic throughout our community. We are excited to participate in the proposed project which will work towards reducing opioid overdoses through targeted activities at locations with a high frequency of EMS overdose calls for service.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Gualtieri", written over a horizontal line.

Sheriff Bob Gualtieri
Pinellas County, Florida

BG/DC/cm



CITY OF CLEARWATER

POST OFFICE BOX 4748, CLEARWATER, FLORIDA 33758-4748
CLEARWATER POLICE DEPARTMENT, 645 PIERCE STREET, CLEARWATER, FLORIDA 33756
TELEPHONE (727) 562-4336

OFFICE OF THE CHIEF
OF POLICE

October 31, 2019

Sherae Lonick
University of Baltimore
Center for Drug Policy and Enforcement
1420 N. Charles St.
Baltimore, MD 21201-5779

Dear Ms. Lonick:

Please accept this letter of commitment from the Clearwater Police Department for Pinellas County's application to the Combating Opioid Overdose through Community-Level Intervention (COOCLI) subaward. The Clearwater Police Department has partnered with Pinellas County on various programs to mitigate the negative effects of the opioid crisis in our community and looks forward to this additional opportunity.

The Clearwater Police Department has been committed to the opioid epidemic throughout our community. We are excited to participate in the proposed project which will work towards reducing opioid overdoses through targeted activities at locations with a high frequency of EMS overdose calls for service.

Sincerely,

A handwritten signature in blue ink, appearing to read "Daniel W. Slaughter", is written over a white background.

Daniel W. Slaughter
Chief of Police



Karen Black Yatchum

PROFILE

Experienced Professional with 17 years progressively responsible experience in Social Services including Child Welfare and Family Preservation, Behavioral Health Services, Quality Management, Operations and Administration.

PROFESSIONAL EXPERIENCE

PINELLAS COUNTY HUMAN SERVICES 9/2018-Present

Healthcare Administrator

- Responsible for the management, monitoring and oversight of healthcare services provided to low income residents and persons experiencing homelessness in Pinellas County.
- Evaluates service delivery models to ensure primary health care services are integrated with behavioral health care.
- Acts as the liaison to the Pinellas County Department of Health, Community Health Centers of Pinellas and other organizations delivering health care services.
- Evaluates healthcare services and the alignment with the Six Domains of Healthcare Quality (Safe, Effective, Patient-Centered, Timely, Efficient and Equitable).
- Coordinates and Collaborates with other health care providers to assess community health needs for program planning.

DIRECTIONS FOR LIVING/DIRECTIONS FOR MENTAL HEALTH 9/2010-9/2018

Chief Operating Officer

- Responsible for all services and operations for a 20 million dollar agency. Management and oversight of all programs which consisted of Dependency Case Management, Family Preservation Services, Integrated Child Welfare and Behavioral Health Programs, Psychiatry Services, Adult Outpatient Services, Children's Outpatient Services, Homeless Services, Marketing/Business Development, Management Information Systems/Reporting and Quality Management.
- Strategic and operational responsibility for all programs, managed a team Directors and responsible for approximately 400 staff. Provided operational leadership to the strategic planning process and implemented new strategic initiatives.

Senior Director of Child Safety and Family Preservation

- Primarily responsible for the implementation, contract oversight and performance of four Child Welfare programs; Child Safety Case Management, Family Preservation Services, Project H.O.P.E and Parents as Peers services.
- Implemented the successful Child Welfare Integration Pilot and served as the liaison with the Department of Children and Families, Eckerd Community Alternatives and the Unified Family Court regarding the implementation and design of the program.

Director of Family Preservation

- Assisted in the development and implementation of the *Family Works* model from transition to service initiation. Responsible for hiring of fifty new staff, staff training and ongoing staff development.
- Developed strong working relationships with the Pinellas County Sheriff's Office Child Protection Division to deliver the highest quality Diversion/Family Preservation program.
- Successfully Diverted over 1000 children per year from the child welfare system with the implementation of the Family Works Program, including the Integrated Decision Team staffing model. This model created a reduction in removal rates and a dramatic reduction in caseload sizes for the dependency case management organizations.

Director of Child Safety

- Responsible for all aspects of Dependency Case Management Services.
- Supervised approximately 90 staff; charged with meeting DCF and ECA performance outcomes.
- Implemented a re-design of the job duties and tools utilized for the child welfare permanency process within Circuit 6.
- Created the first C6 in-home substance abuse program to expedite services delivered to parents of children in child welfare to expedite permanency.

Assistant Director of Child Safety

- Supervised 3 case management teams; approximately 21 case managers and responsible for all safety, permanency and well-being aspects for children assigned.
- Participated in the Dependency Court Improvement Committee, DCF Alliance Meeting, Community Action Team meetings etc.

PASCO COUNTY SHERIFF'S OFFICE 10/2009-9/2010

Quality Assurance Supervisor

- Responsible for Quality Assurance Reviews for child protection investigation files. Responsible for reporting this information to Pasco Sheriff's Office administration, the Department of Children and Families and Eckerd Community Alternatives.
- Participated in the re-creation of the Statewide Sheriff's office Peer Review tool, to ensure compliance and equity with the Department of Children and Families QA review tool, Chapter 39 and Florida Administrative Code.
- Created an electronic database to track confidential information requested by the public. Database also decreased the reproduction of reports that were requested by numerous participants in the investigation.
- Initiated the creation of the PSO procedure manual to assist investigative staff in daily work.
- Responded to all client complaints regarding investigations, or investigative staff and prepared a summary of the investigation for administrative review.

ECKERD COMMUNITY ALTERNATIVES, Largo, FL 7/2008-10/2009

SARASOTA FAMILY YMCA INC, Largo, FL 2/2007-6/2008

Assistant Director of Operations/Staffing Master

- Liaison between the lead agency, case management agencies and the Sheriff's offices in Pinellas and Pasco Counties.
- Day to day responsibilities included: 1) Facilitating multidisciplinary staffings with the case management agencies and the Sheriff's offices in accordance to the guidelines set forth in policy and procedure. 2) Consultation with the Case Management Agencies on a daily

basis to resolve issues that may arise in the flow of a case, responsibilities of the agency, conflict/resolution and consultation about difficult cases, or children. 3) Assist in creation, revision and implementation of policies and procedures. 4) Reviewed incoming Out of Town Inquiries and Interstate Compact for the Placement of Children requests for accuracy and created equitable assignment for all agencies. 5) Special projects as assigned.

- Possession of an expansive workable knowledge Florida Statute Chapter 39, Department of Children and Families Operating Procedures, Florida Administrative Code, agency policy and procedures and working agreements for each Sheriff's office.

SARASOTA FAMILY YMCA INC, Largo FL 7/2004-6/2008

Licensing Supervisor

- Supervised nine licensing specialists and one support staff simultaneously ensuring monthly supervision on all foster homes. Monitored monthly home visits, licensure studies, re-licensure studies, conducting family meetings, staff trainings and weekly team meetings.
- Facilitated the Licensing Quality Assurance Staffings when foster parents were the subjects of an abuse investigation, foster care referral or case management concern.
- Assisted in the creation of the Foster Parent Advocate position that was responsible for monitoring abuse investigations of foster parents, and ensuring they received support throughout the investigation.

Placement Supervisor

- Supervised a team of five placement staff and one support staff responsible for locating safe placements for children in licensed out of home care settings.
- Created the high-end placement tracking system to indicate daily expenditures for children in residential or therapeutic foster care settings.
- Assisted in the creation of the High End Placement Specialist who worked collaboratively with community partners to effectively place children in appropriate levels of care.
- Member of the CMAT team where children's medical needs were reviewed for Medicaid funded foster placements.

FAMILY CONTINUITY PROGRAMS 6/2003-7/2004

Placement Supervisor

- Same duties as above

DEPARTMENT OF CHILDREN AND FAMILIES 8/2001-5/2003

Child Protective Investigator

- Responsible for investigating allegations of abuse, abandonment and neglect for children residing in Hillsborough County.
- Extensive court room attendance, reporting on family dynamics and reason for court ordered services. Worked with the Office of the Attorney General to determine the course of legal action while taking into consideration the least invasive path that would lead to rehabilitation and resolution for children and families.

EDUCATION

UNIVERSITY OF SOUTH FLORIDA

Bachelor of Arts in Psychology, 2001

CERTIFICATIONS

Florida Certified Child Protection Professional October 2013

Florida Child Protection Supervisor April 2010

Department of Children and Families Quality Assurance Reviewer December 2009
Model Approach to Partnerships in Parenting Leader July 2006
Child Protection Professional October 2002

OTHER

Chairperson for the Pinellas and Pasco Counties Local Child Abuse Death Review Committee
2014-2018