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## Profile

Begin by inserting your email address. If you have an existing account, a message will be delivered to the email address on file. Please use a single email address throughout your experience with the Pinellas Boards, Councils, and Committees application. For specific instructions, visit [www.pinellascounty.org/boards/applicants.htm](http://www.pinellascounty.org/boards/applicants.htm).

## Prefix

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Naketa

First Name

E

Middle Initial

Mohammed

Last Name

naketa\_42790@hotmail.com

Email Address

1657 Taylor Lake Circle

Street Address

Suite or Apt

Largo

City

FL

State

33778

Postal Code

Mobile: (407) 979-1903

Primary Phone

Alternate Phone

Employer

Job Title

---

## Occupation

Physical Therapist Assistant

## Which Boards would you like to apply for?

Value Adjustment Board: Submitted

## To which Commissioner are you applying?

None Selected

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## Are you currently a Pinellas County resident?

 Yes  No

## If you are a Pinellas County resident, for how long?

28 years

Naketa E Mohammed

Question applies to Value Adjustment Board

**Do you have homesteaded property in Pinellas County?**

---

Yes  No

Question applies to Value Adjustment Board

**Are you a member or an employee of any taxing authority?**

---

Yes  No

Question applies to Value Adjustment Board

**Do you represent property owners in any administrative or judicial review of property taxes?**

---

Yes  No

Question applies to Value Adjustment Board

**If you represent property owners in any administrative or judicial review of property taxes, please explain.**

---

**Are you registered to vote in Pinellas County?**

---

Yes  No

**Are you currently serving on any Pinellas County boards, councils, or committees?**

---

Yes  No

**If you are currently serving on any Pinellas County boards, councils, or committees, please name.**

---

**Do you have or hold any employment or contractual relationship with any business or any agency which is subject to the regulation of or is doing business with Pinellas County?**

---

Yes  No

**If you have or hold any employment or contractual relationship with any business or any agency which is subject to the regulation of or is doing business with Pinellas County, please explain.**

---

**Do you serve on any state, regional or local government boards, councils or committees?**

---

Yes  No

If you serve on any state, regional or local government boards, councils or committees, please explain.

---

Are you current with all taxes and any other financial obligations?

---

Yes  No

If you are not current with all taxes and any other financial obligations, please explain.

---

Have you been convicted of a Public Entity Crime? Public entity crime is defined by Florida Statute, sec. 287.133 as a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.

---

Yes  No

If you have been convicted of a Public Entity Crime, please explain.

---

Have you been convicted of a financial felony?

---

Yes  No

If you have been convicted of a financial felony, please explain.

---

Have you ever been convicted of a crime against children or seniors?

---

Yes  No

If you have ever been convicted of a crime against children or seniors, please explain.

---

Are you currently, or have you ever sued Pinellas County?

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Yes  No

If you currently, or have ever sued Pinellas County, please explain.

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Have you ever been arrested, charged, or indicted for violation of any federal, state, county, or municipal law, regulation or ordinance? (Exclude traffic violations for which a fine or civil penalty of \$150 or less was paid)

Yes  No

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[Pinellas County Boards and Commissions Standards of Conduct for Citizen Appointees](#)

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## Interests & Experiences

State your background, including your education, work experience, civic or community organization memberships and positions, and any professional licenses or memberships, and explain how this applies to the function of the board, council or committee.

I have experience dealing with mental and physical health and wellness, as well as customer service in various settings, sales in various settings, educating infant, toddlers, and youth in order for them to be whole and complete through their learning journey.

[Upload a Resume](#)

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## Demographics

### Ethnicity

Other

### Gender

Female

04/27/1990

Date of Birth

The Pinellas County Commission strives to promote diversity and provide reasonable accommodations for individuals with disabilities. If you are requesting accommodation, please indicate below:

**By clicking on "I Agree," below, I affirm that the information above is true and correct, and that I have read and agree to be bound by the Pinellas County Standards of Conduct for Board Appointees. I further understand and agree to the responsibilities and commitment of time associated with an appointment to a Pinellas County board, council, or committee.**

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I Agree \*

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# Naketa Mohammed

(407)-979-1903  
naketa\_42790@hotmail.com  
1657 Taylor Lake Circle  
Largo, FL 33778



## **PROFESSIONAL EXPERIENCE:**

**RENEWAL REHAB/TERRACE OF SAINT CLOUD.** PHYSICAL THERAPIST ASSISTANT-FULL TIME (Skilled Nursing Facility and Rehab Center) St. Cloud, FL February 2018-October 2020

- ❖ Able to maintain 90%-94% productivity rate for added efficiency.
- ❖ Perform skilled PT services to the geriatric population regarding neurological impairments, cardiovascular impairments, cognitive impairments, balance/fall risk, and recent surgical impairments.
- ❖ Demonstrated proficiency in documenting in RehabOptima in a timely and orderly manner.
- ❖ Documents all treatments, reactions and observations in clinical record.
- ❖ Instructs patient and family in care and use of physical therapy services.
- ❖ Performs services planned, delegated and supervised by the therapist.
- ❖ Measures progress or lack of progress in achieving goals, reporting to the licensed physical therapist.
- ❖ Assists and motivates family to accept responsibility of providing care.
- ❖ Participates in educating the patient and the family.

**PHYSICIAN'S REHABILITATION.** PHYSICAL THERAPIST ASSISTANT-FULL TIME (Outpatient Clinic) Clearwater, FL September 2016-February 2018

- ❖ Maintained 85% reduction in pain, improved joint mobility, and overall improved functional performance.
- ❖ Specialized in knee, back, and neck injuries due to osteoarthritis.
- ❖ Communicate closely with MD, PA, PT, to provide the highest quality care to geriatric population for osteoarthritis rehabilitation.
- ❖ Provided skilled therapy interventions to address lower extremity immobility and strength/stability, core strengthening/stabilization, posture correction.
- ❖ Provided manual therapy interventions such as soft tissue mobilizations, joint mobilizations, trigger point therapy, and friction massages.
- ❖ Utilized therapeutic modalities, such as E-Stim, Ultrasound, Vasopneumatic Compression.
- ❖ Demonstrated proficiency in WebPT documentation system.

**THERAPY MANAGEMNT CORPORATION.** PHYSICAL THERAPIST ASSISTANT-PRN (ALF/Home Health/Outpatient) Palm Harbor, FL  
May 2016-October 2016

- ❖ Contracted with Infinity Home Care to treat ALF patients in their rooms and provide balance training, bed mobility training, gait training, therapeutic exercises, and overall improve quality of life.
  - Monitor vitals and document any medical changes of patients' status.
  - Demonstrated proficiency in Pointcare documentation system.
- ❖ Constructed home exercise programs for outpatient and home health patients to maintain therapeutic gains.
- ❖ Utilized therapeutic modalities, such as electrical stimulation, ultrasound, and manual therapy to decrease pain in the treatment of patients.
- ❖ Instructed patients in proper form for safe transfers with and without assistive devices.
- ❖ Assessed physical performance tests for objective data to compare with prior level of function.
- ❖ Composed electronic weekly progress notes to document patient's improvement using Therapy Management Corporation documentation system.
- ❖ Demonstrated proficiency in electronic and paper documentation systems.
- ❖ Demonstrated effective communication with interdisciplinary team regarding patient care

ALLDAY HOME HEALTH CORP. PHYSICAL THERAPIST ASSISTANT-PRN (Home Health) St. Petersburg, FL February 2016 – present

- ❖ Monitor vitals and document any medical changes of patients' status.
- ❖ Instruct patient and family in total physical therapy program.
- ❖ Establishes a HEP under supervision of licensed physical therapist.
- ❖ Documents all treatments, reactions and observations in clinical record.
- ❖ Instructs patient and family in care and use of physical therapy services.
- ❖ Performs services planned, delegated and supervised by the therapist.
- ❖ Measures progress or lack of progress in achieving goals, reporting to the licensed physical therapist.
- ❖ Assists and motivates family to accept responsibility of providing care.
- ❖ Participates in educating the patient and the family.
- ❖ Demonstrated proficiency in AXXESS documentation system and paper documents in a timely and orderly manner.

ADVANCED WELLNESS AND REHABILITATION CENTER PHYSICAL THERAPIST ASSISTANT/TEMPORARY RECEPTIONIST-FULL TIME (Auto Accidents) – Carrollwood, FL December 2015 – March 2016

- ❖ Answered phone calls, schedule patients for doctor visits, MRI imaging, update patients' charts.
- ❖ Treated a wide variety of patients including youth, adult, and geriatrics and improved overall quality of life.

- ❖ Experienced working with auto accident injuries of cervical, thoracic, and lumbar spine, such as treatments to help relieve cervical lordosis, disc bulges, disc herniations, improve core and trunk stability, shoulder impingement and tendonitis, and pain management.
- ❖ Experienced in working with electrical stimulation, ultrasound, manual traction of the cervical spine, and manual therapy techniques.
- ❖ Effectively communicated and worked as a team with Physical Therapist, Osteopathic Doctor, and Case Managers to provide quality care for the patients.

#### **EDUCATION:**


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SOUTH UNIVERSITY / Tampa, FL Graduated September 2014      Associates Degree in Physical Therapy Assisting

- ❖ Participated in Mentorship Program
  - Mentored multiple PTA students from incoming cohorts and offered guidance and tutoring to help them through the program.
- ❖ Awarded “The Natural Award”
  - Recognized as been a source of skill, tact, and smiles that patients and Clinical Instructors admire from day one.
- ❖ Awarded “Spirit of PTA Award”
  - Recognized by the PTA program faculty of South University for her enthusiasm and passion for physical therapy.

#### **PROFESSIONAL SKILLS:**

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- ❖ Highly compassionate, motivated, and caring Physical Therapist Assistant.
  - ❖ Capability to collaborate and work with a team.
  - ❖ Ability to work independently with minimal supervision or instruction.
  - ❖ Outstanding customer service skills.
  - ❖ Excellent time management skills.
  - ❖ Hands on experience with Ultrasound, Electrical Stimulation, Mechanical/Manual Traction, and Manual Therapy.
  - ❖ Able to give commands and instructions in Spanish.
  - ❖ Experienced in working with RehabOptima documentation program.
  - ❖ Experienced in working with Therapy Source documentation program.
- 



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**Prefix**

---

Mr

Frank

First Name

L

Middle Initial

Makowski

Last Name

frank\_makowski@yahoo.com

Email Address

1467 Hagen Ave

Street Address

Suite or Apt

Dunedin

City

FL

State

34698

Postal Code

Mobile: (305) 244-4408

Primary Phone

Mobile: (305) 773-2339

Alternate Phone

Retired

Employer

Job Title

---

**Occupation**

---

Civil Engineer/Land Surveyor

**Which Boards would you like to apply for?**

---

Value Adjustment Board: Submitted

**To which Commissioner are you applying?**

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 Rene Flowers (Single Member District 7)

---

**Are you currently a Pinellas County resident?**

---

 Yes  No

**If you are a Pinellas County resident, for how long?**

---

Feb. 2017

Question applies to Value Adjustment Board

**Do you have homesteaded property in Pinellas County?**

---

Yes  No

Question applies to Value Adjustment Board

**Are you a member or an employee of any taxing authority?**

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Yes  No

Question applies to Value Adjustment Board

**Do you represent property owners in any administrative or judicial review of property taxes?**

---

Yes  No

Question applies to Value Adjustment Board

**If you represent property owners in any administrative or judicial review of property taxes, please explain.**

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**Are you registered to vote in Pinellas County?**

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Yes  No

**Are you currently serving on any Pinellas County boards, councils, or committees?**

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Yes  No

**If you are currently serving on any Pinellas County boards, councils, or committees, please name.**

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Value Adjustment Board since 2017

**Do you have or hold any employment or contractual relationship with any business or any agency which is subject to the regulation of or is doing business with Pinellas County?**

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Yes  No

**If you have or hold any employment or contractual relationship with any business or any agency which is subject to the regulation of or is doing business with Pinellas County, please explain.**

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**Do you serve on any state, regional or local government boards, councils or committees?**

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Yes  No

If you serve on any state, regional or local government boards, councils or committees, please explain.

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Are you current with all taxes and any other financial obligations?

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Yes  No

If you are not current with all taxes and any other financial obligations, please explain.

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Have you been convicted of a Public Entity Crime? Public entity crime is defined by Florida Statute, sec. 287.133 as a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.

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Yes  No

If you have been convicted of a Public Entity Crime, please explain.

---

Have you been convicted of a financial felony?

---

Yes  No

If you have been convicted of a financial felony, please explain.

---

Have you ever been convicted of a crime against children or seniors?

---

Yes  No

If you have ever been convicted of a crime against children or seniors, please explain.

---

Are you currently, or have you ever sued Pinellas County?

---

Yes  No

If you currently, or have ever sued Pinellas County, please explain.

---

Have you ever been arrested, charged, or indicted for violation of any federal, state, county, or municipal law, regulation or ordinance? (Exclude traffic violations for which a fine or civil penalty of \$150 or less was paid)

Yes  No

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[Pinellas County Boards and Commissions Standards of Conduct for Citizen Appointees](#)

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## Interests & Experiences

State your background, including your education, work experience, civic or community organization memberships and positions, and any professional licenses or memberships, and explain how this applies to the function of the board, council or committee.

I am a Professional Florida Registered Engineer (Civil) and FL Professional Land Surveyor, holding active licenses in both areas. I have done thousands of property surveys showing residences, improvements and property sizes and boundaries. I am familiar with the Florida Statutes that pertain to Real Property. I am retired and have the time to devote to this public service project. Math calculations are my special skill set. I have worked in the field and office dealing with real property the past 50 years and am healthy to fulfill the obligations of the job.

[Upload a Resume](#)

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## Demographics

### Ethnicity

Caucasian/Non-Hispanic

### Gender

Male

01/05/1945

Date of Birth

The Pinellas County Commission strives to promote diversity and provide reasonable accommodations for individuals with disabilities. If you are requesting accommodation, please indicate below:

N/A

**By clicking on "I Agree," below, I affirm that the information above is true and correct, and that I have read and agree to be bound by the Pinellas County Standards of Conduct for Board Appointees. I further understand and agree to the responsibilities and commitment of time associated with an appointment to a Pinellas County board, council, or committee.**

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I Agree \*

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# Resume of Frank Makowski, PE, PLS

1467 Hagen Avenue, Dunedin, Florida 34698 - Phone (305) 244-4408 ©

e-mail: frank\_makowski@yahoo.com

---

## EDUCATION:

Diploma I.C.S. Surveying & Mapping Program - 1973

AA (Pre-Engineering) - Miami-Dade College - 1970

BSCE - Florida International University - 1981

Masters level courses in Water & Air Quality @ F.I.U -1983

## PROFESSIONAL REGISTRATIONS

Land Surveyor, Florida, 1973 - No. 2614

Civil Engineer, Florida, 1983 - No. 33179

## PROFESSIONAL BACKGROUND

### March 17 to Present

Homeowner/Resident at 1467 Hagen Ave., Dunedin, FL 34698.

Retired from business/sale/transition employee of, Makowski & Wright, Inc, Land Surveyors-Engineers-Planners founded in 1973 by Frank Makowski and sold June 1, 2016

### June 1, 2016 - March 16, 2017

Vice-President of Makowski & Wright, Inc., Land Surveyors-Engineers-Planners

### April 1993 to June 1, 2016

President of Makowski & Wright, Inc., Land Surveyors-Engineers-Planners

This Firm was primarily engaged in general land surveying services such as; subdivision platting, boundary & improvements type surveys along with FEMA Elevation Certificates for individuals, builders and financial entities. We provided agricultural type surveys for acquisition, planting and fencing of improvements, flood insurance certificates and FEMA LOMA applications, construction layouts for new improvements, as-builts, descriptions for easements, and right of way corridor surveys. We were located in an agricultural community, so much of the work we did was for property sale and acquisition for agricultural development purposes.

### November 1988 - April 1993

President/Partner in Makowski & Rice, Inc. Land Surveyors-Civil Engineers. Our work consisted of subdivision development land surveying and associated civil engineering plans, general land surveying services and some specialized types on environmental permitting for marine and wetland uses.



December 1986 - November 1988

President/Owner Makowski & Assoc., Inc., Land Surveyors-Civil Engineers. The firm primarily engaged in general land surveying services with occasional land development civil engineering plans.

January 1981 - December 1986

Principal and Stockholder in the firm of Crowder, Mahoney, Makowski & Rice, Inc. In charge of the branch office in Homestead, Fl.. The firm provided land surveying and civil engineering services for public and governmental use, with an emphasis in residential land development work. We prepared record plats, marine and mean high water surveys, governmental right of way corridor surveys, in addition to general survey work for title transfer.

September 1973 - December 1986

President and owner of Frank Makowski & Associates, Inc, Land Surveyors. Operated 2-4 field survey crews, provided a full scope of land and engineering survey services for the general public and governmental agencies. Work consisted of subdivision platting, construction surveying, right of way corridor surveys, mean high water surveys and vendor services for engineering firms.

September 1972 - September 1973

Office manager for Lannes & Lopez, Inc., Consulting Engineers and Land Surveyors, emphasizing subdivision design and platting.

January 1969 - September 1972

Civil Engineer with Miami-Dade County Public Works Dept., Control & Services Div., preparing right of way deeds, road closing petitions, reviewing zoning hearings for public works requirements, reviewing tentative plats, and checking final plats for recording in the public records.

January 1968 - January 1969

Engineering draftsman in Subdivision Control Miami-Dade Public Works Dept., preparing right of way deeds and road closing petition descriptions, assisting the public in dedicating right of way to the County and processing road closing petitions.

December 1966 - January 1968

Engineering draftsman with the Water Control Division of the Miami-Dade Public Works Dept. Prepared hydrographic maps of ground water elevations and salinity concentrations in the County. Obtained field measurements of salinity and ground water elevations throughout the County,

PROFESSIONAL ORGANIZATIONS

Florida Surveying & Mapping Society - Member  
Florida Engineering Society - Member

---

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## Prefix

---

Edmund

First Name

Callahan

Middle Initial

Last Name

florida7689@gmail.com

Email Address

1025 Park Dr

Street Address

Suite or Apt

Dunedin

City

FL

State

34698

Postal Code

Mobile: (727) 580-7711

Primary Phone

Alternate Phone

Retired

Employer

Executive

Job Title

---

## Occupation

---

Healthcare

## Which Boards would you like to apply for?

---

Value Adjustment Board: Submitted

## To which Commissioner are you applying?

---

 Dave Eggers (Single Member District 4)

---

## Are you currently a Pinellas County resident?

---

 Yes  No

## If you are a Pinellas County resident, for how long?

---



Question applies to Value Adjustment Board

**Do you have homesteaded property in Pinellas County?**

---

Yes  No

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---

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---

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**Do you serve on any state, regional or local government boards, councils or committees?**

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Yes  No

If you serve on any state, regional or local government boards, councils or committees, please explain.

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Yes  No

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---

Yes  No

If you have been convicted of a Public Entity Crime, please explain.

---

Have you been convicted of a financial felony?

---

Yes  No

If you have been convicted of a financial felony, please explain.

---

Have you ever been convicted of a crime against children or seniors?

---

Yes  No

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## Interests & Experiences

State your background, including your education, work experience, civic or community organization memberships and positions, and any professional licenses or memberships, and explain how this applies to the function of the board, council or committee.

I have 41 years of business management, finance, regulatory, operational and human resources experience mainly related to healthcare. I am a former CEO and COO of major large hospitals. I have an undergraduate degree as well as a graduate degree MBA. I also served 5 years on the Heart Association of Tampa Bay.

Upload a Resume

---

## Demographics

### Ethnicity

Caucasian/Non-Hispanic

### Gender

Male

04/03/1952

Date of Birth

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None

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# Edmund T. Callahan, M.B.A.

1025 Park Drive, Dunedin, Florida 34689

(727) 580-7711

[Florida7689@gmail.com](mailto:Florida7689@gmail.com)

## PROFESSIONAL SUMMARY

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Healthcare Executive with more than 26 years of increased responsibility in hospitals, surgery centers and medical practice management. Expertise in all areas of healthcare operations, finance, budgeting, strategic planning, business development and marketing, serving as CEO, COO, Vice President and Regional Director.

## WORK HISTORY

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### **Florida Regional Director** - 2015 - 2021

Envision Healthcare – Ft. Lauderdale, Florida (wholly owned subsidiary of KKR)

- Direct management responsibility for 24 hospitals and surgery centers throughout Florida, providing Anesthesia, Emergency Room and Radiology staffing services; 118 Physicians and 275 Allied Health.
- Responsible for \$115,000,000 Net Revenue and \$70,000,000 Payroll Expense.

### **Operational Director** - 2013 -2015

Women's Care Florida - Tampa, Florida

- Administrator for this OB/GYN group with eleven (11) Physicians and four (4) ARNPs, OB/GYN serving three (3) locations and 35,000 yearly patients in the Tampa Area.
- Oversees and manages daily operations of the physician offices including business and clinic operations, budget management, staff supervision, financial growth and resource allocation.
- 2014 - Increased Receipts by 9% (\$859,983) while reducing Expenses by 6% (\$256,024)
- Implemented Human Resource Managerial standards, including; bi-annual evaluations, merit-based increases, progressive counseling and team/morale building programs.
- Strong working knowledge of regulatory compliance, HIPAA, CMS rules and regulations and EMR/Meaningful Use.

### **Administrator** - 2008 - 2013

Belleair Surgery Center/HCA - Clearwater, Florida

- Overall responsibility for planning, directing and coordinating all aspects of this physician-owned surgery center, including; \$35,000,000 annual operating budget, strategic planning, operations, finance, managed care contracts negotiating, clinical, business office, physician committees, physician recruitment/relations, sales and marketing and physical plant.
- Managed complete 180° turnaround with all aspects of finances, business and culture; 38% case increase, 3,900 to 5,400, \$225 P/C Net Revenue increase, \$337,500 per year, 20% EBITDA growth over 5 yrs.
- Responsible for 42 physicians, 12 CRNA's and 35 employees.
- Achieved accreditation: AAAHC, CMS, AHCA, QRS, Florida LifeSafety.

### **Chief Executive Officer (CEO)** - 2005 - 2008

South Texas Spine & Surgical Hospital - San Antonio, Texas

- 30 acute-care bed physician-owned hospital
- Managed a \$78,000,000 Annual Operating Budget.
- Rebuilt the Business Office and brought finances under control, including AR, AP, cost accounting, distributions, billing and coding with improved accuracy.
- Orchestrated a complete financial turn-around bringing stability to the hospital. Built a new senior level team, including CNO, CFO and BOM.
- Designed a Patient Flow management system - saving over \$3.5 M annually.
- Achieved an error free/ *No Findings* survey with the Joint Commission.
- Successfully implemented a 24/7 Emergency Room within a state mandated 60-day notice.

**Vice President of Operations (COO) - 2001 - 2005**

Antelope Valley Hospital - Lancaster, California

- 420 bed acute-care hospital, with a \$245,000,000 annual operating budget, included: radiology, pharmacy, therapy, laboratory, respiratory, medical staff services, physician recruitment, business development, marketing, strategic planning, Gift Foundation, community out-reach programs.
- Additional responsibilities included; Administrator for Regional Valley Surgery Center and Antelope Valley Outpatient Imaging Center.
- Reorganized surgery center resulting in a 30% increase in profitability, by recruiting new physicians, implementing departmental goals, objectives and standards of performance, in adherence to policies and procedures.
- Developed an ER Tiered Triage System - Reduced minor emergencies wait time by 65%.

**Vice President - 1998 - 2001**

Memorial Medical Center - Las Cruces, New Mexico

- Senior executive for this rural not-for-profit, 286 acute-care bed hospital.
- Responsibilities for strategic planning, business development, marketing, image awareness, product-line development, patient satisfaction and media relations.
- Directed product-line strategies for market share growth, focusing on cardiovascular, oncology and orthopedics.
- Implemented a successful Image & Awareness campaign.
- Instrumental in the design and construction and day-to-day management of a new 42,000 sq. ft.; HealthPlex; outpatient surgery center, imaging and women's center.

**Divisional Business Development Director - 1995 -1998**

Hospital Corporation of America (HCA) - Ft. Lauderdale, Florida

- Responsible for business development, marketing and strategic planning for 13 acute-care hospitals, 2 home health companies and 8 surgery centers.
- Implemented strategic marketing and business plans through innovative and results-driven programs
- Designed and launched the first physician sales team focused on converting physician splitters to admitters. Program was adopted by HCA and launched nationally.
- Responsible for the centralization of 13 Marketing Departments into one larger more efficient and effective centralized marketing department. Developed sports marketing programs with the Florida Marlins and Miami Dolphins.

**EDUCATION**

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**M.B.A. Business Administration** – California Southern University - Irvine, California

**B.A. Marketing/Communications** – University of Dayton - Dayton, Ohio

**Patrol Office - Connecticut Police Academy** – Meriden, Connecticut

**PROFESSIONAL ASSOCIATIONS**

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- American College of Healthcare Executives - ACHE
- Medical Group Management Association - MGMA
- American Heart Association President Doña Ana County, New Mexico
- Go Red for Women - American Heart Association - Board Member - Tampa, Florida