# Career Paths & Ladders Program



Workforce Relations
Amanda Smith

Director



### **Program**



Pinellas County offers structured Career Paths and Career Ladders to enhance recruitment, enhance retention, reduce turn-over and provide a succession pipeline. The program supports employee growth and skill development for select positions under the County Administrator.



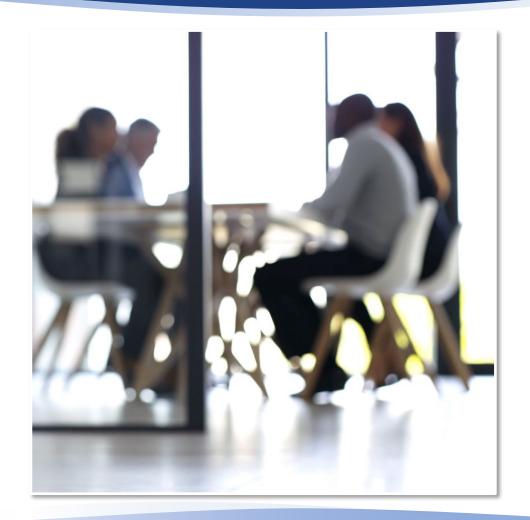
## **Program**



There are approximately 414 different classifications, filled by 2,031 individuals, working under County Administration.

Of those 2,031 individuals a little over 1,000 positions meet the criteria for a structured career path.

50 of these classifications have an established career ladder.



## **Program Eligibility**



- Career Ladders are available for classified positions when:
  - A department demonstrates a need.
  - There are clear requirements for promotion.
- Classified and classified excluded positions may not qualify for a career path if meaningful criteria is not identified for growth or advancement in the position.
- Exempt positions E27 or above do not have career paths or Career Ladders.

## **Development Process**



- •Departments identify positions for paths and ladders and request to establish
- Workforce and Human Resources verify the request and approve initiation
- •Employees are started on a path/ladder

Creation

#### Monitoring

- Departments provide Workforce Relations career path and ladder documentation for approval and oversight
- Supervisors enter and maintain employee information in a Workforce Relation managed site to track progress

- Upon completion of a step down a path or up a ladder Supervisors submit employees for increase or promotion
- Submissions are reviewed and approved by Department Managers, Directors, Workforce Relations, Office of Management and Budget, Human Resources, and Administration

Approval

## Career Path and Ladder Progression



#### **Example**

#### **Entry Level position**

Paygrade C14 - \$18.72 hourly/\$38,937.60 annually - \$25.26 hourly/\$52,748.80 annually

#### **Minimum Requirements**

- Completion of the ninth grade
- 1 year of public utility in-ground line, pipe, or meter experience

## **Career Path Development Example**



#### **Required Training to Complete Beginner Level**

- Disaster Assessment and Preparedness Assessment (Located in OPUS)
- NIMS-IS100
- NIMS-IS200
- NIMS-IS700
- · Annual Safety Training
- . OSHA 10 Hour Construction Training
- . Cityworks Training Basic Training of How to Use Cityworks and Inbox is setup
- Generational Differences

#### Credentials

- Must have a State of Florida Commercial Driver's License Class A w/Air Brakes and Tanker Endorsement within 9 months of hire date or within 9 months of promotion date
- Minimum of 1-year experience of public utility in-ground line, pipe, or meter experience
- Assignment to work a variety of work schedules including compulsory work periods in special, emergency, and/or disaster situations

#### Required Training to Complete Intermediate Level

- Annual Safety Training
- ACES Customer Service Training (Located in Digital Toolbox in SharePoint)
- Microsoft Outlook
- Cityworks Training Demonstrates Knowledge of how to Create Work Orders and Service Requests
- · TV & Cleaning Training Minimum of 40 Hours
- Stoppages / Sewer Training Minimum of 40 Hours
- · First Response Leaks Training Minimum of 40 Hours

#### Credentials

- Must have a State of Florida Commercial Driver's License Class A w/Air Brakes and Tanker Endorsement within 9 months of hire date or within 9 months of promotion date
- Minimum of 2- years experience of public utility in-ground line, pipe, or meter experience
- Assignment to work a variety of work schedules including compulsory work periods in special, emergency, and/or disaster situations

#### **Required Training to Complete Advance Level**

- · Annual Safety Training
- Power Tools & Equipment Training
- Cityworks Training Demonstrates knowledge in completing work orders and Service requests correctly
- Air Release Training Minimum of 40 Hours
- Hydrant Training (Preventive Maintenance) Minimum of 40 hours
- Confined Space Training within the last 5 years
- Trenching and Shoring Training within the last 5 years

#### Credentials

- Must have a State of Florida Commercial Driver's License Class A w/Air Brakes and Tanker Endorsement within 9 months of hire date or within 9 months of promotion date
- Minimum of 3 -years experience of public utility in-ground line, pipe, or meter

experience

Assignment to work a variety of work schedules including compulsory work periods in special, emergency, and/or disaster situations

### **Career Ladders**



#### Career Ladders provide a structured, step-by-step progression to higher positions within a job family



#### Competitive

- Promotions are vacancy-based and require a competitive selection process.
- Employees may receive one Non-Competitive Career Ladder promotion per fiscal year.
- After one year, employees may again qualify for up to two Career Path Progression incentives.

#### **Non - Competitive**

• Employees can be promoted based on skills and experience, without a formal interview.

## Example requirements to advance on a Career Ladder



#### Must:

- Be a permanent employee with a minimum of 1-year permanent employment with Pinellas County Utilities
- Have a minimum of a Class A license w/ Tanker endorsement
- Be free of any active discipline
- Have satisfactory review from current supervisor
- Possess Highschool Diploma or equivalent

#### **Complete all the following classes:**

- Tech Savvy
- Microsoft Outlook
- ACES Customer Service
- Anti- Harassment Training
- NIMS IS100, IS200, IS700
- OSHA 10 Hour Construction
- Annual Safety Training Course
- Meet all cross-training requirements – See next slide
- HR Common core training

## Example requirements to advance on a career ladder cont...

Employee Name:



Warehouse - Shadow the WH to see how it operates, lear parts	n 20 Hours
Dispatch - Shadow Dispatch to see how it operates	5 Hours
Data Entry - Cityworks Training, Time Cards, PDR's, etc.	5 Hours
Safety Training - On the job Safety Training, PPE	40 Hours
Meter Repair & Revalidation	10 Hours
Backflow Prevention / Devices and Inspections	10 Hours
Locates / Line	40 Hours
Hydrants / Service - Inspect, Repair, Replace	40 Hours
Smoke Testing	120 Hours
TV & Cleaning - Basics of How To Run the Equipment	160 Hours
Stoppages – Sewer	160 Hours
First Response – Leaks	160 Hours
Air Release	120 Hours
Heavy Line Crew	700 Hours
Power Hand Tools / Power Equipment	See Training Log

Total Annual Cross Training Hours:

Tra	ining	Log

NAME OF TRAINING:	Date of Training:	Start Time (am/pm)	End Time (am/pm)	TRAINER'S NAME: (Please Print Name)	TRAINER'S INTIALS	TRAINING CERTIFICATION FORM DATE COMPLETED:	Location / Comments
TANKER ENDORSEMENT							CDL LICENSE: EXPIRES:
CHAIN SAW							
IMPACT WRENCH							
DRILLS							
RECEPTACLE SAW							
JACK HAMMER							
ANGLE GRINDER							
COMPACTOR							
QUICK CUT SAW / CONCRETE SAW							
CONCRETE MIXER							
PNUEMATIC MACHINE / ATTACHMENTS							

10

1590 Hours

## **Questions & Discussion**





## Remote Work



## **Pinellas County remote work Policy**



- 2 Day maximum for positions that qualify
- Must be registered for remote work through WFR SharePoint site.
- Supervisor must be able to demonstrate work being completed by employee\*
- Must be registered for a VPN with BTS.

## **Position Requirements**



- Most work objectives for these job classifications are customer service related or assisting an eligible knowledge/technical worker(s) and can be effectively performed with a computer through on-line automation or telephonic systems. Organization, retrieval, and storage of documents can be accomplished through automated filing and processing systems.
- In person interaction is minimal to be effective.
- Communication for eligible positions can be effectively performed through automated functions such as Microsoft Teams or similar platforms.

## **Employee Requirements**



- Employees must occupy a position eligible for remote work
- Employee must be performing satisfactorily
- Can not have any open disciplinary action
- Must be able to demonstrate workspace and internet connectivity at remote location.

### Mentionables



- Not to be used for childcare, illness, or any other tasks not assigned for the benefit of the organization
- Subject to Supervisor, Department Director, WFR, ACA, and County Administrator discretion.
- Can be revoked at any time.

#### Resources



- Pinellas County remote work policy, <u>Link</u>.
- Pinellas County remote work form, <u>Link</u>.
- County and Municipality policy repository, <u>Link</u>.